

TEAMWORK IN CONSTRUCTION, ENGINEERING, DESIGN AND ENERGY-WORLDWIDE
TAYLOR WOODROW

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NEWS SUMMARY

GENERAL BUSINESS

U.S. may mediate over Falklands

The U.S. has offered to mediate between Britain and Argentina as fears grow over the diplomatic deadlock over the Falklands Islands.

The U.S. ambassador to Buenos Aires, Mr Harry Shlaudeman, has been involved in negotiations over the island of South Georgia since the start of the week.

Argentina confirmed that two submarines and two destroyers and an aircraft carrier had been sent to the area. Unconfirmed reports said a British nuclear submarine had left from Gibraltar for the Falklands. Back Page

Brezhnev 'ill' Soviet President Brezhnev, 75, is receiving hospital treatment for an undisclosed ailment, it was reported.

Sub spotted An unidentified foreign submarine was under RAF and Royal Navy surveillance in a "general area south of the Hebrides," the Navy said.

Vietnam sacking Gen. Vo Nguyen Giap, architect of military victories over France and the U.S., was one of six dropped from the Vietnam Communist Party's Politburo. Page 4

Sharon invited Egypt invited Israeli Defence Minister Ariel Sharon to Cairo next week to try to solve problems over Israel's withdrawal from Sinai this month. Page 4

Prior to Prior Irish Foreign Minister George Collins urged U.S. Secretary of State James Prior to postpone plans for devaluing government in Northern Ireland. Page 18

Shirley's doubts Shirley Williams publicly expressed her reservations about MP Roy Jenkins becoming leader of both the SDP and the SDP-Liberal Alliance. Page 10

Paris gun attack Masked men raked an Israeli embassy building in Paris with gunfire. The embassy blamed the Palestine Liberation Organisation.

Under cover Seven English cricketers who have been playing in South Africa returned to London yesterday covering their faces with baseball hats because they did not want to be photographed.

Dissident's trial Ivan Kovalyov, one of the last active Soviet human rights campaigners, went on trial in Moscow charged with anti-Soviet agitation.

Tennis prizes This year's Wimbledon tennis championships will distribute £893,336 prize money, an 84 per cent increase on last year's £322,136. Page 5

Cold calculation The world's icebergs have a total volume of 35,000 cu km, equivalent to the Mediterranean's volume, the Soviet news agency Tass reported.

Briefly... Dr Helene Deutsch, psychoanalyst and Sigmund Freud pupil, died in the U.S. at 97. Astronomers discovered the most distant object known, a quasar 15bn light years away. Queen Alexandra's Royal Naval Nursing Service is to admit men for the first time.

Share Information Service quotations of stocks dealt in under Rule 163 (2) have been dropped. Page 38

Gilts and equities up; surge in rubber

● **GILTS** rallied on buying in a thin market with gains of up to a point. The FT Government Securities Index rose 0.53 to 88.93. Page 38

● **EQUITIES** rose, influenced by gilts and the emergence of institutional buying. The FT 30-share index gained 6.2 to 558.5. Page 38

● **GOLD** fell \$5.75 to \$320 in London. Page 30

● **STERLING** closed at \$1.782 (\$1.7825), DM 4.3 (DM 4.305), SwFr 3.445 (SwFr 3.4525) and FF 11.155 (FF 11.13). Its trade-weighted index was 91.0 (90.9). Page 30

● **DOLLAR** weakened after sales by European banks, except against the Yen. It closed at ¥245 (¥246.05), but weakened to DM 2.4125 (DM 2.4135) and SwFr 1.9325 (SwFr 1.9360). Its trade-weighted index was 116.1 (115.88). Page 30

● **WALL STREET** was 0.19 higher at \$24.68 shortly before the close. Page 36

● **RUBBER** prices continued to rise on the London futures market, with No. 1 RSS spot

ahead 2p at 57p a kilo, its highest level for four months. Page 37

● **BRITISH** national income shifted sharply last year from weaker to company profits, which rose 25 per cent in the second half, while real pay fell by 2 per cent. Back Page

● **UK DEMAND** for oil products fell last year to 71.6m tonnes, the lowest since 1965 and almost a third less than in 1978. Back Page

● **LOCAL AUTHORITY** house building seems likely to increase this year. Page 7

● **STAFF OF Sabena**, the Belgian national airline, have voted to accept pay cuts of up to 17 per cent to help reduce losses.

● **HUTCHISON WHAMPOA**, the Hong Kong property and industrial group, reported profits after tax of HK\$ 790m (£75.5m) for 1981. Page 34

● **BRITISH AEROSPACE** faces competition from Texas Instruments, of the U.S., in filling an anti-air missile contract which could be worth £100m. Page 5

● **BABCOCK** International taxable profits picked up in the second half of 1981, but were down for the full year to £14.07m (£13.24m). Page 26; Lex, Back Page

● **GUARDIAN ROYAL** Exchange Assurance pre-tax profits for 1981 rose to £55.1m from £37.1m, despite heavy underwriting losses. Page 26; Lex, Back Page

● **CRODA INTERNATIONAL**, the specialty chemicals group which recently fought off a Buzmah Oil bid, announced 1981 pre-tax profits of £10.13m (£7.4m). Page 26; Lex, Back Page

Share Information Service quotations of stocks dealt in under Rule 163 (2) have been dropped. Page 38

VAT invoked to stop gold fraud

BY DAVID MARSH

The VAT, which came into effect at midnight last night, looks certain to dampen activity on the London gold coin market. It also represents a set-back for South Africa, which has been boasting efforts to market Krugerrands through London to benefit from generous British tax treatment.

The action follows a wave of arrests by police and Customs and Excise officials on Tuesday in connection with alleged massive gold tax swindles. A total of 19 men picked up in two separate operations were being

questioned by the Customs and Excise yesterday.

The snoop came after months of Customs investigations into tax fraud involving the illicit melting of gold coins. The total amount of gold thought to be involved may have been £100m or more.

Until now, Britain has been the only EEC country apart from Luxembourg not to impose tax on sales of the commonly marketed gold coins, even though gold bars have carried VAT at the standard rate.

The loophole has allowed tricksters to make large profits

by converting coins into bars and selling the product with VAT added to jewellers and refiners.

The Customs said yesterday that the VAT loophole had been closed to prevent "actual and potential" fraud.

Mr Jock Bruce-Gardyne, Economic Secretary to the Treasury, said on Independent Television News last night he could not put a figure on the amount of tax that had been evaded. But he said it was the tune of "tens of millions of pounds could be at risk in this way."

London coin dealers, with

of crackdowns on smuggling rings over the past few months—is expected today to tighten gold import rules by requiring immediate payment of VAT as soon as the metal enters the country.

The main coins affected apart from the Canadian Maple Leaf, the Mexican peso and the British sovereign, manufactured by the Royal Mint using gold from the Bank of England. The Russian Chervonets—Moscow has been trying to sell on an increasing scale in London—will also carry the tax.

The Customs estimated yesterday that the extra VAT would yield £10m in a full year. This may turn out to be too low a figure, however.

Total British gold coin imports in 1980—the last year for which full figures are available—came to £176m. Last September, coin imports totalled £33m, although not all of these may carry VAT under the new rules—antique coins and those involved in central bank transactions will remain exempt.

Yesterday's news led to a rush to buy at some London gold dealers. But the main bullion houses stopped trading coins as VAT-free stocks ran out.

"Gold rush" worries Kuwaiti Government, Page 4
Return to gold standard rejected, Page 5

Northern Engineering set to win £80m nuclear order

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

NORTHERN ENGINEERING Industries is poised to win at least an £80m share of a nuclear power station contract in Taiwan.

The deal will substantially strengthen the Newcastle group's international standing and its eligibility to supply equipment to any future pressurised water reactor nuclear power station programme in Britain.

Mr Bob Hawley, managing director of NEI Parsons, is in Taiwan to secure a letter of intent from the Taiwan Power Company (Taipower), which will operate the power station.

Strong indications that the consortium of NEI and Combustion Engineering in the U.S. will win the contract against international competition came as the Indian Government confirmed that it was entering into "serious negotiations" with NEI as lead contractor for a planned \$250m power station at Singrauli in Bihar State.

The total package of UK orders to be negotiated will be £340m, including development

of a coal mine for the coal-fired station.

The significance of the Taiwan contract for NEI is that it will be the first time it supplies equipment for a PWR station, backing up its claim that it would be as able to supply a PWR programme in the UK as GEC.

Parsons would supply Taipower with 2 x 1,000 MW turbine generator sets at a price expected to exceed £80m. Combustion Engineering, the U.S. group which has a 10.6 per cent stake in NEI, would supply the nuclear steam supply systems.

Mr David S. L. Chu, president of Taipower, was reported from Taiwan yesterday as saying that negotiations with NEI and Combustion Engineering were likely to take about three weeks, after which a formal announcement will be made.

He said price was a "contributory factor" in deciding on the consortium. Tenderers for the contract included Framatome of France, ASEA Brown Boveri of the U.S., Kraftwerk Union from West Ger-

many, and Mitsubishi and Hitachi from Japan.

Details of the financing arrangements have not been made known, but it is expected that Taiwan will receive a buyer credit from the Export Credits Guarantee Department to cover 85 per cent of the British contract.

Mr Neil Martin, Minister for Overseas Development, told the Commons yesterday that the UK would provide £85m to India for the Singrauli power station and coal mine, to be supplemented by provision of £75m to meet local costs.

K. K. Sharma in New Delhi writes: Mr Pranab Mukherjee, Indian Finance Minister, told Parliament yesterday that the British consortium's offer "was considered the most attractive, especially in view of the financing package attached to it."

The credits for Singrauli are not subject to the limit of total commercial loans of \$1.5bn (£786) imposed by the International Monetary Fund as a condition of the \$5.8bn loaned to India last year.

Schmidt opposes new cold war

BY JONATHAN CARR IN BONN

THE WEST GERMAN Government will argue at the Nato summit conference in Bonn in June that neither the Soviet arms build-up nor the Polish crisis should be allowed to force a return to the cold war.

Bonn will urge its partners to endorse East-West detente, as well as military security, as a key aim of alliance policy.

In particular the West German Government says economic co-operation remains a stabilising factor in East-West relations and nothing can be gained by launching a cold war against the Soviet Union.

These points were made by Chancellor Helmut Schmidt yesterday at a Cabinet meeting attended by leaders of the coalition Social Democrat (SPD) and Liberal Free Democ-

rat (FDP) parties.

The reason for Herr Schmidt's exposé was a demand by the Opposition for a Parliamentary debate on foreign policy. It says Bonn's place in the Western Alliance is becoming increasingly shaky.

It later emerged that apart from the need to prepare for this impending domestic debate Bonn wants to see this same "double strategy" towards the East reflected in the final communiqué of the Nato summit.

The West German Government argues that an Alliance policy of "defence and detente" was approved as long ago as 1957, following presentations of the report drawn up for Nato by M Pierre Harmel, the former Belgian Foreign Minister. Bonn feels it is simply up-

dating existing strategy.

It is also stressed that Nato's "twin track" decision of 1979—to arm with intermediate-range nuclear missiles while simultaneously offering arms negotiations to the Soviet Union—fits into the same pattern.

It remains unclear, however, how the U.S. will react to Bonn's proposal—not least since Washington continues to urge its allies to take sanctions against Moscow because of its involvement in the Polish crisis.

Despite concern over the U.S. attitude, the West German Government feels all European

Continued on Back Page

Yen at two-year low against dollar

BY RICHARD C. HANSON IN TOKYO AND TERRY DODSWORTH IN PARIS

THE Japanese yen, the main casualty of this week's fresh advance of U.S. interest rates, fell to a two-year low against the dollar yesterday in spite of increased support intervention by the Bank of Japan.

In Europe the West German Bundesbank and other central banks stepped up intervention to restrain the dollar's advance. But the Bank of France took advantage of the partial recovery of the French franc in the European Monetary System to cut interest rates slightly last month.

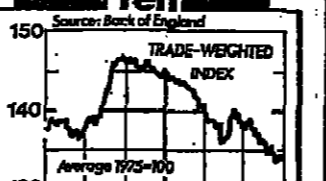
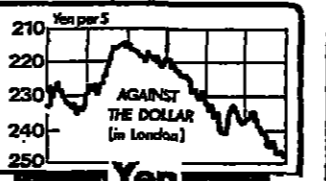
The dollar finished in London at ¥248.30 compared with ¥248.05 on Tuesday, after climbing as high as ¥248.30 earlier in Tokyo.

The Bank of Japan is believed to have intervened this week to support its currency at a rate of \$100 to ¥200m a day, and has also forced short-term money market rates higher.

Tokyo call money rates yesterday hit 7 per cent from 6 1/2 per cent last week, but were still not high enough to prevent a further surge of funds into much higher-yielding dollars.

Mr Haruo Maekawa, Governor of the Bank of Japan, yesterday inadvertently helped spark the sharp fall of the yen. He said in the Diet (parliament) that emergency measures to support the yen should be activated with "caution."

The market took his statement to mean that he did not



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Police hold pickets at Heathrow

By Brian Groom, Labour Staff

SEVEN PICKETS were arrested at Heathrow yesterday as the Transport and General Workers' Union failed in an attempt to bring all its members at the airport out on strike.

The seven included Mr Mike Le Conu, spokesman for the ramp workers in dispute, and another leader, Mr Ken Gallagher.

Scotland Yard said the pickets, all British Airways employees, would be charged with offences under Heathrow bylaws which effectively ban picketing inside the perimeter.

The strike call, in protest at BA's use of "blackleg" labour in the seven-week dispute involving 1,700 ramp workers, was apparently answered by less than 1,000 of the TGWU's other Heathrow membership, estimated by BA management at 30,000.

The airline said no flights were cancelled and no departures were delayed. But most strikers were from the catering centre so aircraft carried only cold food, and some stopped at other airports to pick up meals.

The strike, decided at a mass meeting attended by 2,000 TGWU members on Tuesday, is a bid to regain the initiative in the ramp dispute. The 1,700 baggage-handlers say they are locked out for refusing to implement new working practices which form part of BA's "annual plan."

Another mass meeting takes place this morning. It will be preceded by a meeting of the baggage-handlers' leaders in the ramp section national panel.

Mr John Collier, TGWU senior airlines officer, said it was too early to say the strike had failed.

It is clear, however, that the ramp staff now have virtually no cards left to play. BA has

Continued on Back Page

Government rejects rail grant claim

BY LYNTON MCLAIN, TRANSPORT CORRESPONDENT

THE GOVERNMENT has rejected British Rail's claim for a record grant of £385.2m for passenger services this year.

Independent accountant, Mr James Butler of Peat Marwick Mitchell has been called in to find out why BR submitted a claim that the Government says, it failed to justify and to investigate the British Rail board's financial control.

At the same time, the Government has set the grant, known as the passenger service obligation grant, for 1982 at £304m. This is the first time BR has received less than it asked for.

The figure is more than 9 per cent below what BR budgeted for, and 1.8 per cent down in real terms, after allowing for inflation, on last year's £775.7m.

BR last night described the new grant as "tough but manageable." However, Mr David Howell, Transport Secretary, warned BR in a Commons written answer yesterday that the decision on the reduced grant was not intended to result in "yet further reductions in spending on necessary renewal and maintenance of rail equipment."

The Government rejected the board's claim for passenger grant because, the Transport Department said, Ministers were not satisfied with the explanation given by BR for its grant requirements.

The grant is the difference between BR's forecast of costs and its forecasts of revenue for this year.

The Government's rejection of BR's grant claim was Mr Howell said a "new and serious development in the administration of this very large grant which raises questions that require urgent answers."

Performance

Mr Butler's terms of reference are "to examine the board's rail budget for 1982 in the light of their performance in earlier years, their plans for improvement and the extent to which they were achieved." This is a reference to the successive strategic plans produced by BR, which have been repeatedly over-optimistic in their assumptions and which have rarely been implemented in practice.

Mr Butler is also to report to Mr Howell on "what steps are open to the board to make early improvements in the trading results by increased efficiency, cost reduction and improvements in financial control, whilst complying with the grant."

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£ in New York

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Spot	\$1.7810-7825/\$1.7885-7895	
1 month	0.53-0.55 pm 0.50-0.55 pm	
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EUROPEAN NEWS

Bitter battle in France for the 'freedom of the air'

FOR DRAMA, upsets, controversy, high jinks, alaric and pathos it would be hard to beat what has been happening on and around the French broadcasting networks since President Mitterand's arrival in power less than a year ago.

Has French state television—with rare exceptions, never used most inspiring—suddenly taken on?

Sad to say, no. But it has generated a tremendous commotion in the press, thanks to a few out-of-the-ordinary screenings, internal vendettas, incursions over past news bias, and a continuing game of musical chairs for the choice jobs.

On the radio, there has been a kind of jungle warfare, with the number of "free" stations fighting for space on the FM band making it hard at times to obtain clear reception of anything.

Both media are affected by a new Bill which was put to the Cabinet for approval yesterday and will provoke heated debate when it goes to Parliament later this month.

The Left voted against the way President Giscard broke up the old, monolithic ORTF in 1974, complaining that it was done with indecent haste. Its own long-awaited reform is officially designed to guarantee the independence of the state channels, and to make room for small, autonomous radio stations.

The Government is striving for a compromise between two diametrically opposed camps: those which uphold the idea of broadcasting as a public service, implying a state-run monopoly, and the supporters of a more competitive system, who look to Britain, or even the U.S., for an example.

The radio system, in which the state networks compete country-wide with commercial "peripheral" stations transmitting from border regions (the main ones being Europe Number 1, RTL and Radio-Monte-Carlo), is usually reckoned to be more satisfactory than TV, where only a few areas get anything other than the three state channels.

Just as under previous administrations, TV has become the butt of a lot of anti-Government feeling. Opinion polls are conclusive: the French hate what they are getting. Half of President Mitterand's post is said to come from complaining viewers. Until network chiefs got together last month to coordinate programmes, weary home-comers were being regularly force-fed on culture and talks.

The man who has taken all the stick is M Georges Fillioud, the Communications Minister. He was the only member of the Government to lose a local assembly seat in last month's cantonal election setback.

David White in Paris looks at the controversy surrounding the new Bill for the French media which will be debated in Parliament later this month.

The stick is M Georges Fillioud, the Communications Minister. He was the only member of the Government to lose a local assembly seat in last month's cantonal election setback. The President refused his resignation offer, although in December he had disowned one of M Fillioud's decisions. The minister had written to a network chief telling him off for showing a documentary.

Mitterand said he personally would not have sent the letter. The film, about child prostitution in Manila and greatly displeased the Philippines Embassy, reflected "an un-

healthy quest for the sensational," the minister wrote. This instance of state interference is only one of a series of upsets ranging from the irritating to the downright scandalous. A scheme to introduce a small-ad slot of the "partner wanted" variety on the state regional channel was quickly squashed.

At the New Year, a discussion programme about the closure of a satirical paper became a live alcoholic brawl, in which obscenities were flung around and pop musician Serge Gainsbourg suggestively brandished a long red balloon. The papers were full of it for a week.

The bitterest rows have been about staff changes, although there has been nothing to compare with the sackings of 1968 or 1974. All the network chiefs appointed under President Giscard realised they had to go. The choice of successors—all, with one exception, people with solid broadcasting credentials—has caused less stir than the changes in the news departments, where some respected professionals have been swept away in the campaign to rid the airwaves of Giscardian collaborators.

To all this has been added a free-for-all among pirate radios. Fired by hopes following the election of M Mitterand pirate operators have multiplied space. Veterans of private radio have reemerged and been joined by dozens of new names from Radio Tomate to Radio Ivre. There are two called Radio Soleil. Immigrants, homosexuals, motorists and anarchists all have their own stations. The Jewish community has four. M Fillioud's son himself runs one, called Gilda la Radiopolitaine.

All were taken aback last year when the Government, evidently divided on the issue, decided against allowing them to earn their living from advertising.

The most popular of the new stations, RFM, has been intermittently jammed, and two operating from Bordighera and San Remo forced to close—even though one of them had Socialist connections. One attempt to launch a pirate TV resulted in equipment being seized.

As yet none of the stations have any legal status. Many are running out of money, and

all are impatient to know their fate under the new law.

The Government Bill drops the principle of a monopoly on programming, retaining a monopoly only for its TV transmitter unit. But the current two national channels and one regional channel stay in place, with several specialised new companies added to the seven carved out of the ORTF in 1974.

What is new is that all come under a High Authority of six members, nominated by the Government, Parliament and watchdog bodies. Referring to a large consultative council, it will name network heads and allocate frequencies. The Government says this system is made to guarantee greater independence (like the BBC's).

The opposition says it is just "camouflage" for political control.

The channels will be made subject to the same legal and civil responsibilities as newspapers, and journalists will have the same protection. The Government also aims to boost the TV channels' resources—currently made up of a mix of advertising (on the two national channels) and licence fees—by new income sources such as levies on video recorders.

Private radio will no longer need special dispensation from monopoly rules but will still need permission. An ad hoc committee has been working since January on allocating frequencies. Some 1,000 stations have applied for wavelength space alongside the local radios being planned by the state-owned Radio-France.

Will all this add up to the freedom of the air, the "decentralised and pluralist" service the Socialists promised in their election programme? About that, a lot of people in France will need a great deal of convincing.

Ministers dig in for EEC farm price fight

By Larry Kilger in Brussels

THE EEC's annual marathon talks to fix guaranteed farm prices re-opened in Brussels yesterday with the main protagonists, Britain, West Germany and France, maintaining uncompromising positions. Europe's middleman, the European Commission, was struggling meanwhile, to formulate a set of first compromise proposals for the ministers to study later in the day.

The struggle remained over how to award what are already certain to be record or near record price increases, while containing spending within limits acceptable to "Europe's paymasters," West Germany and Britain.

The Commission was hoping last night that, after extensive and individual talks with each member state's delegation, it could come up with a compromise that would move towards satisfying both sides.

Its original proposals—already the highest in recent years at a standard 9 per cent rise for most important commodities—are almost certain to be raised. With the expected subsequent readjustments in the EEC's agri-monetary rates, eventual awards could give several countries general increases of 13-15 per cent.

The Community's agriculture ministers meeting here are still hoping to agree the broad outlines of a new arrangement for the coming marketing year, the first of which are due to begin in five days' time, so that they can quickly rally their pact if Saturday's parallel discussions on limiting Britain's contributions to the EEC budget are successful.

Underlying all their discussions will be the knowledge that they may not be able to make significant public concessions until after Saturday's emergency meeting of EEC foreign ministers. On the other hand, they will have to signal where the eventual main compromises will lay, if they are to agree even on broad outlines.

Coal fails to lure industry away from oil

By Martin Dickson, Energy Correspondent

EUROPEAN INDUSTRY has yet to show signs of any substantial shift from the use of oil in its boilers to cheaper coal, according to the EEC Commission.

In a paper on the EEC's coal market, to be published shortly, it says that neither the national measures which several countries have taken to encourage the conversion of boilers from oil to coal, nor coal's current price advantage, have been enough to overcome industry's hesitancy or constraints.

The conclusion adds weight to the widespread belief that the long-expected boom in the international coal trade is going to be slower arriving than previously forecast.

The Commission paper forecasts that coal consumption by general EEC industry will rise 24 per cent to 19m tonnes in 1982, on top of a 10 per cent increase last year. It says that while these statistics are very encouraging, the starting point is extremely low.

The main EEC market for coal is power stations. The paper forecasts that consumption by this sector, which fell from 184m tonnes in 1980 to 181m tonnes last year, will rise to 183m-187m tonnes this year.

Earlier this year, the OECD failed to agree to charge higher rates of interest on credits to the Soviet Union. But a U.S. team, led by Mr James Buckley, a senior State Department official, has since toured European capitals discussing the credit issue, and the OECD is due to tackle the issue again next month.

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Industrial stagnation and widening trade deficit forecast

BY DAVID HOUSEGO IN PARIS

GLOOMY PREDICTIONS of a slowing in the pace of industrial activity and of a substantial widening of the trade deficit have emerged in separate reports from the government statistics institute Insee and from Paribas bank.

Insee, in its monthly survey of business intentions, finds that industry has revised downwards its forecast of the level of activity for the second half of the year and now expects stagnation and not a continuing rise in output.

ment is still expecting a recovery of industrial investment during the second half an acceleration of output in response to an increase in exports.

The official statistics bureau finds in its March survey, however, that although order books expanded slightly in February they are still weak and that industry's stocks of finished products over the last two months have remained on the high side.

Insee reports a levelling off of production in the capital equipment industry, a fall in the intermediate goods sector

and a continuing growth in consumption goods.

The findings are in line with other recent surveys which show a slackening of industrial activity in January and February.

Insee's index of industrial production—which only partially reflects French industrial activity—also fell by 3 per cent in January. This apparent loss of momentum runs counter to the government's plans of a sustained reflation of the economy to create jobs.

Paribas's warning of diminished export prospects

for 1982 and a substantial trade deficit come in the March issue of its monthly economic bulletin. The bank says that over the three months November to January the trade deficit on an FOB basis had already reached an annualised Ffr 86bn (£8.43bn) as compared with Ffr 59bn last year.

The bank foresees continuing slack demand from West Germany and Belgium, which together absorb 40 per cent of French exports because of their sluggish growth rates. But West German and Belgian penetra-

tion of the French market is likely to increase.

The share of West German sales in French imports had climbed from 15.5 per cent in November, 1980, to 16.4 per cent a year later, while France's trade deficit with West Germany has been widening steadily.

Equally, demand from Opec countries and the Socialist states of East Europe—the areas in which there has been the fastest growth in French exports in recent years—can be expected to slow because of their economic problems.

Go-ahead for W. German nuclear plant as court ends wrangling

BY KEVIN DONE IN FRANKFURT

THE SOUTHERN West German state of Baden-Wuerttemberg is to press ahead soon with the building of the controversial Wyhl nuclear power station near the French border following a local court decision, which has brought to an end more than seven years of legal wrangling over the project.

The 1,300 MW nuclear plant, to be built beside the Rhine to the north-east of Freiburg, at an expected cost of more than DM 5bn (£715m) was approved by the regional authorities in Baden-Wuerttemberg in January 1975—the first application for building permission was filed at the end of 1973—but it ran into fierce local opposition.

The local administrative court in Freiburg upheld objections made by protest groups of safety grounds and with a famous verdict in March, 1977 ordered that a special extra dome should be built over the reactor as a protection against its bursting apart. No reactors have previously had to meet such safety regulations, and the Freiburg decision was finally overturned yesterday in a verdict from the state's higher administrative

court. Objectors said yesterday that they intend to use their right of appeal to the Federal High Court in West Berlin, but Herr Lothar Speth, the Baden-Wuerttemberg Prime Minister, said that the decision of the state court was sufficient to allow building work on the pressurised water reactor to begin before the appeal was heard.

It is expected that the Wyhl plant will be built under the newly developed "convoy system" in the hope of speeding the regulatory process. It is intended that a type approval be granted for a standardised reactor rather than each reactor being approved separately.

Three other nuclear plants in the convoy, Biblis C in Hesse, Lingen in Lower Saxony and Isar II in Bavaria were recently given the go ahead by the Federal Interior Ministry and initial building permission is expected from the provincial state regulatory authorities shortly.

The West German nuclear power station building programme has been ensnared for years in a series of protracted legal and administrative delays, but the fog-jam has begun to break up.

The anti-nuclear movement in the Federal Republic is still strong and the environmentalist Green movement is gaining increasing support at local elections, but the Federal Government finally came out in support of an expanded nuclear building programme last November.

U.S. drops extra sanctions plan

BY DAVID BUCHAN

THE U.S. believes it has convinced allied governments of the need to supervise credit flows to the Soviet Union, but it has dropped its opposition to European investment in the Siberian gas pipeline and plans for any immediate extra sanctions against Moscow over the imposition of martial law in Poland.

Mr Lawrence Eagleburger, Assistant Secretary for European Affairs, said this week that

"all of us in the West" were now persuaded of the need to "take another very hard look at the transfer of hard currency to the Soviet Union."

Mrs Margaret Thatcher yesterday partially bowed out his claim when she told Parliament that EEC leaders had agreed this week that East-West credit problems "should be studied further by the Community in close consultation with other members of the Organisation

for Economic Co-operation and Development."

Earlier this year, the OECD failed to agree to charge higher rates of interest on credits to the Soviet Union. But a U.S. team, led by Mr James Buckley, a senior State Department official, has since toured European capitals discussing the credit issue, and the OECD is due to tackle the issue again next month.

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Greater freedom for Dutch Post Office urged

BY CHARLES SATCHLOR IN AMSTERDAM

THE DUTCH Post Office should be given greater freedom from political interference but its monopoly over the supply of telecommunications equipment should be ended. These are the main conclusions of a report commissioned by the previous Government and presented in Parliament this week.

The Post Office should cease to be a department of the Ministry of Transport dependent for funds on the Government's annual budget estimates, according to the report's authors who are headed by Mr Frans Swarttouw, chairman of the Fokker aircraft group. It should become a limited company with all its shares in the hands of state.

Dependence on Government spending estimates means the Post Office cannot determine its own policies on investments, tariffs and new services, says the report. It is unable to respond rapidly to demands for new investments and has no guarantee that funds for particular programmes will remain available in the longer term.

If the Post Office became a limited company, it would have greater control of its financial affairs. While a greater distance would be created between the Post Office and the Government by the creation of a supervisory council, ultimate responsibility for the service would still rest with Parliament, the authors say.

They also recommend that, while control of the telephone and telegraph network should remain with the Post Office, private companies should be allowed to supply peripheral

those on offer from the Post Office. The postal authorities would still have to approve peripheral equipment, however.

Their powers over cable television systems should also be defined more closely. Existing broadcasting legislation is in urgent need of revision. The report adds, further, that the Post Office should not have a monopoly over data storage systems such as "Viditel," but should be forced to compete with private companies.

The investigating commission, which was established to see how the Netherlands could best profit from developments in telecommunications, says that the Post Office's three main areas of operation — the postal service, telephones and its savings bank and giro services —

should still remain part of the same organisation and not be split up.

Operating profits fell for the third successive year in 1981 to Fl 221m (£46m), according to provisional figures, though an increase to an estimated Fl 325m (£66m) is forecast for the current year. Total revenues in 1980, the last year for which complete figures are available, were Fl 8.21bn (£1.72bn).

The postal service is loss-making while telecommunications and the savings and giro service are profitable. Including part-timers, converted to a full time basis, the Post Office employed 89,800 people last year, an increase of 1,750 on 1980.

Mr Swarttouw (right): led inquiry



Eta claims it killed Basque surgeon

By Tom Burns in Madrid

ETA, the Basque separatist organisation, claimed responsibility yesterday for the murder of a San Sebastian surgeon and a protest strike by its supporters took place in the nearby town of Oyarzun following accusations that another doctor had died as a result of police questioning.

Blame for the growing mood of violence in the Basque country was laid by the auxiliary Bishop of Bilbao on police torture of suspects and to the Government's attempts to curb regional autonomy.

Fuelling concern of further terrorism were reports that two veteran Eta leaders—Angel Maria Lete Etxaniz and Miguel Angel Apalategui—had crossed the south-western French frontier to regroup supporters in Bilbao and San Sebastian.

In attacks last week, three people, including two policemen, were killed in a Bilbao suburb, and the local telephone company chief and his police bodyguard were shot dead in San Sebastian.

Dr Ramiro Carasa Perez, a surgeon and head of the emergency department of San Sebastian's main hospital, was shot and dumped outside the town on Tuesday night. Officials said he had refused to treat a wounded Eta member but a later statement by the hospital said Dr Carasa had treated the terrorist and informed the police.

There were conflicting reports also over the death on Monday of Dr Esteban Muruaategoyena of Oyarzun, who suffered a heart attack four days after his release from police custody where he had been held for nine days on suspicion of involvement with Eta. A government statement said mandatory medical reports issued by the Guardia Civil during his detention rejected allegations of ill treatment.

AP reports from Bilbao: A local newspaper said yesterday that an anonymous telephone caller claimed the bombing of the Paris-Toulouse express on Monday was the work of the Spanish Basque Battalion, a Basque right-wing organisation. It was in protest at the shelter being given in France to Spanish Basque separatists.

Italy's public sector deficit reached £20bn last year

BY RUFERT CORNWELL IN ROME

THE CHAOTIC state of Italy's public finances has been underlined by an official report here, showing that the overall public sector deficit last year reached L17,400bn (£20bn) or 11.9 per cent of gross domestic product, compared with "only" 8.4 per cent in 1980.

The deterioration, moreover, reflected entirely a growth in unproductive current spending, while capital spending for investments accounted for a broadly similar share of the shortfall, according to the annual economic statement of the Budget Ministry.

The deficit, coupled with the continuing rapid growth in nominal wages, is held to be the main reason for Italy's failure last year to make a bigger dent in inflation. In spite of a sharp rise in unemployment and the first net contraction of the economy since 1975, the average level of consumer prices was 19 per cent higher than in 1980. This was only slightly less than the 20.3 per cent growth in the previous year.

In other respects, however, the picture of the economy which emerges is less bleak than feared. The decline in GDP was limited to only 0.2 per cent—and that thanks in good measure to a 5.4 per cent drop in imports in real terms.

Furthermore, Sig Giorgio La Malfa, the Budget Minister, believes that the economy is showing signs of picking up again. Current forecasts are for real growth of 1.5-2 per cent this year.

On the other hand, the hopes for securing a significant reduction in the public sector borrowing requirement this year are slim at best. Unemployment benefits from the state are likely to continue to



Sig La Malfa . . . signs of recovery

grow, while no effective controls have been placed on welfare spending. At the same time, the sluggish state of the economy may mean that tax receipts fall significantly below those previously anticipated.

These trends provide an extra reason for concern over the Government's continuing failure to secure parliamentary approval for the 1982 draft budget. Presented exactly six months ago, it traditionally represents the main instrument for imposing some sort of order on public spending.

Constitutionally, the Finance Bill must be approved by April 30. But obstructionism from the Radicals, as well as arguments among the Government coalition partners, mean that the issue has become yet another trial for the fractious nine-month-old administration of Sig Giovanni Spadolini.

Portugal threat over EEC

BY DIANA SMITH IN LISBON

PORTUGUESE industrialists consider that current negotiations for membership of the European Economic Community are meaningless. If negotiations continue under the same terms, the businessmen will use every means at their disposal to prevent them succeeding. This warning to the Lisbon Government has been delivered by Sr Pedro Ferraz da Costa, chairman of the Confederation of Portuguese Industry. He said that his fellow industrialists were opposed to entering the EEC in a position of inferiority. Sr Ferraz da Costa blamed the Communists for preventing reforms.

Government has been delivered by Sr Pedro Ferraz da Costa, chairman of the Confederation of Portuguese Industry. He said that his fellow industrialists were opposed to entering the EEC in a position of inferiority. Sr Ferraz da Costa blamed the Communists for preventing reforms.

Brendan Keenan examines a report on Irish industrial policy Strong cures for weak companies

THE IRISH are proud of the reputation which their industrial development policy enjoys abroad, particularly that of the Irish Development Authority (IDA), but there have always been nagging doubts about the costs of the policy and the reliance on foreign firms for more than half the jobs provided.

Mr Charles Haughey, the present Prime Minister, is among the doubters; he has wondered aloud if enough attention is being paid to Ireland's own resources.

Many of those doubts may be reinforced by the publication—expected shortly—of a major review of Irish industrial policy. It was commissioned from Telesis, a U.S. company, by Ireland's National Economic and Social Council (NESC).

As the NESC repeatedly points out, the Telesis report must be seen "in context." It is one of four reports which will provide the basis for an NESC submission to the Irish Government. Nevertheless, the report is likely to be read with interest by policymakers in Scotland, Wales and—in particular—Northern Ireland.

The report seems certain to provoke a deal of argument in Ireland: it criticises aspects of the present policy—including the performance of foreign firms—but it also casts doubts on many of the policies favoured by critics of the IDA. On foreign industry, the re-

port claims that, in major areas like mechanical engineering, pharmaceuticals, health-care products and man-made fibres, few of the foreign plants in Ireland have the capacity to stand by themselves without their parent companies. More than 80 per cent came to Ireland primarily for the Republic's tax incentives.

When the report appears, much of the controversy is likely

to centre on Telesis' comments on the much-vaunted electronics industry. Here, too, the report finds most operations are offshoots, concentrating only on assembly and not on manufacturing. It says, "Of the 60 companies we surveyed, none has a truly stand-alone operation in Ireland, and only three have operations which embody the key competitive elements of the company's business."

The IDA has already replied to some of the criticisms leaked from the report, pointing out that Ireland is a relative newcomer to electronics and that

and it shows, with devastating force, that indigenous Irish industry is stagnant as far as export markets are concerned. It also points out that the favourite remedies touted by opponents of current policy are also open to doubts. It suggests, for example, that significant developments in food processing are unlikely, because of the inefficient production methods of Irish farming and the fact that this sector is one of the most difficult international markets to penetrate.

The report's suggestions for overcoming the intrinsic difficul-

ties of a small, semi-industrialised country will receive the closest attention, not least by Belfast's new industrial development board. In a bald summary, the report says that more attention should be paid to the type of foreign project being attracted and that grants and incentives should be varied to encourage the more desirable operations. The savings which might be made, especially from reducing capital grants, could be redirected to promoting Irish goods in internationally competitive markets—what Telesis calls the "traded sector."

In a key sentence, the report says: "the development effort . . . must be re-organised to emphasise the building of structurally strong Irish companies, rather than strong agencies to assist weak companies." Public policy and resources should be aimed at encouraging strong companies by promoting finance, grants for specific company needs, market analyses, and co-operating in streamlining production. Such suggestions are not revolutionary. As the Telesis report points out, versions of them may be found in industrially advanced countries such as West Germany, Denmark and Japan. They are, however, new to Ireland. Certainly, the extent to which they are accepted in Dublin will be a key element in the framing of Irish industrial policy for the next decade.

Bigger current account surplus for Norway

NORWAY'S current account surplus reached nearly Nkr 18.5bn (£1.2bn) last year, up from Nkr 5.5bn (£505m), according to preliminary figures, writes our Oslo correspondent. The increase was mainly due to higher receipts for oil and gas exported from the North Sea, which rose to Nkr 48.1bn from Nkr 41.4bn.

Falling oil prices in recent months are likely to put Norway's current account in deficit this year. Last December, the Government was forecasting a surplus of Nkr 2.1bn.

Belgian liquor law

The European Court of Justice yesterday upheld a much maligned and often violated, 63-year-old Belgian law that keeps hard liquor out of Belgian pubs, cafes and restaurants. AP reports from Luxembourg. The court ruled that the law applies "to both national and imported" spirits and does not violate an EEC rule banning "quantitative restrictions" on imports.

Danish jobless

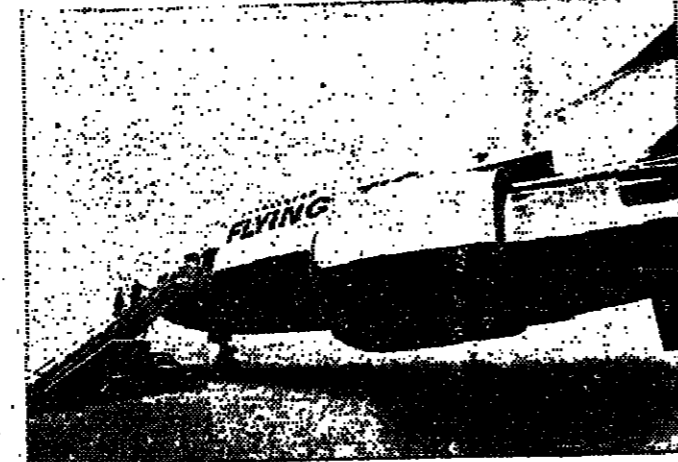
Even with a return to the economic growth rate of the 1960s Denmark's private sector manpower requirements are unlikely to bring unemployment down from its present high level, according to a report published by a Government-appointed commission. AP reports from Copenhagen.

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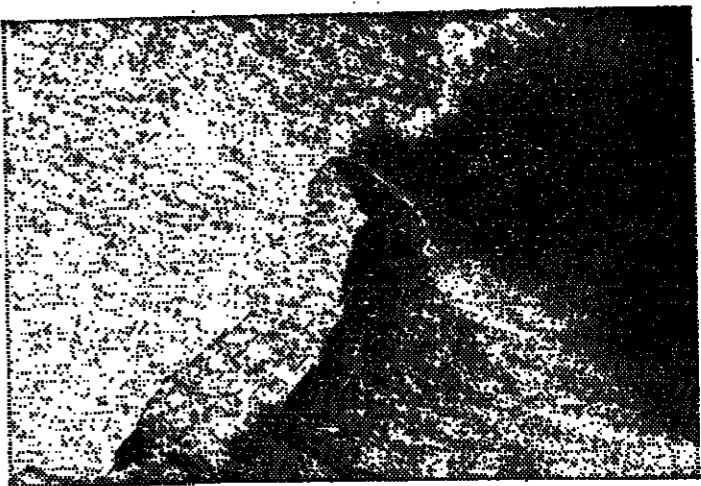
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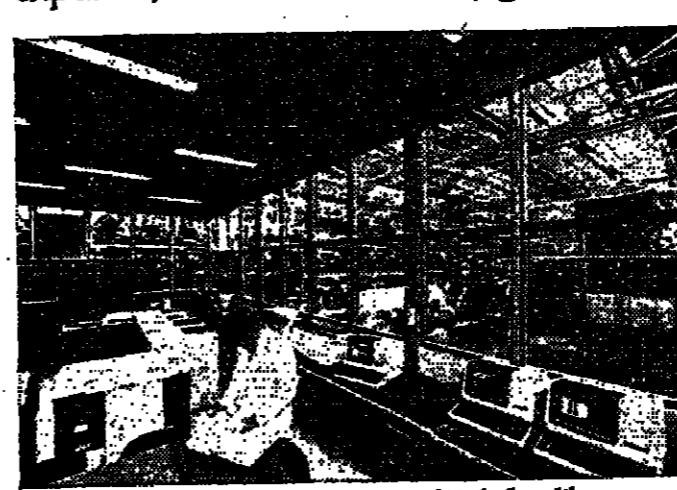
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OVERSEAS NEWS

Politburo shake-up in Hanoi

By Kathryn Davies in Singapore
VIETNAM'S long-delayed Fifth Communist Party congress has ended in Hanoi with the dismissal of six of the 15 members of the Politburo.

Others losing senior party posts include a former Interior Minister, Tran Quoc Hoan, and Nguyen Duy Trinh, Foreign Minister from 1965 until he handed over to Nguyen Co Thach in 1980.

Hard year ahead for Malaysia
Bank Negara, the Malaysian central bank, is forecasting a difficult year ahead for the country, with an economic growth rate around 6 per cent.

Michael Holman in Lusaka explains resentment at the role of the International Monetary Fund Africa's struggle to meet the fund's demands

IN HIS seventh floor office in Zambia's imposing Central Bank Mr Bitwell Kuwani, the governor, is preparing for this month's critical round of negotiations with a group of foreign economists.

The International Monetary Fund (IMF) is coming to town, news which is greeted with apprehension in many African capitals.

As non-oil producing African states stagger under rising balance of payments deficits, crippling fuel costs and internal economic mismanagement, the importance of the IMF has increased dramatically.

Two of the IMF's largest programmes in Africa—both over three years—are in serious trouble. The SDR 912m arrangement in Zaïre has effectively broken down.

Another drawing under an SDR 800m programme has been delayed, exacerbating an already acute foreign exchange crisis.

The most sensitive issue is often the Fund's demand for cuts in government spending, which usually means reducing food and other subsidies—as in Zambia's case.

There is a political price to pay, however. Mr Duncan Ndegea, Governor of the Kenya Central Bank, told a recent IMF seminar in Nairobi, that cuts in subsidies "impose tremendous adverse affects."

Mr Ndegea could have cited two cases. Several hundred people died during food riots in Morocco (which signed an SDR 519m agreement in March 1981) last June, while protesters took to the streets in Sudan in January after price rises for basic commodities followed agreement on an SDR 198m programme in October.

Both governments were attempting to meet targets agreed with the fund.

Yet the non-oil producing countries are in a bind. They have few other sources of large-scale financial aid at a time when their predicament has never been worse.

Two recent meetings in Nairobi released some disturbing statistics.

The annual increase in GDP of non-oil producing African countries fell to 2.5 per cent between 1978 and 1980, compared with 3.3 per cent in 1973-1977.

The annual rate of inflation tripled in 1973-77 to nearly 17 per cent, rising to about 20 per cent in 1978-80. Median and

IMF STANDBY ARRANGEMENTS AND ARRANGEMENTS UNDER THE EXTENDED FUND FACILITY IN AFRICA*

Table with columns: Country, Date of agreement, Programme years, Total commitment (\$SDRs), Undrawn balance (\$SDRs)

TOTAL 1,072.31 611.64

EXTENDED FUND FACILITY

Table with columns: Country, Date, Programme years, Total commitment (\$SDRs), Undrawn balance (\$SDRs)

TOTAL 3,660.55 2,887.83

* As at December 31, 1981 Source: IMF

long term external debt of the non-oil African group more than quadrupled, reaching \$47.5bn at the end of 1980.

Also in Nairobi last month, African delegates to the United Nations World Food Conference heard an alarming assessment of the continent's food position.

per cent in 1981—well behind the growth rate of the population.

As balance of payments deficits rose and commodity prices fell, so the Fund's role has increased. Commitments under the upper credit tranche stand-by and extended arrangements rose from two in 1978 to nine in 1979 and 12 in 1980.

Treasury officials throughout Africa however can point to the relatively poor performance of the non-oil African countries can be attributed to domestic economic policies—including poor agricultural pricing policies, burgeoning and inefficient state-owned companies, and "overly expansionist" fiscal and monetary policies.

Among the many cases which bear out his criticisms, Zambia is one example. Zambia is produced today than at independence in 1964.

From now we'll all be buying the gold back! is the general view in Kuwait's gold bazaar.

Both stockbrokers and gold traders agree that the Souk Al Manakh is much riskier than buying gold.

Almost a year after trading began on Kuwait's unofficial

'Gold rush' worries Kuwaiti Government

BY JAMES DORSEY IN KUWAIT

GEORGE KOSTI, a young Lebanese gold trader, shakes his head when asked to comment on Kuwait's latest obsession—gold-buying.

His Middle East Jewellers, in the niche of Kuwait's bazaar reserved for that trade, now sells gold exclusively. During the past six weeks Kuwait gold traders, like their colleagues in Bahrain, the United Arab Emirates and Qatar, have seen sales jump.

Kuwait gold traders estimate that 2,000 kg of gold is sold daily to the public.

Kuwait's gold bazaar, a maze of tiny shops with windows filled with hundreds of gold bracelets, necklaces and earrings, seems an unlikely place for massive speculation.

But both men and traditionally dressed women haggle in an attempt to get a slice of the cake. "We have a shortage of gold," George Kosti said, pointing out that the metal is sold on the moment it is offered on the market.

Traders complain that some banks such as Credit Suisse have asked them to place gold orders 15 days in advance.

Traders attribute the spree to the decline in gold prices and to uncertainty about the short-term future of oil revenues.

Both stockbrokers and gold traders agree that the Souk Al Manakh is much riskier than buying gold.

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Israelis angered by EEC

By Patrick Cockburn in Jerusalem

ISRAEL reacted angrily yesterday to the European Community's statement on Tuesday which condemned Israeli action in the West Bank.

One analysis which carries disquieting implications has been carried out by Professor Tony Killick of the Overseas Development Institute.

Lord Carrington, who has not been to Israel before in the three years he has been in office has made plain that he is making the visit without any peace plan or initiative to put forward.

Sharon invited to Cairo talks

By Our Cairo Correspondent

EGYPT has invited the Israeli Defence Minister, Mr Ari Sharon, to visit Cairo next week to try to sort out problems over Israel's final withdrawal from Sinai on April 25.

Successive missions to Egyptian Foreign Ministry officials to Israel have so far failed to settle a dispute over a strip of land at Taba.

Mrs Gandhi does not need the support of the 12-member Communist Party group in Parliament.

Communists back Gandhi

By K. K. Sharma in New Delhi

MOSCOW HAS put strong pressure on the Communist Party of India to change its policy of attacking Mrs Indira Gandhi, the Prime Minister.

Russia is believed to have exerted pressure on the Indian party after indications that Mrs Gandhi, while maintaining strong links with the Soviet Union, was trying to strengthen contacts with the Chinese and with Western leaders.

Associates Corporation of North America. Financial Highlights for the Six Months Ended January 31, 1982. Consolidated Balance Sheet. Board of Directors. Officers.

Senators break with Reagan over budget

BY ANATOLE KALETSKY IN WASHINGTON

REPUBLICAN MEMBERS of the U.S. Senate have finally broken with President Ronald Reagan on the issue of the 1983 budget.

After Monday's 16-1 vote in the Senate Budget committee to reject the Reagan Administration's budget estimates, Republican Senators yesterday expressed their intention to revise the budget completely.

Republican Senate leaders said yesterday and on Monday that they were no longer acceptable, because of the loss of confidence in economic policy expressed in the financial markets.

There was no point in waiting for further signals from the White House, said Mr. William Armstrong, a leading Republican Senator.

President Reagan had already signalled clearly what he would and would not accept and "some of us just don't think it's a very desirable signal," he said.

They are supported in this by the Democratic minority in the Senate. Three Democratic members of the Senate budget committee yesterday announced that they would seek to reduce the 1983-85 budget deficit proposed by the President by 56 per cent.

The White House had hoped

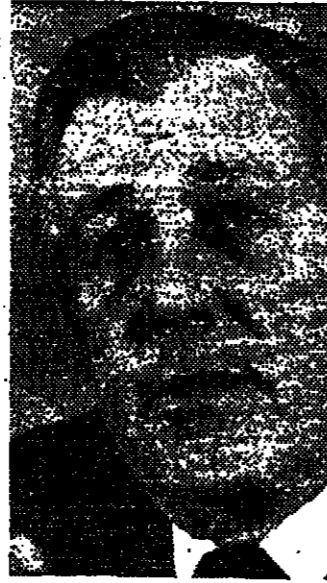
to avoid an open confrontation with the Congress, particularly the Republican dominated Senate, over a specific alternative to President Reagan's proposals.

So far the President's tactic has been to call for private discussions about the possibilities for compromise with Congressmen. In these discussions he has been able to divert pressure for changes by making clear that certain alterations to the budget are totally unacceptable.

By ruling out cuts in the military programme and modifications on the tax cut proposals, the President has reduced Republican Congressmen, who did not want to defy him openly to impotence.

At the same time, the White House has been holding private discussions with Democratic leaders in the Congress, aimed in theory at establishing some common ground for a compromise between all three factions in the budget debate.

In practice, however, the impression on Capitol Hill is that the President may simply have been using these discussions as a stalling device, aimed at preventing either party in Congress from coming up with a serious budget alternative.



Donald Regan

Return to gold standard rejected

By Our Washington Correspondent

THE U.S. Gold Commission yesterday rejected in its final report calls for a return to a gold standard.

The commission's only positive recommendation was for the U.S. Treasury to issue gold coins without legal tender status, which will be exempt from capital gains and sales taxes.

The rejection of all other proposals put forward for a return to a gold standard was fully expected after the commission's hearings and preliminary reports.

But the full report, nearly 700 pages long, is still seen as a blow to certain leading backers of President Reagan's economic strategy.

While President Reagan has never publicly espoused the gold standard as an immediate policy, the "supply side" backing his economic programme have argued that this should be an integral part of the Administration's anti-inflation policy.

They have argued that the use of monetary policy against inflation has had a disastrous effect on "Reaganomics" because it has produced extremely high interest rates.

They believe that a more relaxed monetary policy, leading to rapid reductions in interest rates, could be combined with a return to the gold standard. This would create the confidence in "the quality of money" and in price stability.

Mr. Donald Regan, the Treasury Secretary, introducing the report yesterday, said that President Reagan had not yet taken a final decision about minting gold coins. He said that the commission's major achievement had been to provide information for Congress to begin to debate seriously the gold issue.

David Lascelles in New York looks at the pattern of U.S. spending habits

Savers may hold key to high interest rates

ASK ANYONE on Wall Street why U.S. interest rates are so high, and they will probably blame the Reagan Administration's record \$100bn-plus budget deficit which could swallow up as much as 40 per cent of all new money that comes on to the U.S. capital markets this year.

Government officials and many Wall Street economists frequently point out, however, that that yawning gap is still well within the range — proportionately speaking — of the deficits that other industrialised countries manage to live with quite comfortably, and certainly without suffering high interest rates. So why should it be causing so much trouble in the U.S.?

Part of the answer seems to be that deficits of this order are wholly new to the U.S., and the system has yet to get used to them; but another is that the U.S. is not saving enough money to finance them.

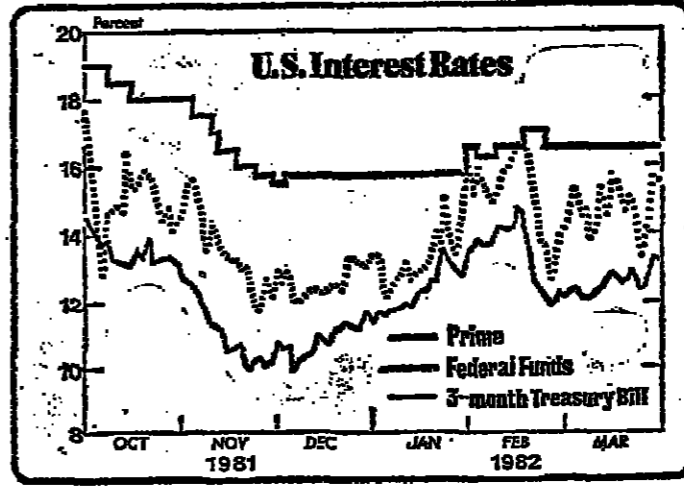
Measured as a per cent gross national product — a widely accepted yardstick — the U.S. deficit has usually run at about 2.3 per cent. The Reagan Administration's policies will probably push it up to 3.5 per cent this year leaving it somewhat above West Germany's 2 per cent but still well below 5

per cent in the UK and 5-6 per cent in Japan, which is so frequently held up in the U.S. as a paragon of economic virtue.

On the other hand, the savings rate in the U.S. has been consistently lower than in many other countries, and many economists maintain that this is why the capital markets are making such heavy weather of the whole budget problem.

According to a table recently compiled by Chase Manhattan Bank, gross private savings last year amounted to 19 per cent of gross domestic product, about the same as the UK, but well below the 25 per cent in West Germany and 32 per cent in Japan. Chase also noted that the U.S. rate has been declining over the last few years because high inflation has encouraged people to spend rather than save.

The Reagan Administration has taken a number of steps to try to reverse this trend. Aside from tackling inflation and reducing personal income tax, it has created tax incentives to make it more worthwhile for people to invest their money rather than spend it. These include a tax-free savings certificate and special bank and investment accounts where tax can be deferred until retire-



consumer is able to shake off the inflationary habits which have become deeply ingrained in recent years. Although the rise in the consumer price index has slowed dramatically this year, businesses and individuals still seem to be making their financial decisions in the expectation that prices could accelerate again in a few months' time.

Investors have also shown a marked reluctance to shift their savings out of the highly popular money market funds, where they can reap high yields but still get their money out at a moment's notice. This wariness about committing money to the long-term bond market, where much of the Government deficit is financed, suggests that the U.S. psychology about savings has yet to change for the better.

The tax cuts will increase people's disposable income but a good chunk of it is likely to go into housing rather than investment. When he issued his pessimistic credit forecast this year, one of the assumptions made by Dr Henry Kaufman, the economist at Salomon Brothers, was that the savings rate would continue to decline slightly.

Talks on newspaper deal

BY PAUL BETTS IN NEW YORK

MR DONALD TRUMP, one of New York's leading property dealers, is considering the acquisition of the financially troubled New York Daily News, the country's largest daily circulation paper, owned by the Tribune Group of Chicago.

But Mr Trump, whose property empire is thought to be worth \$200m (£130m) and includes the New Trump Tower, a shiny glass skyscraper being built at the prestigious end of Fifth Avenue in New York, yesterday denied he had reached an agreement to buy the ailing newspaper.

But his property company confirmed yesterday he has held preliminary discussions on a possible acquisition.

The owners of the Daily News, which competes against Mr Rupert Murdoch's loss-making New York Post, announced last year their intention to sell or close the newspaper. It lost about \$12m last year and is expected to lose considerably more this year.

Current speculation centres on a possible offer by Mr Trump to buy an initial 50 per cent stake in the newspaper subject to his receiving major concessions from the 11 unions at the Daily News.

Mr Trump apparently would have an option to acquire the remaining 50 per cent.

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Bank pressed to change policy

BY PETER MONTAGNON IN CARTAGENA

THE U.S. is continuing its crusade to change the policies of the Inter-American Development Bank despite a wave of criticism at the annual meeting in Cartagena, Colombia.

Some developing country members are questioning the bank's future in the U.S. proposals go ahead.

In a speech at the meeting this week, Sr. Jesus Silva Herzog, Mexico's Finance Minister, said that "policies that seek to reduce or deny the access of any

Latin American member country to bank financing threaten to undermine the very essence of the institution."

An unrepentant Mr Beryl Sprinkel, Under Secretary for Monetary Affairs at the U.S. Treasury, said at a Press conference that the U.S. would like to see the bank increase its lending by only 12 per cent annually during the four years starting in 1983 — a much lower rate than the 18 per cent proposed by Brazil, Argentina

and Mexico. Moreover, the 12 per cent lending proposed by the U.S. is based on the bank's lending levels in 1979. If the proposal were adopted, the bank would be able to increase its lending next year by only about \$250m (£130m).

Mr Sprinkel said member-countries should place more reliance on private capital financing and be weaned away more quickly from the subsidised finance

U.S. fears over Salvador

BY OUR WASHINGTON CORRESPONDENT

THE U.S. Administration is beginning to qualify its earlier euphoria about the election results in El Salvador.

State-Department officials say the U.S. is making it clear to El Salvador's politicians that it would like to see a coalition government including all the parties in the 80-member constituent assembly, in which the moderate Christian Democrats appear to have won about 25 seats.

However, the five extreme Right-wing parties, which

appear to have gained a small majority, are opposed to including Christian Democrats.

They issued a statement late on Monday rejecting the programme of economic and social reforms introduced by the Christian Democrats.

The State Department is particularly alarmed by the possibility that Sr Roberto d'Aubuisson, leader of the largest and most extreme of the Right-wing parties, Arena, could emerge as the leader of a coalition government.

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It pays to get moving

WORLD TRADE NEWS

Gatt panel to rule on Canada's foreign investment conditions

BY BRIJ KHINDARIA IN GENEVA
 AN ARBITRATION panel is to be set up in Geneva to decide whether Canada's system of placing conditions on foreign investors violates the General Agreement on Tariffs and Trade (Gatt).
 The panel was approved by Gatt's decision-making council yesterday on the insistence of the U.S., which says that the Canadian system adversely affects its foreign trade interests. The panel is likely to be set up before Easter and should report by the end of the summer.
 Canada's acceptance of the panel is not an admission of guilt. Its delegate insisted that its system of reviewing foreign investors' applications in no way "nullified or impaired" benefits that the U.S. can expect from Gatt membership.
 Because of doubts about the strength of the U.S. case, other council members asked that the panel's terms of reference be confined to Gatt trade matters.
 The U.S. says that Canada's foreign investments Review Agency (Fira) causes "trade distortions contrary to Gatt's aims and provisions" by making approval of applications by foreign investors subject to purchase of locally-made products. It also requires that part of the output be for export rather than for sale in Canada.
 Canada told the council that the agency's requirements affect only new businesses and purchase by foreigners of existing Canadian companies. Because Canadian business is dominated by foreigners to a degree unusual in industrial countries, the agency tries to ensure that foreign investments benefit Canada's economy.
 The U.S. has given assurances that it does not dispute the right of any nation to review foreign investment applications. But it wants a ruling on whether such reviews can place conditions on imports and exports affecting the free flow of trade.
 Citing a Gatt provision, it also argues that foreign companies cannot be asked to obey conditions not imposed on rival domestically owned companies.

Japan blocks EEC bid for talks

By Our Geneva Correspondent
JAPAN IS blocking the EEC's efforts to arrange trade relations talks under the dispute settlement procedure of the General Agreement on Tariffs and Trade (Gatt).
 The Community formally requested the talks in a letter to the Japanese mission to Gatt in Geneva on Tuesday.
 But Japan withheld response and instead sought clarification on alleged Gatt violations that the Community is citing.
 Under Gatt rules, Japan is obliged to agree to the talks if the Community can justify resort to Gatt's Article 23 which lays down procedures used to settle disputes among Gatt members.
 Since Article 23 mainly delineates procedures, any member invoking it usually also specifies other substantive Gatt articles which it thinks are being violated by the offending country. The Community has so far failed to do so.
 The Community has not formally told Gatt about its letter to Japan and neither side raised the dispute in Gatt's council yesterday. The council interprets Gatt provisions and sets up arbitration panels to rule on violations.
 Because of the need for clarification, the wish of the Community's Council of Ministers that talks should begin early this month cannot be met. The earliest possible date for a start is the last week of this month.
 Japan has not so far threatened to bring a counter-complaint against the Community. The threat was first made in Tokyo last week by the Japanese Trade Minister.
 The Community's thoughts on specific issues it wants to discuss with Japan seem confused. The EEC Council of Ministers which authorised the approach to Japan, spoke of addressing the "cause of economic friction at its root, that is Japanese low import propensity."
 It also said that in addition to trade, the Community provision should cover "aspects of macro-economic policies and the development of the yen." All these issues are not generally understood to come within Gatt's competence.

Disquiet grows over Nigerian imports squeeze

BY PAUL CHESSERIGHT, WORLD TRADE EDITOR
 THE BREATHING space for exporters to Nigeria ended yesterday. The full impact of the Nigerian Government's imports squeeze will soon become apparent. From today there is no guarantee of payment for goods not already shipped.
 To effect the squeeze, the Lagos authorities are taking two general measures:
 ● Blocking the issue and restricting the use of Form M, the basic instrument needed by an importer to remit foreign exchange.
 ● Extending the scope of the pre-shipment inspection scheme run by Societe Generale de Surveillance (SGS), the Swiss group.
 The two measures are linked because the role of SGS is to scrutinise a wide range of manufactured goods, before they are shipped, in order to see that they tally in value, quality and quantity with the specifications set out in the original Form M application. If goods and documents do not tally, SGS will not exercise a clean report.
 Without that, the exporter cannot make the shipment and produce the correct documentation, for example, to bring about payment through his bank from a letter of credit opened by the Nigerian importer.
 The freeze on the processing of Form M by the Central Bank, coupled with the instructions given to commercial banks not to open until further notice, any new letters of credit made the situation clear as far as future business is concerned.
 But confusion remains, and exporters disquiet has been provoked about what happens to business already in the pipeline covered by a Form M already issued and, say, a letter of credit already opened.
 The Nigerian Government decided that where a letter of credit had been opened before March 31 and the goods had been shipped on or before yesterday, March 31, then foreign exchange payments would be in order.
 Given the normal delays in the Nigerian payments system, exporters who have pending outstanding shipments should be secure. The problem arises with goods which have not been shipped and for which the Form M, on the basis of previous practice, has been valid.
 When an importer lodges his original Form M application, it is accompanied by a pro forma invoice from the exporter specifying the projected date of shipment. But this date has often been set optimistically with the aim of impressing the Lagos authorities with the urgent need to process the Form M. Neither exporter nor importer has necessarily expected it to be met.
 This has not mattered until now because, on the back of Form M, it is specified that the authorisation to remit foreign exchange from Nigeria is good for a year from the date of the Form M's issue.
 But SGS has been told by the Nigerian Government that where the shipment date on the pro forma invoice has passed, the Form M is no longer valid. However, commercial banks in Lagos have been telling customers that the original terms of Form M remain good. The Central Bank has been silent.
 Without a valid Form M there can be no foreign exchange payment from Nigeria. Without SGS's approval of the shipment in a clean bill of findings, the exporter cannot obtain payment from his bank on the letter of credit opened by the importer.
 Exporters are arguing that the Nigerian Government has changed the rules of the game halfway through, that they have bought stock and financed processing only to be told that, after a week's grace, there is no guarantee of payment. The obvious response is to have the shipment date on the Form M changed, but this is difficult, if not impossible, under the present circumstances.
 difficult, if not impossible, under the present circumstances. The date of shipment on Form M may not be extended without approval from the Central Bank in Lagos.
 Ultimately, the exporter may be able to have recourse to the Export Credits Guarantee Department (ECGD), depending on the nature of the policy taken out. But it is unlikely that ECGD cover could provide immediate recompense. Previous losses on the market have pushed ECGD into extending the period of non-payment before it will entertain claims. Exporters fearful of losing their place in the market if shipments are not made may be tempted to push ahead regardless on the assumption that because the Nigerian market is always prone to hiccups, payment will eventually come through.
 But ECGD policies frequently carry a clause excusing liability in the event of shipments continuing in the face of official import restrictions by a buying country.
 Until the Nigerian Government defines a new imports policy, giving priority presumably to raw materials, spare parts and capital equipment, exporters will remain cautious unless they have Nigerian associates with manufacturing operations which have to be supplied.
 Even in these cases, however, the physical problems of exporting have become more complex. The plans announced in last year's budget to extend the pre-shipment inspection scheme for industrial raw materials, spare parts and books, and to introduce it for frozen fish, came into effect last week.
 Goods in these categories for which a Form M has been issued but not shipped by yesterday will still be subject to inspection.

Air Portugal to lease seven Boeing 737-200s

BY DIANA SMITH IN LISBON
 BOEING of the U.S. and Air Portugal have signed an agreement under which the state-owned airline will lease seven Boeing 737-200s for \$140m (£73.6m) to replace its Boeing 727-100s. The 737s are considered more economical.
 Originally, the airline hoped to purchase the new Boeings outright, but was urged to use the leasing arrangement by the Government. Talks on lease financing are to begin in London next week with various banks.
 Late in 1980, Air Portugal also reaffirmed its commitment to a firm order for five Lockheed TriStar jets with Rolls-Royce engines.
 The deal was worth \$350m and involved a complicated off-set programme of \$80m under which Lockheed undertook to promote Portuguese exports of such disparate items as optical instruments and railway equipment in the U.S.
 ● Air Malta is to purchase three Boeing 737-200s at a cost of £222m (£29m). Godfrey Grima writes from Valetta. This was stated in Parliament this week by Mr Dom Mintoff, the Maltese premier, who said Air Malta will take delivery of the aircraft in a year.
 Our Aerospace Correspondent writes: Rolls-Royce has won a £25m contract to equip an overhaul base for RB-211 engines for Saudia, the Saudi Arabian airline.
 Saudia is the largest operator in the Middle East of wide-bodied Boeing 747 and Lockheed TriStar aircraft, all using the RB-211 engine.
 The new facility is being designed by Saudia and equipped by Rolls-Royce, which will carry out initial training of Saudi personnel in the UK to enable the airline eventually to become self-sufficient in this key technical area.

S. Korea's shipbuilding expansion under attack again

BY LYNTON MCLAIN
 SOUTH KOREA'S shipbuilding industry was attacked for the second time this week yesterday when the Association of West European Shipbuilders spoke of its "deep concern" over plans for further expansion.
 The continued expansion of the shipbuilding industry in South Korea "cannot be justified in any circumstances which can be foreseen in the present decade," the association said.
 The concern of the West European shipbuilders would be passed on to the South Korean Government and the country's shipbuilding industry.
 At the same time, the AWES produced figures which show that South Korean yards build ships at prices up to almost one quarter less than European yards can offer. The biggest price difference quoted was for a 138,000 deadweight ton bulk carrier, built in South Korea for \$42m (£22.1m) 23.6 per cent cheaper than the \$55m the ship would cost in a European yard.
 On average, South Korea builds ships for 15.1 per cent less than they can be built in Europe.
 South Korea had expanded its shipbuilding capacity rapidly while shipbuilders in West Europe and in Japan had reduced their capacity and shipyard managers deliberately to bring capacity more into line with falling demand.
 Manpower had been reduced and since 1975 employment in shipyards in member countries of the association had been reduced by one third. The cut was 50 per cent for most major European centres of shipbuilding.
 The association did not give West European shipyard capacity to compare directly with the South Korean expansion, but said that South Korean capacity had been increased by 55 per cent between 1975 and 1981.
 From 2.38m gross registered tons to 4.125m grt. Shipbuilding capacity in South Korea in 1971 was estimated by the association to have been 0.189m grt.
 The latest five-year plan of South Korea, 1982-86, calls for shipbuilding capacity to be increased by almost 60 per cent to 6.5m grt. However, only 17.2 per cent of capacity in South Korea was used in the third quarter of last year, the association said.
 These figures indicated the "huge reserves" of capacity in South Korea which could only have a "disastrous effect" on worldwide efforts to stabilise the shipping and shipbuilding industries, according to the AWES.
 Earlier this week, Lloyd's Register of Shipping also warned that the expansion of shipbuilding capacity in countries like South Korea was the "most disturbing fact" about present world overcapacity.
 The new Daewoo yard in South Korea, opened in 1980 with capacity to build 1.2m dwt of ships a year, was bound to attract orders for South Korea, but inevitably they would come from yards struggling for orders in other parts of the world, Mr Robert Huskisson, the chairman of the Lloyd's Register annual report.
SHIPBUILDING PRICE COMPARISONS

	Korean price (U.S.\$m)	European price	Korean price advantage over Europe
1. Containerships (1750-1850 TEU)	37/38	42/43	11.5%
2. Containerships (1600 TEU)	44	52	15.4%
3. Containerships (2000 TEU)	45.5	55	17.2%
4. Ro-Ro/Container (2400 TEU)	46	77.5	14.8%
5. Bulk Carrier 136,000dwt	42	55	23.6%
6. Bulk Carrier Panamax	27	31	12.9%
7. Bulk Carrier 35-38,000dwt	24	27	11.1%
8. Product Carrier 69,000dwt	48	58	17.2%
9. Product Carrier 30,000dwt	29	33	12.1%
		Average:	15.13%

Source: Association of West European Shipbuilders, March 1982

Gencor Group

Gold Mining Companies' Results for the year ended 31 December 1981

Name of Company	Tons Milled '000	Gold Produced kg	Net Profit Rm	Dividends cents per share
Grootvlei	1,745	6,543	22.4	147
Marievale	819	1,217	2.5	53
St Helena	2,695	19,732	165.4	735
Stilfontein	1,912	14,891	40.0	310
West Rand	2,109	2,829	4.4	15

**Points made in the Statements by the Chairmen
Mr. W. R. Weeks, Mr. E. Pavitt and Mr. J. C. Fritz**

GROOTVLEI
 Underground drilling at No 8 Shaft has broadly delineated an area of Black Reef; initial development on this reef has exposed average values and confirmed the potential payability of the area which could add up to 350,000 tons to the ore reserves.
 At the present lower gold price levels the investment return on the R24 million capital expenditure programme is less attractive than anticipated but remains positive; progress towards completion in the first quarter of 1983 is well advanced and commissioning of the new plant should have a favourable impact on recoveries and costs. Assuming the gold price is maintained in real terms the mine should continue to operate profitably for the next seven years.

MARIEVALE
 A series of gold hedging transactions, which were successfully accomplished in the middle of the year generated a total surplus of some R900,000 of which R186,000 is included in the year's results, R500,000 will accrue in 1982 and the balance in 1983.
 The increase in ore reserves tonnage on the Kimberley Reef horizon and the upgrading of hoist capacity at No 3 Shaft should permit greater planning flexibility and thereby enable the company to operate at a profit in 1982.

ST HELENA
 The company incurred no tax liability for the year as a result of its acquisition of Beisa's mining enterprise with effect from 1 January 1981.
 General South African cost inflation is responsible to a great extent for the unfavourable cost increase experienced on the mine. The remedy, insofar as it lies within management's control, is greater efficiency and productivity within the constraints imposed by deep level hard rock mining and the present status of the mine.
 Prospect development within Ongedund continued throughout the year although progress has been impeded by difficult environmental conditions; valuation of the area has been complicated by severe faulting and erratic values and the three additional surface boreholes drilled to accelerate an assessment of the area's potential have yielded disappointing results.

STILFONTEIN
 Expansion of the acid plant has been completed and refurbishing of the old section of the plant has commenced.
 Chemex, in which Stilfontein holds an 85 per cent interest, continues to operate extremely well and in 1981 paid out dividends totalling R10.0 million.
 As in the previous year, we expect a significant drop in grade, due to a decline in that of the remaining reserves, and the necessity to balance the production from the high grade Kromdraai area with a larger tonnage of lower grade ore from the rest of the mine.

WEST RAND
 As a result of the depressed uranium market the decision was taken to cease production of uranium; the company retained its major contracts but will not enter into new commitments.
 Development of the gold bearing reefs has been stepped up in an effort to locate more payable blocks of ore; dump material will be processed until such time as enough gold ore becomes available to fully utilise plant capacity.
 The major portion of the company's ore reserves is situated in the Luipaarsdriest Estates area which has proved to be a very important asset of the company.

Copies of the full reports of the companies (each of which is incorporated in the Republic of South Africa) for the year ended 31 December 1981, are available from the London Secretaries, General Mining Union Corporation (UK) Limited (Ref. EJO), 30 Ely Place, London EC1N 6UA.

General Mining Union Corporation Limited

(Incorporated in the Republic of South Africa)

Extracts from the Review by the Executive Chairman, Dr. W. J. de Villiers

RESULTS
 In my review last year I forecast that the group would show reasonable growth in 1981. This has been achieved with attributable income of R319.8 million compared with R269.7 million in 1980 which is an improvement of 19 per cent. Earnings per share improved by 17 per cent from 343 cents in 1980 to 401 cents in 1981. These results are most satisfactory, particularly in the light of the lower gold prices that prevailed during the year. Despite depressed markets for platinum and other minerals, these divisions improved their results. The coal and industrial divisions performed strongly, and significantly increased their contributions to group results. If investments are taken at market value, the equity shareholders' interest was approximately R2,500 million at 31 December 1981. This growth is remarkable in comparison with the figure of five years ago which was about R500 million.

SOUTH AFRICAN ECONOMY
 The economy is estimated to have shown a real growth in gross domestic product of some 4.5 per cent in 1981, which is half the rate achieved in 1980. The internal financial position has weakened and the value of the rand measured in terms of foreign currencies, has fallen dramatically over the last twelve months and could fall further if stern measures are not implemented. The domestic inflation rate, which is expected to be between 14 and 16 per cent in 1982, is unacceptably high and the reduction to more reasonable levels continues to be a major objective of economic policy.
 The excess productive capacity in industry, which was evident during the last decade, appears to have been largely filled and the industrial sector must now embark on a period of expansion to meet the next expansionary phase of the economy and to assist in creating the employment opportunities so urgently needed in the country.
 This will require investment on a massive scale and a significant expansion in the skilled labour force. The capital resources to achieve this are not available internally and it is essential that political stability in the country be maintained in order to attract large-scale investments from overseas.

GOLD AND URANIUM
 Although gold is at present trading at lower levels, the group remains confident in the long-term future of gold and also the use of uranium as a source of power. The Beisa mine in the Orange Free State which is a uranium producer with gold as a by-product commenced production in the last quarter of 1981. The assets of Beisa were acquired during the past year by St Helena Gold Mines Limited and this had a beneficial effect on this group in lessening the amount of equity capital that had to be provided without significantly reducing the group's interest in the profits generated. Bearix Mines, which is 95 per cent owned by the group, is currently engaged in a shaft-sinking programme and it is planned to mill two million tons per year when in full production in 1985. The estimated capital cost of this venture exceeds R450 million.

PLATINUM
 Slack economic conditions resulted in a decline in the consumption of platinum and demand is believed unlikely to improve in 1982. Impala Platinum has announced a cut in output of some 15 per cent.

COAL
 The results of the coal division improved significantly mainly as a result of increased supplies to power stations, as well as improved prices on the local and export markets. Exports at present amount to 1.25 million tons per annum.
 Good progress has been made in planning projects for utilisation of the remaining 4.75 million tons per annum of the group's export quota of bituminous coal and 1.5 million tons per annum of anthracite as part of the third phase of the development of the Richards Bay export facilities.

MANPOWER
 The group accepts that its survival and profitability depend on the degree of success achieved in the effective utilisation of its human resources. Accordingly, the training and development of workers at all levels are regarded as a priority of the highest order as a means of expanding the leadership group. The group's development policy is aimed at the creation of opportunities for workers of all categories to progress increasingly to higher positions. The group is therefore committed to striving continually for equality of opportunity for all its employees.
 Internal management training programmes are presented on a continuous basis, and during the past ten years 24,000 members of management and staff (black and white) have attended these courses: the acute shortage of people with advanced technical skills in South Africa necessitates the use of the most advanced training technology. The group is also involved in various external projects in one of which 3,080 black teachers from independent and self-governing states have, since 1980, attended courses in mathematics and related subjects.

PROSPECTS
 The year is likely to be difficult but the emergence of the economies of the United States, Japan and Western Europe from their current depressed state at the end of this year or early in 1983 will have a beneficial effect on exports and should result in a marginal strengthening of the South African currency.
 The group's interests are widely diversified and it can, therefore, be confidently stated that the results of certain divisions with better opportunities will counterbalance those that continue to suffer from slack demand. It is expected that, in the absence of unforeseen circumstances, the level of earnings for 1981 will possibly again be achieved in the current year. The total planned capital expenditure of the group on approved current projects exceeds R1,500 million, not all of which will be spent in 1982 and is a significant indication of current and future expansion.

Copies of the Annual Report, including the Chairman's full statement, may be obtained from the London Secretaries, General Mining Union Corporation (UK) Limited, 30 Ely Place, London EC1N 6UA.

مكتبة الأصيل

Campaign against Stansted launched in the North

BY MICHAEL DOWNE, AEROSPACE CORRESPONDENT

COUNCILS AND airport authorities have joined forces in a campaign against the development of Stansted as the third major airport for London. They have formed the North of England Regional Consortium, and will fight for cash to pay instead for the development of airports in the Midlands and the North.

The new body comprises 13 county councils in the Midlands and the North, a number of city and local councils, and the airport authorities of Blackpool, Carlisle, Humberside, Leeds, Bradford, Liverpool, Manchester and Newcastle.

The organisation has submitted a detailed statement to the public inquiry into the Stansted plan. It estimates that it will cost £750m to develop Stansted to a capacity of 15m passengers a year, and even more to 50m passengers a year. Campaigners believe the total cost will eventually exceed £1bn.

The statement says: "Spending this much on one project in the south-east would take up the major part of the resources available for capital development for the remainder of the century and would encourage and hasten the division of Britain into a prosperous south and a deprived and declining north."

The North of England Regional Consortium will argue at the Stansted inquiry that there is no need for a new airport in the south-east. The consortium has the aid of independent international consultants in putting its case.

The forecasts for air traffic for the London area being used to justify the Stansted proposals are over-optimistic, it claims, and they fail to take account of the potential for the operation of profitable services

Business team aims to boost Portsmouth

By Selinda Neek

BUSINESS people and local government officials from five local authorities in the Portsmouth area have formed a partnership to help the town's economy.

The Portsmouth Area Enterprise scheme was launched yesterday with an initial sum of £40,000 donated by companies, local government and the clearing banks.

The first task of the scheme will be the setting up of an Enterprise Agency to help and advise new businesses or those wishing to expand.

It has been headed by Mr William Sumner, who has been seconded for two years from Whitbread Wessler. He will be able to call on experts from 150 organisations.

Twelve companies operating in the Portsmouth area have donated £2,000 each, including Marconi Space and Defence Systems, Whitbread and Marks and Spencer.

Unemployment in Portsmouth rose from 5 per cent in 1979 to 11 per cent last year, one of the most rapid increases in the country.

The Enterprise scheme has been launched to try to counteract some of the effects of the local Royal Navy dockyard cuts and unemployment as a whole.

Councils set to spend more on house-building

Local authorities were caught napping when sales to tenants took off. Andrew Taylor reports

LOCAL AUTHORITY house-building, at its lowest for more than 40 years, appears likely to increase this year. Investment decisions already taken by councils point to a higher level of public sector housing starts in 1982.

It is important that local authorities start the year well and take full advantage of money that may be available for housing investment programmes in 1982-83.

Last year the number of starts made on public sector homes in Great Britain fell to just 36,300 (31,100 in England). This compares with 56,000 in 1980, more than 81,000 in 1979 and almost 174,000 in 1975.

The fall reflects substantial public spending cuts coupled with a change of approach by local authorities, which have emphasised renovation, repair and home improvement schemes rather than new building programmes.

In the last few months, however, local authorities have been increasing orders for new housebuilding work, and public sector housing starts in the three months to the end of January were 16 per cent higher than in the corresponding period a year ago.

There are two main reasons why public sector housing starts may be higher this year.

First, it looks as though councils may have more money to spend; if government estimates are correct about the likely level of proceeds from land and council house sales.

Second, local authorities appear to be getting to grips

with some of the problems which last year led to councils spending substantially less cash on housing investment than was technically available to them.

It is estimated that capital spending in 1981-82 by housing authorities in England could have been up to £350m higher if full advantage had been taken of expenditure limits and of additional sums raised through the sale of council houses and local authority land.

Underspending by local authorities is not new. Budgets are controlled strictly and councillors face severe financial penalties if local authorities exceed proscribed spending limits. The tendency is to err on the side of caution when establishing housing expenditure programmes.

Public sector housing orders in the three months to the end of January were 4 per cent higher than in the previous three months and 81 per cent higher than at the end of January 1981. This should mean improved workloads in the coming months.

A mini-survey of 20 English and Welsh local authorities, conducted recently by the National Council of Building Material Producers, also points to a higher level of housing activity this year.

The 20 authorities, which

expected to have started work on 1,263 homes in 1981-82, said starts could rise by up to two-thirds, to 2,140, by the end of 1982-83. The sample is far too small to be conclusive, and a national increase of two-thirds in the level of public sector housing starts appears unrealistic. Nevertheless, the survey shows that some authorities, particularly smaller councils, are taking a more positive approach to housing expenditure.

Government forecasts that local authorities will be permitted to spend more on housing projects this year depend to a large extent on the success of councils selling land and houses. However, the Chancellor has said that they may spend money in advance of sales being made.

It is estimated that English housing authorities could have spent up to £2.2bn in 1981-82. This includes about £400m representing local authorities' share of sales proceeds. Total permitted expenditure could rise to £2.5bn in the forthcoming financial year, including projected sales revenue of almost £600m.

There were several special factors which affected councils' ability or determination to take full advantage of housing

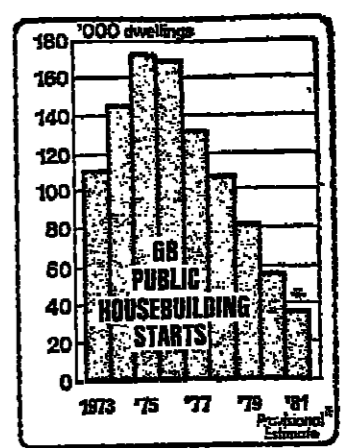
expenditure limits last year.

There was a moratorium on the letting of new local authority contracts for house-building until April 1981. This should not have affected orders placed for work in the 1981/82 financial year, but it weakened the confidence of some local authorities.

The success of land and council house sales last year caught both central and local government by surprise. By the time it was realised that sales were going to be higher than expected, it was too late for councils to take up new schemes which could have been paid for by the extra revenue available.

Some authorities decided simply not to use their share of sales revenue to supplement capital investment. Some invested the proceeds, using interest payments to help cushion the impact of rising rents on council tenants. Some used sales proceeds to pay debts.

A significant proportion of housing investment is funded by loans raised by local authorities and which are repaid out of councils' revenue accounts. Thus higher capital investment can have important revenue implications for local authorities already under pressure to control current expenditure. The Government disputes the



last point. It says rising council rents have meant that housing revenue accounts of a number of authorities are approaching surplus — leaving adequate room to take advantage of higher spending limits. It is also disturbed at the failure of some authorities to make the best use of land and council house sales proceeds.

But some councils, which regard the Government's future housing expenditure plans with deep suspicion, have preferred to keep back some of the money raised from sales to meet future contingencies and liabilities.

In this climate any improvement in council house-building programmes is unlikely to be dramatic. But there are signs that the level of public sector housing starts may rise this year, for the first time since 1975.

Warning to Government on social security benefits

BY ERIC SHORT

THE GOVERNMENT has been warned by the Social Security Advisory Committee to maintain the value of social security benefits in real terms.

Sir Arthur Hogg, chairman, said in the committee's first annual report, published yesterday, that it believed that even at a time of economic difficulty those dependent on social security — the most vulnerable sections of the community — had to be protected whatever sacrifices had to be made by the rest of society.

The committee was formed in November, 1980, as the main advisory body on social security matters, taking over the advisory functions of the National Insurance Advisory Committee and the Supplementary Benefits Commissions.

Last year the committee identified three special priorities in the social security system.

- Benefits for long-term unemployed, a problem exacerbated by the rapid rise in numbers of jobless.
- Financial support for families.
- Benefits for the disabled.

Sir Arthur said the fundamental concern arising from these studies was for the poor-out-of-work and the poor in work, and many of its recommendations centred on this theme.

The committee recommended 14 major changes and 33 minor ones, the chief ones being:

- Supplementary benefit levels must be fully maintained in real terms. The present rates come far too close to subsistence levels to offer any scope for cuts.
- Family Income Supplement must be maintained in real terms and increased in real terms as soon as possible.
- The real value of the Child Benefit Allowance must be maintained at its November, 1980, levels as an absolute minimum and restored to its April, 1979, value as soon as possible.
- The long-term rate of supplementary benefit should be available to all unemployed claimants after one year.
- The 5 per cent cut in unemployment benefit should be restored.
- The invalidity trap, which prevents the sick and disabled from qualifying for long-term supplementary benefits, should be eradicated.

British Bakeries to build £11.5m plant in Glasgow

BY MARK MEREDITH, SCOTTISH CORRESPONDENT

BRITISH BAKERIES, part of the Ranks Hovis McDougall group is to build a £11.5m bakery in Glasgow next to its Mother's Pride bakery in Paton Street.

The plant takes 40 per cent of the bread for Glasgow, but the company has found the 100-year-old bakery increasingly inefficient.

The new plant, which will be ready in two years, will have a capacity of a million loaves a week.

The bakery will employ 500 people — 200 fewer than at present, says British Bakeries, but there will be a two years gap for the new manning level to be reached.

The bakery undertook the project with a substantial grant from the Scottish Economic Planning Department, part of the Scottish Office. Mr Alex Fletcher, Minister for Industry and Education at the Scottish Office, said it was one of the largest single investment projects in the East End of Glasgow in recent years.

Demolition of buildings adjacent to the Paton Street site is to start immediately.

Stricter controls sought over safety recalls on cars

BY JOHN GRIFFITHS

THE Consumers' Association today called for stricter controls over the recall of cars for safety checks and modifications.

Nearly 1m cars have been subject to recall in the UK since 1979, but about a quarter of owners fail to present their cars for problems to be sorted out, the association said.

A voluntary code on recalls was agreed in 1979 between the Department of Transport and the Society of Motor Manufacturers and Traders.

The Consumers' Association has put a number of specific proposals to the DoT aimed at improving the recall scheme's effectiveness.

These include greater use of the driver's vehicle licensing records or Swansea to contact owners, particularly when a car has changed hands. DoT test stations to be kept fully informed of recalls so that cars three or more years old needing checks or modifications could be identified; a defects "hotline" at the DoT for owners to check if there had been any recalls on their cars; and the extension of the code to include faults not directly related to safety.

The DoT has ruled out greater use of the Swansea centre "for the time being" because it cannot cope with an extra work load. It also says it cannot act as a "clearing-house" for recall checks but is considering whether to publicise manufacturers' contact numbers.

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UK NEWS

Bae faces competition from the U.S. for missiles deal

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

BRITISH AEROSPACE is facing U.S. competition to provide the Royal Air Force with a new anti-radar missile in a contract which could be worth £100m over the next few years.

missile, which Bae claims would provide for a small and light missile which could be carried by the Tornado GR1 without affecting its normal fuel and weapons payload.

The Ministry of Defence, in a new familiar exercise, is weighing up the political, economic and employment implications of going for a developed, largely U.S. system against one which was undeveloped but British.

GDP rose 1% by end of 1981

By Max Wilkinson, Economics Correspondent

UK GROSS domestic product was up by an average of 1 per cent in the last quarter of 1981 compared with the start of the year, according to official figures published yesterday.

At constant prices GDP rose by about 1 per cent between the third and fourth quarters of 1981. According to the measure of the GDP based on income data, the rise was higher, at 1 1/2 per cent in real terms.

Figures for National Income and Expenditure in 1981 show that GDP at market prices rose by 10.3 per cent between the fourth quarter of 1980 and the same period last year. In money terms the 1980 GDP was £225bn but no figures is available for last year.

RAF set to buy 52 more Tornado jets

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

A CONTRACT worth about £750m for the next batch of 52 Tornado multi-role combat aircraft is expected to be signed soon by the Ministry of Defence with Panavia, the international consortium building the aircraft.

strike version will be used by all three countries. The ADV is an advanced longer-range version designed for the RAF for use over the North Atlantic to intercept aircraft seeking to attack the UK and the Nato coast via the "back door."

Goldcrest seeks more City backing after Oscar win

BY GARETH GRIFFITHS

GOLDCREST FILMS and Television, a Pearson Longman subsidiary, is to approach City institutions, in an attempt to raise £12m to fund UK film production in the wake of the Oscar film-award successes of Chariots of Fire, which Goldcrest financed.

Mr James Lee, chairman of Goldcrest and deputy chairman of Pearson Longman, said yesterday that the company had decided to fund the whole of "Local Hero," the next film to be produced by Mr David Puttnam, the producer of Chariots of Fire.

Wimbledon prizes nearly doubled to £593,366

By John Barrett

THIS YEAR'S Wimbledon Championships will distribute prize money totalling £593,366, an 84 per cent increase on last year's figure of £322,155. The increase is because of the upward trend in other major tournaments, attempts to counter inflation, and also because of the falling value of the pound against the dollar, the international tennis currency.

FT wins Paris Copyright case

THE FINANCIAL TIMES and the Economist have won a joint court action in Paris against Eco-Press, publishers of La Presse Economique, for infringing their copyright.

Eco-Press has been ordered to pay the Financial Times FF 90,000 (£30,000) damages, with a further FF 10,000 for the flagrancy of the copyright violation. The judgment of the court must be published in four newspapers or periodicals at the expense of Eco-Press. The Economist also receives damages.

Council rents rising faster than pay

BY JOHN GRIFFITHS

EVIDENCE emerged yesterday that the Belfast receivers of the De Lorean sports car concern are growing increasingly frustrated with Mr John De Lorean's U.S. sales company.

Whitelaw attacks GLC leader

MR WILLIAM WHITELAW, the Home Secretary, yesterday made a strong attack on Mr Ken Livingstone, leader of Greater London Council, for his criticism of Sir Kenneth Newman, who has been appointed Metropolitan Police Commissioner.

Portmeirion jobs cut

THE POTTERY industry, hit by recession, was dealt another blow with the announcement that 65 shopfloor and seven management and clerical workers would lose their jobs at the Portmeirion Works, Stoke-on-Trent, at the end of April.

Nordic Finance

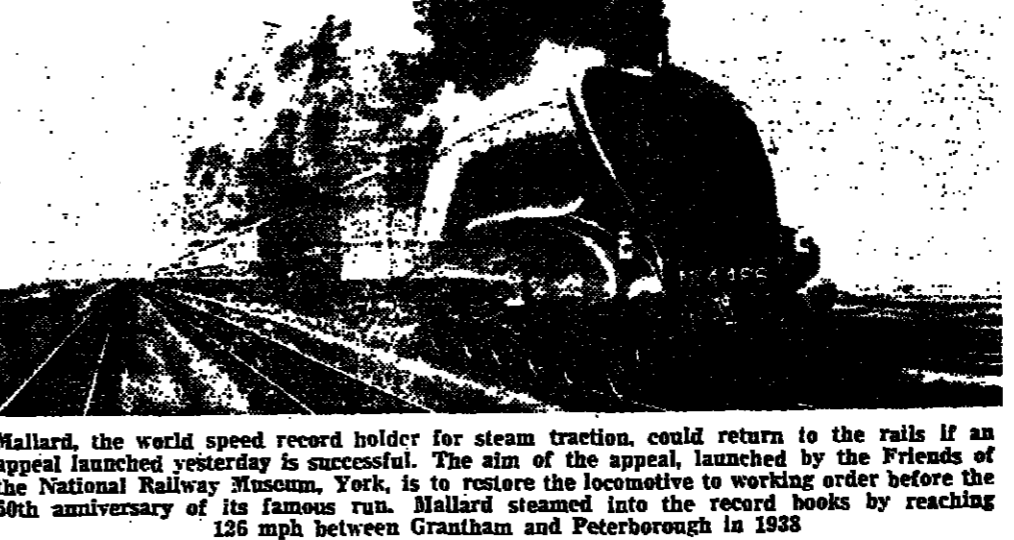
IN yesterday's issue of the Financial Times it was incorrectly stated that Nordic Finance was a creditor of Laker Airways. The company has no involvement with Laker Airways.

Ford's foundry to stay open but 1,700 jobs will be lost

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

EMPLOYEES and management at Ford's Dagenham foundry have won a two-year battle to keep the plant open. However, Ford insists that the foundry operations must be scaled down and this will mean shedding 1,700 jobs as the workforce is cut from 3,300 to 1,600 by the end of 1982.

The company hopes that job cuts will be achieved by early retirement and voluntary redundancies. Ford will tell the foundry workers about the scheme today. Ford will have to accept financial losses at least until 1984 and at the same time will spend several millions of pounds to modernise the plant.



Mallard, the world speed record holder for steam traction, could return to the rails if an appeal launched yesterday is successful.

De Lorean receivers hit snags in U.S.

BY JOHN GRIFFITHS

EVIDENCE emerged yesterday that the Belfast receivers of the De Lorean sports car concern are growing increasingly frustrated with Mr John De Lorean's U.S. sales company.

The receivers issued a statement saying that efforts to raise new finance for the Belfast operation and help creditors were being blocked because of the U.S. company's refusal to recognise debts estimated at \$20m (£11.22m) to Belfast for cars supplied and by the U.S. company's bankers having taken control of the U.S. stock of 2,000 cars.

QC attacks council over pay award

THE PUBLIC was far more resilient to union action in the 1978-79 "dirty jobs" strike than certain local authority officers thought. For that reason Camden Council could have "stuck it out" instead of giving in to its manual workers' demands, Mr David Widdicombe QC, said in the High Court yesterday.

He was appearing for the Metropolitan district auditor, who is asking Lord Justice Ormrod and Mr Justice Forbes to declare that the Labour-controlled council acted contrary to law when it ended the strike in the Camden area by making "illegally generous" offers to the striking workers.

Why the jeans market is far from sewn up

David Churchill on Dickie Dirts' fight to avert bankruptcy

NGEL WRIGHT, the Freddie Laker of the jeans world, was yesterday fighting to save his out-price jeans retail chain Dickie Dirts from bankruptcy.

Mr Wright has called a creditors meeting for early May to discuss his company's debts - which he described yesterday as "considerable" - and hopes to avoid pressure from creditors to call in the Receiver.

conformity that was almost respectable. Then middle-class citizens such as Jimmy Carter climbed into jeans and the big-time market had arrived.

Gill makes court move on directors' pledges

By Raymond Hughes

THE TACTICAL manoeuvrings in the saga of Associated Communications Corporation took a bizarre turn in the High Court yesterday, when Mr Jack Gill sought to release five present or former ACC directors from undertakings given for his protection, and the directors objected to being released.

Mr Justice Vinelott will give his ruling today. In January, the court refused to order the directors not to transfer their voting shares, which last year they had undertaken to use to vote in favour of a proposed £360,000 golden handshake for Mr Gill, who had been deputy to Lord Grade.

Mr Gill had become increasingly anxious that the golden handshake resolution should be voted on as soon as possible. If it was passed he could defend the petition knowing that if he won he would get his money.

If the resolution failed the petition would become academic and Mr Gill could seek other remedies against the directors over their undertakings to support him. He wanted the directors to be able to vote on the resolution on April 20 and had, therefore, released them from their January undertaking.

Mr Goodhart commented that the directors' dilemma was of their own making, they having chosen to undertake to vote for the payment to Mr Gill. Mr Moore writes: Mr Gill is to become deputy chairman and financial director of Home Video. He is to have a service contract.

NOTICE OF REDEMPTION COMPAGNIE NATIONALE ALGERIENNE DE NAVIGATION ("CNAN") UNCONDITIONALLY AND IRREVOCABLY GUARANTEED BY BANQUE EXTERIEURE D'ALGERIE

Table with 10 columns: BRAND, SHARES, PERCENTAGE. Lists various jeans brands like Levi, Wrangler, Marks and Spencer, etc.

Miners' average pay up by only 7.3% despite higher deal

BY OUR LABOUR EDITOR

BRIEFINGS MINERS saw their average wages improve by only 7.3 per cent last year—in spite of a wage settlement said to be worth 13 per cent.

Figures published in the Employment Gazette shows that average weekly wages for male manual workers in the coal industry rose from £138.06 in October 1980 to £148.12 in October 1981.

In November 1980, the miners received a pay increase of 9.8 per cent on basic pay and worth 13 per cent on earnings. The settlement was for 10 months, running from January to November 1981.

Left-wingers in the National Union of Mineworkers, including Mr Arthur Scargill, the incoming president, and Mr Mick McGahey, president of the Scottish area, opposed the deal because they claimed it would lower living standards.

The National Coal Board, on whose figures the Gazette's information is based, said last night that the likely reason for the shortfall between the settlement figure and the average earnings for the period was a substantial drop in overtime worked.

The Board said that the fall in absenteeism, from more than 17 per cent two years ago to around 12 per cent now, meant that production could be planned more efficiently and overtime worked.

The NUM agreed that overtime working had fallen considerably, but blamed the recession and reduced need for coal.

Miners remain top of the wages league, with average rates of £178 when such benefits as concessionary coal are added in to earnings.

However, the figures are likely to help fuel wage militancy this year. Calls for wage rises of between 27 and 35 per cent in basic rates are to be debated at the NUM conference in July.

Wage councils 'may be adding to jobless total'

BY JOHN LLOYD, LABOUR EDITOR

THE COUNTRY'S 27 wage councils, which set minimum wages and conditions for about 2.75m workers in low-paid industries, are coming under strong pressure from the Government which believes their operation is increasing unemployment.

At the same time, Government measures to increase employment among young people are themselves undercutting the council's statutory rates.

Trade unionists, who sit on the councils with employer representatives, fear that they may be abolished when the Government has the opportunity to do so, in June, 1985.

Government's dissatisfaction with the councils has been increased by orders to be published by the councils covering the retail trade—employing around 1.75m workers—which will increase minimum rates by £5 to £82 for shop assistants.

Mr Michael Allison, the Employment Minister, wrote to the councils in February to tell them of strong employer opposition to the proposed rises, and to their effect on shop prices and job opportunities, particularly for young people.

Following the Minister's letter, the proposals were revised to delay the payment of London weighting and other payments for some months.

However, the increase on minimum rates remained the same.

Both Mrs Margaret Thatcher, the Prime Minister, and Mr Norman Tebbit, the Employment Secretary, have recently criticised the councils.

In answer to a question in the Commons on March 4, Mrs Thatcher said that the Government was constrained by the International Labour Office Convention of 1955, but that "we are considering the matter".

Section 26 of the ILO convention, to which the UK is a signatory, lays down that the Government maintain wage-fixing machinery in low-paying industries. However, the Government can take the unusual

step of renouncing the Agreement in June 1985.

Mr Norman Tebbit told the Commons on Tuesday that he was "giving serious consideration to how we can best avoid wages councils putting youngsters out of work."

"Unemployment among young people is not high because of their own actions but because they have been priced out of a job by other people's greed. They have never had a chance even to start a job."

Union officials, however, say that there is growing evidence that the Government's own Young Workers Scheme is undercutting the statutory minima set by councils. The scheme gives a £15 subsidy to employers for each worker under 18 whom he takes on at rates below £40.

In some cases, these rates are below the wage councils minima. Rates in the retail sector, for example, are £44.75 for 17-year-olds and £52.45 for 18-year-olds. Only the 16-year-old rate, at £38.05, falls below the scheme's level.

The Government is thus in the anomalous position of encouraging employers to pay below statutory rates, while employing wage inspectors to ensure that they do not.

Wage councils, most of which came into being in the 1920s, cost some £3.5m a year to run.

Dockers plan 1-day national stoppage

By Brian Groom, Labour Staff

DOCKERS' shop stewards meet in Hull on Saturday to set the date for an unofficial national one-day strike.

They are protesting against plans for a cost-cutting re-organisation of the National Dock Labour Board, which runs the statutory employment scheme for the 18,500 registered dockers. They believe it will undermine dockers' employment rights.

The most likely date is April 15, when the next meeting of the National Dockers Committee of the Transport and General Workers' Union is due.

The unofficial National Ports Shop Stewards' Committee wants a lobby of the meeting to press the union into opposing the plans.

Employers fear that the committee may have found an issue that will arouse dockers' anger.

One steward at Southampton said last night: "We expect 100 per cent support from the ports in the National Dock Labour Scheme."

Unions and employers on the National Joint Council for the Port Transport Industry met last night to seek a new proposal to end the pay strike which has disrupted Tillyard docks for 10 days.

Directors urge caution on Employment Bill

BY OUR LABOUR EDITOR

MR WALTER GOLDSMITH, director general of the Institute of Directors, yesterday urged the Government not to add new measures to the Employment Bill.

Mr Goldsmith, whose advice has been influential in framing government employment policy, said a third Employment Bill would be required to reform unions' internal procedures, and might be possible within the lifetime of the present Parliament.

Earlier this week, Mr Norman Tebbit, the Employment Secretary,

said he was under some pressure to bring in such a bill.

But Mr Goldsmith warned, that "to go forward too quickly now would do inestimable harm to a campaign to tackle the worst immediate features of the imbalance of trade union power. It would be a grave setback to Britain's improving industrial relations, competitiveness and productivity if unduly pressure were to hand the TUC the opportunity to destroy the patient work of two years' preparation for legislation that will stick."

Action threat at Joe Coral betting shops

By Our Labour Staff

JOE CORAL, the bookmaker, may be without half the staff in his 640 betting shops this Saturday—Grand National day—and on subsequent Saturdays because of threatened strikes over pay and conditions.

The Transport and General Workers' Union, which represents about 2,000 Joe Coral staff, is understood to have rejected an offer which included a 7 per cent basic increase for most grades.

Business is usually doubled on Grand National Day.

Political levy change urged

BY OUR LABOUR EDITOR

EVIDENCE of rank and file dissatisfaction with the Labour Party has emerged in motions to the conference of the Left-led Association of Cinegraph, Television and Allied Technicians.

The motion says that "with the current changes to the political party structure within the country, a new system should be devised enabling all political levy-paying members to nominate which party they would like an appropriate proportion of their political levy paid to."

A second motion, from Pinewood Studios, demands that the union de-affiliate from the

Labour Party, but other motions firmly underscore the union's traditional, left-wing position.

Other motions, however, on bias in the media and trade union rights, underscore the traditional strongly left-wing position adopted by the union.

The union's general secretary, Mr Alan Sapper, is a leading left-wing member of the TUC.

Strong criticism of the Labour Party's recent policy statement has come from Sir John Boyd, general secretary of the right-led Amalgamated Union of Engineering Workers. Writing in the AUEW Journal, Sir John attacks the document, the Socialist Alternative.

Sealink workers to vote on Holyhead peace plan

BY ROBIN REEVES, WELSH CORRESPONDENT

NATIONAL Union of Railwaymen employees at Holyhead, North Wales, will meet tonight to vote on a peace formula to end a three-week-old dispute that has hit Sealink sailings from the port.

The union's national executive has recommended an end to the dispute over the planned introduction of a rival B&I Line ferry service.

The recommendation follows talks with Sealink last week at which the union claims certain assurances were given by the British Rail subsidiary.

Besides running the ferry service between Holyhead and Dun Laoghaire, Sealink also owns the port. Three weeks ago, Sealink suspended the service after NUR dockers at Holyhead refused to tie up B&I vessels. Irish seamen retaliated by blockading Dun Laoghaire port.

So far, only 38 Sealink men have been dismissed over the dispute. NUR members account for about half the 1,100 workers

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1975=100); engineering orders (1975=100); retail sales volume (1975=100); retail sales value (1975=100); registered unemployment (excluding school leavers) and unfilled vacancies ('000s). All seasonally adjusted.

	Indl. prod.	Eng. output	Retail order	Retail value*	Unemployed	Vacs.
1981						
1st qtr.	99.5	88.7	98	106.6	130.8	2,232
2nd qtr.	99.0	88.9	92	104.7	124.5	2,452
3rd qtr.	99.8	89.7	103	105.5	129.1	2,311
4th qtr.	100.1	89.5	89	105.4	138.5	2,752
July	99.6	89.2	100	104.5	129.5	2,590
Aug.	99.6	89.5	82	105.0	125.0	2,643
Sept.	100.3	90.3	86	103.5	123.3	2,302
Oct.	101.5	91.4	92	108.2	127.3	2,523
Nov.	99.9	89.5	93	105.5	158.4	2,750
Dec.	99.0	88.1	81	104.8	193.1	2,769
1982						
Jan.	98.6	87.5		107.0	143.9	2,812
Feb.				106.0		2,618
March						2,623

OUTPUT—By market sector: consumer goods, investment goods, intermediate goods, materials and fuels; engineering output, metal manufacture, textiles, leather and clothing (1975=100); housing starts ('000s; monthly average).

	Consumer goods	Invest. goods	Intmd. goods	Eng. output	Metal mnfg.	Textile etc.	Hous. starts*
1980							
4th qtr.	94.3	91.6	115.1	86.6	71.0	77.2	10.1
1981							
1st qtr.	93.6	88.3	117.1	84.1	75.7	78.7	10.9
2nd qtr.	93.2	88.7	117.9	84.8	78.7	78.8	14.1
3rd qtr.	93.5	89.3	118.5	85.3	77.3	75.1	14.2
4th qtr.	93.1	90.1	121.3	85.5	82.6	74.3	11.7
July	94.0	89.0	118.0	86.0	77.0	74.0	14.5
Aug.	94.0	89.0	118.0	86.0	78.0	78.0	12.5
Sept.	93.0	90.0	120.0	87.0	79.0	75.0	15.4
Oct.	95.0	90.0	124.0	87.0	86.0	75.0	13.4
Nov.	93.0	90.0	121.0	86.0	83.0	75.0	14.1
Dec.	92.0	90.0	119.0	86.0	79.0	74.0	7.7
1982							
Jan.	92.0	90.0	119.0	86.0	77.0	71.0	11.5

EXTERNAL TRADE—Indices of export and import volume (1975=100); visible balance; current balance (£m); oil balance (£m); terms of trade (1975=100); exchange reserves.

	Export volume	Import volume	Visible balance	Current balance	Oil balance	Terms trade	Resv. USSB*
1980							
4th qtr.	126.6	111.8	+1,265	+2,114	+222	105.2	27.90
1981							
1st qtr.	107.0						28.34
2nd qtr.							26.73
3rd qtr.	135.8	122.3	+1,348	+1,248	+705	99.8	23.35
4th qtr.	121.7	114.3	+756	+755	+231	105.2	28.43
Jan.							28.21
Feb.							28.07
March							23.70
April							23.70
May	130.2	135.3	+12	+114	+290	100.0	23.46
June	134.3	126.3	+95	+322	+39	98.9	23.46
July	133.8	141.7	-78	-124	-314	100.2	23.46
Aug.	133.8	129.0	+31	+498	+402	100.4	23.35
1982							
Jan.							23.23
Feb.							23.37

Trade figures for March-August 1981 not available because of Civil Service dispute.

FINANCIAL—Money supply M1 and sterling M3; bank advances in sterling to the private sector (three months' growth at annual rate); domestic credit expansion (£m); building societies' net inflow; HP, net credit; all seasonally adjusted. Minimum lending rate (end period).

	M1	M3	advances	DCE	BS inflow	HP	MLR %
1981							
1st qtr.	6.8	8.8	12.4	+1,308	1,081	1,884	12
2nd qtr.	23.1	17.3	6.5	+4,250	1,103	1,836	12
3rd qtr.	8.1	18.1	20.7	+5,951	858	2,019	12
4th qtr.				+2,134	323	1,830	
June	21.9	17.8	8.8	+1,164	371	674	12
July	14.3	17.2	19.8	+2,230	390	658	12
Aug.	0.8	8.5	35.4	+1,546	224	659	—
Sept.	3.7	22.8	34.3	+2,485	334	706	—
Oct.	-4.7	20.3	24.0	+1,557	152	681	—
Nov.	7.9	17.3	20.4	+425	65	642	—
Dec.				+184	203	657	—
1982							
Jan.						356	658
Feb.							347

INFLATION—Indices of earnings (Jan 1978=100); basic materials and fuels, wholesale prices of manufactured products (1975=100); retail prices and food prices (1975=100); FT commodity index (July 1952=100); trade weighted value of sterling (1975=100).

	Earn. ing's	Basic matls.	Wholesale manfg.	RPI*	Foodst ^o	FT comdty	Strg.
1981							
1st qtr.	195.3	213.8	212.3	280.4	268.7	261.56	101.4
2nd qtr.	202.2	225.8	219.4	294.0	277.0	245.07	97.3
3rd qtr.	209.9	235.9	224.1	299.1	278.8	260.33	92.6
4th qtr.	214.6	237.3	229.2	306.5	285.6	248.97	89.7
July	214.4	236.8	224.1	299.2	277.3	357.64	91.2
Aug.	211.7	237.9	225.9	301.0	279.6	260.53	88.0
Sept.	212.5	238.2	227.8	303.7	282.7	250.12	85.2
Oct.	214.3	236.9	228.4	306.9	283.5	243.79	90.1
Nov.	217.1	236.8	230.4	308.3	285.5	248.97	90.3
1982							
Jan.	214.7	238.7	232.7	310.6	296.1	252.94	91.1
Feb.	228.6	234.4		310.7	297.1	241.77	91.5

*Not seasonally adjusted.



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UK NEWS - PARLIAMENT and POLITICS

Thatcher pledges stand on EEC payments

BY IVOR OWEN

TOUGH BARGAINING over the level of payments to the EEC was promised by the Prime Minister in the Commons yesterday when she reaffirmed her determination to secure an agreement which leaves Britain making no more than a "modest net contribution" to the Community budget.

still under an obligation to comply with a resolution approved by the Commons in July 1979 which committed the Government to seeking a "zero net contribution" to the Community budget. He called on Mrs Thatcher to obtain the authority of the House by amending the resolution before yielding to EEC pressure, even to the extent of agreeing to a modest net contribution.

rand made it clear that France would block the proposed compromise deal for a five-year agreement limiting the scale of payments made by the British Treasury to Brussels. Mrs Thatcher was adamant that the decision not to go ahead with the compromise devised by M Gaston Thorn, President of the EEC Commission, and Mr Leo Tindemans, Belgian President of the EEC Council of Ministers, meant that progress would be blocked on the Common Agricultural Policy, and on economic and social affairs as well as on the budget.

asking for reduced wage increases. Otherwise, she contended, there would be increased borrowing and increasing interest rates. "We are not prepared to do anything which would push up interest rates," she stressed. Mr Enoch Powell (OUP, Down South) assured the Prime Minister that most people in the country derived encouragement and hope from reports indicating that she was seeking to maintain Britain's national interests and the right to take her own economic decisions on matters of vital importance, "whatever toes she may have to tread on."

Mr Hamish Gray, Minister of State for Energy, gave an indication of this in the Commons last night when he replied to Labour warnings that the Britoil sale could be a repeat of the "fiasco" when Amersham International shares were recently sold on the market. Mr Gray said an independent valuation of Britoil's North Sea assets would be available from petroleum engineers, Energy Resource Consultants Limited, in advance of the sale. There will also be advice from the Government's own merchant bank advisors, S. G. Warburg.

Amersham sale sparks 'precautions' on Britoil

By John Hunt, Parliamentary Correspondent

THE GOVERNMENT is taking extra precautions to ensure that it gets a fair price when it sells some of the assets of the British National Oil Corporation to form the new oil production and exploration subsidiary Britoil.

Irish minister urges Prior to postpone Ulster devolution

BY MARGARET VAN HATTEM, POLITICAL STAFF

THE IRISH Government yesterday went in to bat for Northern Ireland's Catholic minority, urging Mr James Prior, Northern Ireland Secretary, to postpone plans for devolved government. Speaking on the eve of a Cabinet decision on Mr Prior's draft Bill and White Paper on devolution, Mr Gervard Collins, the Irish Foreign Minister, warned that the proposals had little chance of success and might do more harm than good.



Prior: resisted pressure

White Paper referring to the Irish dimension and the parliamentary tier. Mr Prior appears to have resisted this pressure to some extent and is likely later today to stress to Cabinet colleagues the dangers of pushing the SDLP beyond endurance. While the proposals give them an effective veto over Unionist majority rule, the SDLP foresees few positive opportunities arising from devolution other than through access to the Anglo-Irish parliamentary body.

They are likely to reserve their position until after that meeting. Certain Tory back benches have signalled their interest in setting up an Anglo-Irish parliamentary body which Northern Ireland Assembly members could later attend, and may be awaiting encouragement from the Government before proceeding further. Informal consultations with Irish MPs and members of the Irish government could begin at any time, leading to the group's inaugural meeting this summer.

Opponents of Lloyd's Bill step up lobbying campaign

BY JOHN MOORE, CITY CORRESPONDENT

THE LLOYD'S BILL for improving the insurance market's self regulation comes up for a Second Reading debate in the Lords today against a background of heavy lobbying by opponents seeking to have the Bill extensively changed or blocked. The Bill faces six parliamentary petitions lodged by sectional interests of the Lloyd's market. These will be heard by a Lords select committee in May.

Underwriting agencies are concerned that if they are not allowed to own insurance brokers they will not be able to take a sufficiently independent stand against the major brokers who provide the Lloyd's market with most of its business. Andrew Drysdale Underwriting, an influential underwriting agent, has launched, with other agencies, a petition in the Lords to stop the divestment of brokers' links with agencies. Drysdale argues that the ruling committee of Lloyd's does not really believe in the divestment plan. It argues that Lloyd's supports divestment only because the Commons has ruled that the proposal must be incorporated in the Bill.

Alliance deal on 505 parliamentary seats

BY ELINOR GOODMAN, POLITICAL CORRESPONDENT

LIBERALS and Social Democrats yesterday gave themselves another three weeks in which to complete negotiations over the distribution of parliamentary seats. On the day originally set for the completion of negotiations, the two parties announced that they had reached agreement on 505 of the 527 seats under discussion.

to formal arbitration. In the meantime, disagreements over four constituencies in Reading and Oxford are to be referred to an interim disputes panel. The negotiations have been very difficult in some areas, and the two parties acknowledged yesterday that there were still problems in some of the seats where agreement has been reached. Some of the outstanding areas are believed to pose serious problems, notably central London; Gloucester, Wiltshire and Avon; and Shropshire, Hereford, Worcestershire and Staffordshire.

where the Liberals are to fight eight seats, including Harrow, and the SDP six; and in Greater Manchester South, where, despite continuing complaints on both sides, the seats are to be divided equally between the two parties. Leaving aside the seats in Reading and Oxford, the negotiating team also ratified a 50-50 division of the constituencies in the Berkshire, Buckinghamshire and Oxfordshire area. Under this agreement, the Liberals will fight Newbury, one of the seats of which they have high hopes, and the SDP will fight Eton and Slough, Wokingham and Bracknell - all seats in which the Alliance believes it could do well.

the negotiations, both claimed yesterday to be satisfied with the negotiations. Mr Steel said that in view of the interruption caused by the Hillhead by-election campaign, and the "hiccup" in discussions at the beginning of the year, the negotiations had gone very well. Rodgers claimed they had achieved their objective of "equality of numbers and winnability."

Williams warns on leadership

By Elinor Goodman

MRS SHIRLEY WILLIAMS last night came out publicly against the idea of Mr Roy Jenkins becoming the leader of both the SDP and the Alliance. Her comments came on the eve of today's meeting of SDP MPs becoming the leader of the leadership in the light of Mr Jenkins' return to Westminster. Mrs Williams warned that the SDP must not turn "towards a hierarchy dominated by a single person, however wise or brilliant."

MPs criticise Whitehall on defence liaison

By Bridget Bloom, Defence Correspondent

CO-OPERATION and consultation between the Ministry of Defence and the Department of Industry is "minimal," a Labour MP told the Commons select committee on defence yesterday. A memorandum from the department describing a close relationship with the Ministry provoked close questioning from MPs, but officials were unable to say how much aid the department had given defence industries.

Mr Michael Mates (Con, Petersfield) said the department appeared to show scant concern for defence industries, despite the implications for employment and regional policy. Mr Cranky Ostrow (Con, Woking) chairman of the committee, said he was disturbed at the apparent lack of consultation between the DoI and the Defence Ministry on key projects. He singled out the P110, a new fighter aircraft, being developed without government money by British Aerospace, and an anti-radar missile system which BAE and Marconi wanted to develop to compete with an American system. The defence committee's inquiry into the procurement of defence equipment, currently worth some £3bn a year, is scheduled to end in June.

Terrorism covered in new set of D Notice guidelines on security

A NEW set of "D Notices"—the voluntary system of self-censorship on security matters operated by the British media—was issued yesterday. Terrorism is mentioned for the first time.

mir Petrov, and his spy wife, who defected to Australia in 1954. The D Notice committee said it wanted the public to know more about the system to avoid "difficulties and misconceptions" that had occurred in the past. The threat of terrorism is mentioned in the introduction to the new notices, which says the "dissemination of sensitive information... can also be of value to terrorist groups who lack the resources to obtain it through their own efforts."

MPs criticise Whitehall on defence liaison. The introduction says: "The criterion used to establish and administer D Notices is that they should be strictly confined to subjects where secrecy is agreed to be necessary. "The guidance is not intended to be inflexible: in particular cases, some relaxation may be possible, but in order to avoid serious risk which may not be apparent, editors and publishers are asked to consult the D Notice Secretary whenever there may be doubt."

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Livingstone 'causing great damage'

Financial Times Reporter

MR KEN LIVINGSTONE is causing "great damage" to the relationship between police and public, a Tory peer said in the Lords yesterday. The attack on the GLC leader came from Baroness Gardner of Parkes, who is Westminster City councillor, as she opened a debate on the problems of city areas. She said Mr Livingstone's attack on Sir Kenneth Newman, appointed Metropolitan Police Commissioner to succeed Sir David McNea: "Instead of these deliberate attacks constantly issuing from the GLC, we should be seeing efforts to support the police and to develop harmonious relationships between the police and people of London."

Jab. Oppenheim jr. & Co. Bankers since 1789. Summary of our Annual Report 1981. 1980: DM 3,497 million Business Volume, DM 3,094 million Total Assets, DM 2,665 million Deposits, DM 2,059 million Bills and Advances, DM 125 million Capital, DM 9,398 million Consolidated Total Assets. 1981: DM 3,581 million Business Volume, DM 3,161 million Total Assets, DM 2,737 million Deposits, DM 2,023 million Bills and Advances, DM 125 million Capital, DM 9,940 million Consolidated Total Assets. The Partners - Cologne/Frankfurt, March 1982.

BBC 1

6.40-7.55 am Open University (Ultra High Frequency only).
6.40-7.55 am Open University.
11.30-11.50 For Schools, Colleges.
12.30 pm News After Noon. 1.00 Pebble Mill at One. 1.45 Mr Benn. 2.00 Great Britons (Horatio Nelson). 3.00 Tom and Jerry. 3.15 Holiday with Cliff Michelson. 3.45 Regional News for England (except London). 3.55 Play School. 4.20 Secret Squirrel. 4.50 Jackanory. 4.40 The Beautiful Green Bird. 5.00 John Craven's Newscast. 5.10 Blue Peter. 5.35 The Forth. 5.40 News. 6.00 Regional News Magazines. 6.25 Nationwide. 6.55 Tomorrow's World. 7.30 Top of the Pops. 8.00 The Kenny Everett Television Show. 8.30 Love Story: Love is Old, Love is New. A four-part serial starring Jane Asher. 9.00 News. 9.25 Badger by Owl-Light, (thriller in three parts, starring Cavan Kendall). 10.15 Question Time with Robin Day. 11.15 A Kick Up the Eighties starring Richard Stilgoe. "Relationships" (which used to be called Sex). 11.43 News Headlines. 11.45 So You Want to Stop Smoking: Your Money and Your Life.

TELEVISION

Chris Dunkley: Tonight's Choice

A marvellous night on ITV: no repeats, no mindless situation comedies, and no American imports designed to buy cheap ratings in peak hours. Instead the start of a major midweek arts series, a new play, and a courageous programme devoted to party politics. And if you'll believe that you'll believe today is Christmas and not April 1. Judging from their schedule, ITV are quite happy for the sort of people who read this newspaper to spend the night with the BBC.

BBC-1 offers the Kenny Everett Television Show which has improved if only slightly since moving from ITV, and the start of a new three-part thriller called Badger by Owl-Light. This features a terrorist bomber, a religious cult, and hired hit-man Peter Talion. A note of caution: it comes from BBC Scotland which has turned out some pretty dreary drama recently. Guests on Question Time, which is always good value, include Norman St John Stevas.

On BBC-2 Prof David Donnison presents the last of his series Hard Times examining the realities of being poor in Britain today. A Winter's Day is an impressionistic programme without commentary bringing together film shot by five BBC crews in different parts of the country from Kew Gardens to Boston Fen on Day one of this year's rail strike.

BBC 2

6.40-7.55 am Open University. 11.00-11.50 Play School. 12.30 pm Racing from Aintree. 4.35 Jump Run. 4.50 Caught in Time. 5.10 R. M. Schindler, Lovell Beach House. 5.40 So You Want to Stop Smoking: Your Money and Your Life. 6.55 County Hall.

BBC 2

7.50 News Summary.

7.55 Hard Times.

7.55 A Winter's Day.

8.30 Russell Harty and guests.

9.00 Call My Bluff.

9.30 Heart Transplant.

10.10 Hayden Festival.

10.45 Newswatch.

11.30-12.15 am The Old Grey Whistle Test.

12.30 pm Exchange Flags.

2.30 Yesterday. 4.20 Here's Boomer.

4.50 Voyage to the Bottom of the Sea.

6.00 This is Your Right. 6.05 Crossroads. 6.30 Granada Reports. 7.00 Emmerdale Farm. 10.30 Barney Miller. 11.00 Birmingham Show Jumping Championships. 12.00 What the Papers Say. 12.15 am Late Night From Two.

HVT

9.50 am Kum Kum. 10.10 Roadrunner.

10.15 Wild, Wild World of Animals.

10.40 Singing.

11.05 Retirement Report. 11.25 International Bowls. 1.20 pm HTV News. 4.20 Here's Boomer. 4.45 The Flying Kiwi. 5.10 Johnnie. 5.20 Crossroads. 6.00 HTV News. 6.30 How's Your Father? 7.00 Emmerdale Farm. 10.28 HTV News. 10.30 Superstar Profile. 11.00 International Show Jumping. HTV CYMRU/WALES—As HTV except: 12.00-12.10 pm Mwsi. 4.15 Dick Tracy. 4.20 Spiderman. 4.45 Ser. 5.10-5.20 The Underside Adventures of Captain Nemo. 6.00 News. 6.15 Ser. 6.15 Report Wales. 6.30-7.00 Sports Arena.

GRANADA

9.50 am Singing. 10.10 Alphabet.

10.40 The Story of Writing. 11.00 Bird. 11.00 Seaside Street. 12.30 pm

All IBA Regions as London

except at the following times:—

ANGLIA

9.50 am Seaside Street. 10.40 James Brown—Soul Brother. 11.50 Wot! Wot! 1.20 pm Anglia News. 2.00 Not for Women Only. 2.30 pm Anglia. 6.00 About Anglia. 6.20 Arena. 6.35 Crossroads. 7.00 Benson. 10.30 Basketball. 11.00 Show Jumping. 11.20 The National Exhibition Centre. 12.00 The Jazz Series. 12.30 am The Living Word.

CENTRAL

9.30 am 3-2-1 Contact. 10.05 Garden

Time. 10.20 Through the Eyes of a Child. 10.50 The Boy and the Bull. 11.00 Islands of Darkness. 12.30 pm The Young Doctors. 1.20 Central News. 4.20 Sport Billy. 4.45 Jason of Star Command. 5.15 Here's Boomer. 6.00 Crossroads. 6.30 Central News. 7.00 Emmerdale Farm. 7.30 England and the World. 10.30 Venture. 11.00 Birmingham Show Jumping Championships. 12.00 Central News.

GRANADA

9.50 am Singing. 10.10 Alphabet.

10.40 The Story of Writing. 11.00 Bird. 11.00 Seaside Street. 12.30 pm

SCOTTISH

9.50 am Thursday Medicine: "Earth Versus The Flying Saucers". 11.05 Challenge — the Canadian Rockies. 1.20 pm Scottish News. 4.20 Unaccompanied. 6.00 Scotland Today. 6.20 Bodyline. 6.30 New You See It. 7.00 Emmerdale Farm. 10.30 News. 11.00 Scotland Today. 11.30-12.15 am The Old Grey Whistle Test. 12.30 pm Coast to Coast. 6.00 Coast to Coast (continues). 6.30 Coastroads. 7.00 Emmerdale Farm. 10.30 Starline. 11.00 Show Jumping. 12.00 Company.

LONDON

9.30 am Geography Today. 9.50 "The Young Pioneers" starring Roger Kern. 11.35 Paint Along with Nancy. 11.55 The Bubbles. 12.00 The Woofies. 12.10 pm Get Up and Go. 12.30 The Skyline. 1.00 News plus FT Index. 1.30 Thames News with Robin Houston. 1.50 Crown Court. 2.00 After Noon Plus presented by Judith Chalmers and Trevor Hyatt. 2.45 Show Jumping: The Birmingham Championships from the National Exhibition Centre. 3.45 The Cuckoo Waltz. 4.15 Dr Snuggles. 4.20 Little House on the Prairie. 5.15 Emmerdale Farm. 5.45 News. 6.00 Thames News. 6.30 Thames Sport. Derek Thompson. 6.45 Little Twinkles and Simon Reed reflect the sporting scene. 7.00 Looks Familiar. 7.30 Riding Jump. 8.00 The Crest starring Jane Wymann. 9.00 Shelley. 9.30 TV Eye investigates the death of Neil Aspinall. 10.00 News. 10.30 Designer. UXB. 11.30 Show Jumping: The Birmingham Championships. 12.30 am What the Papers Say. 12.45 Close: Sit Up and Listen with Tony Bridge. * Indicates programme in black and white.

COAST TO COAST.

6.00 Coast to Coast.

6.30 Coastroads.

7.00 Emmerdale Farm.

10.30 Starline.

11.00 Show Jumping.

12.00 Company.

TYNE TEES

9.30 am The Good Word. 9.25 North

10.15 Carroon Time. 10.25 Morning

Movie: "The Love Match" starring

10.45 Jim Kelly. 11.50 Kelly and Joke

1.20 pm North East News and Look

4.30 The Flying Kiwi. 4.50 Voyage to the Bottom of the Sea. 5.20

North East News. 6.05 Crossroads. 6.25

Northern Life. 7.00 Emmerdale Farm.

10.30 North East News. 10.32 Coma

11.00 Show Jumping from the

National Exhibition Centre, Birmingham.

12.00 Job Slot Extra. 12.05 am Life

is Six To Four Against.

YORKSHIRE

9.50 am Seaside Street. 10.50 The

Alphabet: The Story of Writing. 11.15

Young Ramsay. 1.20 pm Calendar News.

4.20 Here's Boomer. 4.45 The Flying

Kiwi. 5.10 Johnnie. 5.20 Crossroads.

6.00 News. 6.15 Ser. 6.15 Report

Wales. 6.30-7.00 Sports Arena.

10.30 News. 10.32 TSW

Late News. 11.00 Scotland Today.

11.30 International Show Jumping.

12.00 am Postscript. 12.05 am South

West Weather.

TVS

9.50 am Survival. 10.15 Story Hour.

11.10 Tonight. 11.15 News. 11.20

Not For Women Only. 5.15 Radio. 5.30

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Brown—Soul Brother. 11.50 Wot! Wot!

1.20 pm Anglia News. 2.00 Not for

Women Only. 2.30 pm Anglia. 6.00

About Anglia. 6.20 Arena. 6.35

Crossroads. 7.00 Benson. 10.30

Basketball. 11.00 Show Jumping. 11.20

The National Exhibition Centre. 12.00

The Jazz Series. 12.30 am The Living

Word.

CENTRAL

9.30 am 3-2-1 Contact. 10.05 Garden

Time. 10.20 Through the Eyes of a

Child. 10.50 The Boy and the Bull. 11.00

Islands of Darkness. 12.30 pm The

Young Doctors. 1.20 Central News. 4.20

Sport Billy. 4.45 Jason of Star Command.

5.15 Here's Boomer. 6.00 Crossroads.

6.30 Central News. 7.00 Emmer-

dale Farm. 7.30 England and the World.

10.30 Venture. 11.00 Birmingham

Show Jumping Championships. 12.00

Central News.

GRANADA

9.50 am Singing. 10.10 Alphabet.

10.40 The Story of Writing. 11.00

Bird. 11.00 Seaside Street. 12.30 pm

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COMPANY NOTICES

Notice to Holders of Citicorp Overseas Finance Corporation N.V. £20,000,000 10% Sterling/U.S. dollar option Guaranteed Bonds due 1993

NOTICE IS HEREBY GIVEN that pursuant to Paragraph 5 (c) of the Bonds, Citicorp Overseas Finance Corporation N.V. has purchased and surrendered to the Fiscal Agent £20,000,000 aggregate principal amount of the subject bonds during the period ending March 15, 1982 in satisfaction of the Sinking Fund obligation. The principal amount outstanding at the end of such period is £16,800,000.

CITICORP OVERSEAS FINANCE CORPORATION N.V.
By Citibank N.A., Fiscal Agent
April 1, 1982

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Notice is hereby given that the REGISTER of the CORPORATION'S above mentioned Debenture Stock, will be CLOSED for TRANSFER and REGISTRATION from the 19th to the 24th April, 1982 (both days inclusive).

By Order of the Board of Directors,
Edinburgh 12 12 35R
2nd April 1982

PUBLIC NOTICES
CITY OF PORTSMOUTH BILLS
£1.7m Bill from 29.3.82 to 28.6.82 at 12.35.84. Appn. £2.7m. £1.8m pt outstanding.

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FINANCIAL TIMES SURVEY

Thursday April 1 1982

Scottish Banking and Finance

Banking in Scotland has been growing rapidly and with related services, employs 80,000 people. But in some ways the country is over-banked, creating fierce competition to provide new services

Aftermath of the takeover bid

By Mark Meredith, Scottish Correspondent

THE PAST year will be remembered as the time Britain was told formally that having a financial community based in Scotland and separate from London was good for its economic health.

What brought this out was the proposed sale to an outside bank of the premier Scottish financial institution, the Royal Bank of Scotland.

The Royal's desire to merge with Standard Chartered Bank and the rival bid for Royal from the Hong Kong and Shanghai Banking Corporation unleashed a controversy which exposed the very foundations and values of the industry in its Scottish context.

The sale did not go through. The Monopolies and Mergers Commission, which studied the bids, recommended they be not allowed as it would be against the public interest. The main reason for the decision was the damage that the loss of independence of the Royal would have on Scotland and its financial sector.

(Elsewhere in this survey we take a close look at how the decision affected the Royal.)

The Commission said in its recommendation to the Cabinet: "We foresee a detriment to the public interest in Scotland

in the case of either merger arising from the removal of ultimate control from Edinburgh."

In a key passage, the Commission said: "The damage would not be confined to the Royal Bank Group or to the financial sector centred in Edinburgh. Loss of Scottish control of RBS would be seen as a significant step in the long process of centralisation and of weakening local control over local economic affairs. It would reinforce the impression of a "branch economy" and diminish confidence and morale in Scottish business. It would also be reducing the number of key independent positions in Edinburgh, weaken the public life and leadership of the city and the country."

Initiative

The effects on career prospects, initiative and business enterprise in Scotland of a merger would be damaging to the public interests of the United Kingdom as a whole, it concluded.

Much of the passion in the debate was nationalistic, defending decision-making in Scotland against the relentless pull on industry and commerce to London and the south.

land is a growth industry. It covers retail, wholesale and merchant banking, investment trusts and venture capital activity, insurance, building societies and related services.

The industry employs 80,000 people. A study by the Scottish Economic Planning Department, part of the Scottish Office, estimated that employment in this service industry would show a 12 per cent increase between 1979 and 1984.

Half of the increase would be in the banking field according to the 1980 report by Professor Maxwell Gaskin of Aberdeen University. An estimated 37 per cent of the employment in the whole sector was in banking.

As a gauge of their size, in December 1980 the three Scottish clearing banks—the Royal, the Bank of Scotland and the Clydesdale Bank—accounted for £3.5bn of market loans and advances to the private sector in the UK compared with the £2.6bn contributed by the big London clearing banks the £56.1bn grand total for small banks in the UK combined.

The big national banks also have their offices in Scotland, possibly to head off the aggressive activities there of the 30 or more foreign bank branches in the field of corporate banking.

Assessing the impact of the Royal bid it was noted that 80 per cent of the clearing bank deposits in Scotland are held by the two clearing banks with headquarters and direction in Scotland—the Royal and the Bank of Scotland (the Clydesdale is a subsidiary of Midland Bank). Had the Royal been sold, less than half of these deposits would then have remained held by the Bank of Scotland.

While vying for the few left-overs in domestic retail banking, the Royal and Bank of Scotland are expanding their branch network in England to improve their corporate banking services and both are thought to be hunting for acquisitions in the U.S.

The investment houses, most of them quartered in Georgian elegance in Edinburgh's Charlotte Square, account, according to one witness before the Monopolies Commission, for investments worth £10bn.

The Royal Bank estimated that some 23 per cent of the investment trusts on the UK and 20 per cent of the unit trusts are managed from Edinburgh.

The decline in the insurance market in Scotland was

ammunition to those who wanted to prevent the same thing happening in the banking sector. Most of the large general insurance companies were taken over by companies based in the south during the past decade, although nine life insurance companies remain based in Scotland.

Compared with the sizable chunks of UK banking and investment business in Scotland, only 14 per cent of the insurance companies' assets are managed in Scotland, according to the findings of the Royal.

Insurance companies which kept their headquarters in Scotland employed about the same proportion of professionally qualified people since the mid-

sixties, while companies which had been taken over and were run from headquarters outside Edinburgh showed a 34 per cent drop in their professionally qualified staff.

The presence of the building societies in Scotland—in Edinburgh in particular—adds to the general feeling that Scotland is overbanked.

With local rates at a high level many of these building societies are doubtless there because the competition is too, rather than because of the amount of business coming in.

The Gaskin report on employment in the financial sector concluded, however, that Scotland would see a further expansion of building society activity.



Automated and computer-speeded services are one way that the banks are trying to keep abreast of each other, sometimes involving the transmission of information and transactions in seconds

BANK OF SCOTLAND

Set for expansion in England and U.S.

THE HEADQUARTERS of the Bank of Scotland is a grand wedding-cake style of building overlooking central Edinburgh. Viewing such an imposing structure you would never think the bank was sensitive about its size.

But mention that it ranks sixth in terms of UK banking and the bank's senior men will quickly put you to rights by telling you that in terms of the 15,000 banks in the U.S. the Bank of Scotland would rank a creditable 28th.

Growth is nevertheless very much on the minds of the bank's directors as they consider the coming year.

With about 37 per cent of the retail banking sector in Scotland under its belt in a

region that is by admission of most bankers overbanked, the Bank of Scotland has tagged two key areas for development—England and North America.

Besides its Threadneedle Street branch in London the Bank of Scotland has set up branches in Bristol and Birmingham and is about to announce opening in another English city. It expects to have five or six branches to the south within a few years.

The thrust of the banking move south of the Border will be largely in corporate banking to give the bank a greater national profile and offer national companies a better banking reach.

It has been clear for some

time that the bank is ready, willing and wanting to buy a bank in the U.S.

But bank treasurer and general manager Bruce Patullo is in no hurry to buy. It is understood the bank has looked at a handful of U.S. banks and found them either plagued with management troubles or in need of a large injection of cash or asking too high a price.

Working capital

The bank has been gradually preparing itself for a purchase. It has accumulated an estimated £2bn in working capital inside the U.S., investing its capital base in short-term securities until the right prospect comes along.

The bank has an office in New York licensed to carry out most banking functions except retail domestic activity. There are also representative offices in Houston and Los Angeles.

The bank's activities have tended to be concentrated in blue chip companies and domestic banking sector but plans are now afoot to correct admitted shortcomings in banking facilities for the medium-sized business.

Another key sector is the central banking services, which include operating budget plans for large retail stores like Marks and Spencer and C & A and in-house credit card systems for big companies.

The fate of the bank's larger neighbour, the Royal Bank, has preoccupied Bank of Scotland directors during the past year. The Royal's possible takeover very much affected the Bank of Scotland as a takeover would have left the latter as the only independent bank in Scotland.

It was also likely to have led to a follow-up takeover bid for the bank, which is 35 per cent owned by Barclays.

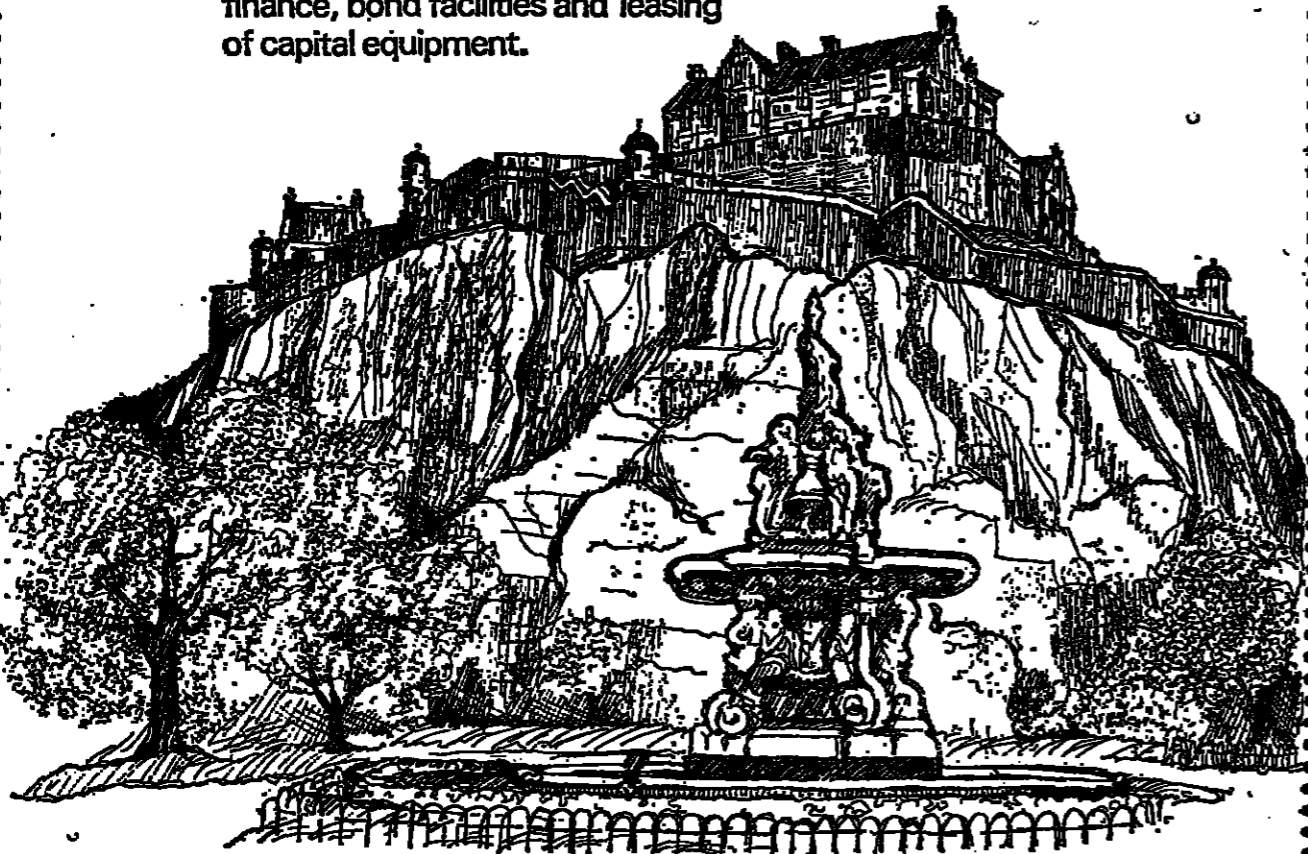
Although the evidence the bank submitted to the Monopolies and Mergers Commission which investigated the rival bids for the Royal, was never made public the bank made no secret of its desire to remain independent and in Scotland.

M.M.

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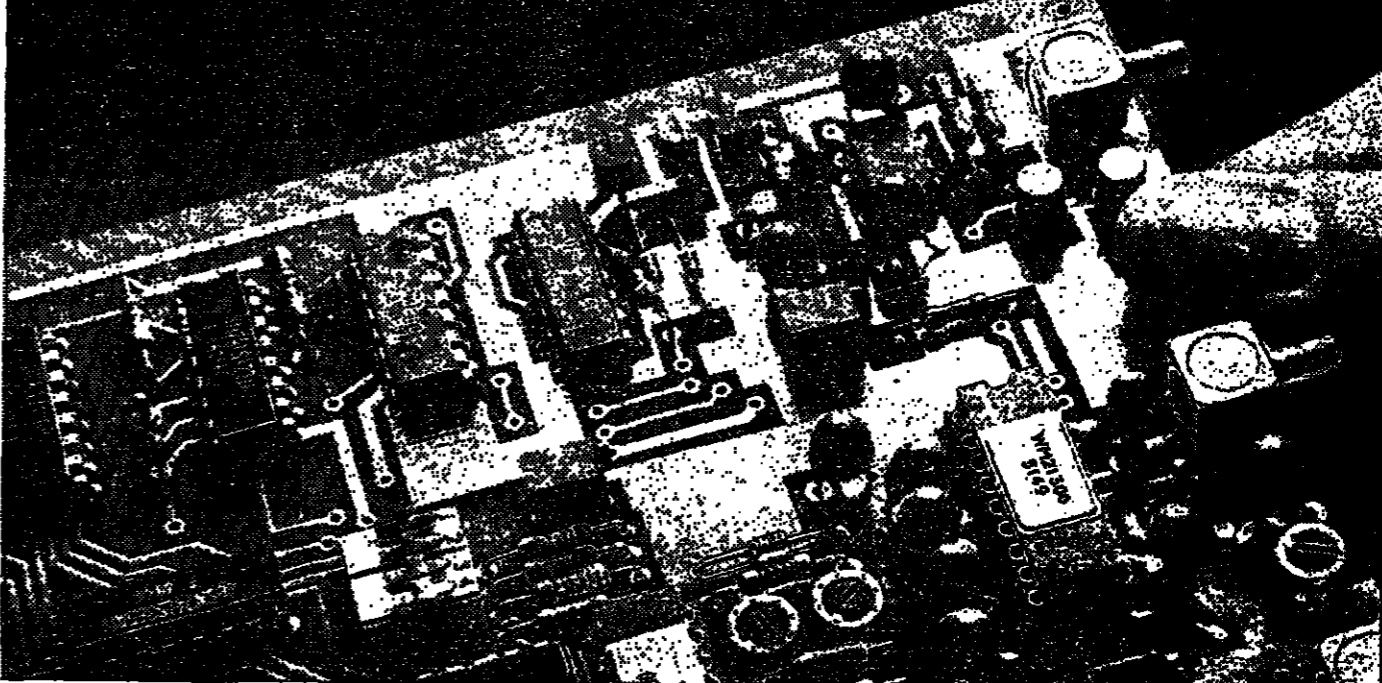
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مكتبة الامم المتحدة

SCOTTISH BANKING AND FINANCE II

Cooperation has been growing between the clearing banks and life companies in the house mortgage field

Life assurance business thriving

THE UK LIFE assurance business appears to be thriving, despite the recession. Basic figures for 1981 showed new annual premiums up by 17 per cent and single premiums two-thirds higher than the previous year. A closer look at these figures, however, revealed that some sectors enjoyed boom conditions last year, while others were hit by the recession.

One such thriving sector was unlinked life assurance, which last year saw regular premiums improve by one third and single premium business jumped by three-quarters, thereby increasing the overall good results. The Scottish life companies played an important part in last year's linked-life growth.

For a decade, the Scottish companies ignored the newly developing link-life market and its growing importance in the savings sector. They preferred to stand by the traditional savings contracts marketed by life companies, particularly the with-profits endowment. To the

older generation of life managers, the with-profits concept represented security and stability for the saver entrusting his money to the life company. Now the unlinked concept has become established, with the modern saver prepared to accept the higher risk/reward inherent in unlinked contracts. The Scottish life companies are now moving into this field and intend to become a major force.

Standard Life launched its comprehensive linked operation towards the end of 1980. Last year saw Scottish Amicable and Scottish Widows come into this field and all three companies receive a tremendous support for their linked products. Early this year, the Life Association of Scotland entered the link field through its acquired subsidiary, Cessant group. The two Scottish life companies still refusing to participate fully in the link field are Scottish Provident and Scottish Life.

But those companies participating in the link field do not intend this development to be made at the expense of their traditional business. The Scottish life companies enjoy an excellent reputation in this field and their names appear among the top places in the with-profits performance tables. They will remain there this year, following the higher bonus declarations made for 1981 by all companies.

One notable development in the life marketing sector has been the growing co-operation between the clearing banks and the life companies in the house mortgage field. Life companies have extensive agency networks throughout the UK through which the banks can channel their mortgage facilities in addition to using their own branch networks.

The Scottish life companies have linked with both the Bank of Scotland and the Royal Bank of Scotland to provide such mortgage finance. This linking

has important benefits for both banks. The Scottish life companies get at least 80 per cent of their business from England—where these two banks are not particularly strong. This tie-up now enables these banks to expand their business operations in England.

Concessions

The Scottish life companies are also linking with Scottish and other banks to provide loan facilities connected with personal pension contracts. This has been the other major development in the life market, where the self-employed can borrow money if they have a personal pension contract to use for a variety of purposes, including house purchase, financing of business, or for private use. Scottish Provident now offers loan facilities to directors and executives, as well as the self-employed, and has linked up with the Leamington Building Society to

provide house mortgage facilities for the self-employed.

Indeed, self-employed pension sales last year achieved record levels, following the substantial tax concessions made by the Chancellor in his 1980 budget. Scottish life companies have been strong in this field and some reported sales up by as much as 50 per cent last year.

In contrast, company pensions business was one sector hit by the recession, both from massive redundancies and lower earnings increases to those employees still working. This was of particular concern to Scottish life companies, which are very much involved in company pensions business. It is interesting, however, to note that Standard Life, the third largest pensions company in the UK, reported several new pension clients last year, both for its managed funds and for its insured schemes.

The non-life insurance market is going through a tough time at present, with both major insurance countries reporting adverse results. General Accident, Scotland's only major insurance composite, felt the effects along with the rest in its 1981 trading. Underwriting losses doubled last year, with severe results from the U.S., Canada and Australia. But pre-tax profits rose by 15 per cent to pass the £100m mark for the first time because of a strong increase in investment income.

General Accident, as the UK's largest motor insurer, has set the trend in motor insurance rates for many years. Last year was no exception because the company kept its rates unchanged despite continued double-figure inflation. Indeed, it has not increased its motor insurance premiums since the last revision made in August 1980. And there are no signs yet of any increases this year.

The UK insurance market is not expanding because of the recession, but it still offers prospects of good returns. Companies have been competing keenly for business, particularly private motor business, and General Accident has been very much to the fore in this competition by keeping its rates unchanged. The other motor insurers have been watching General Accident very closely and have kept their rates unchanged in line with the GA's lead.

Eric Short

Of all the Clydesdale Bank assets the accumulated experience of industry and commerce must be among the most valuable.

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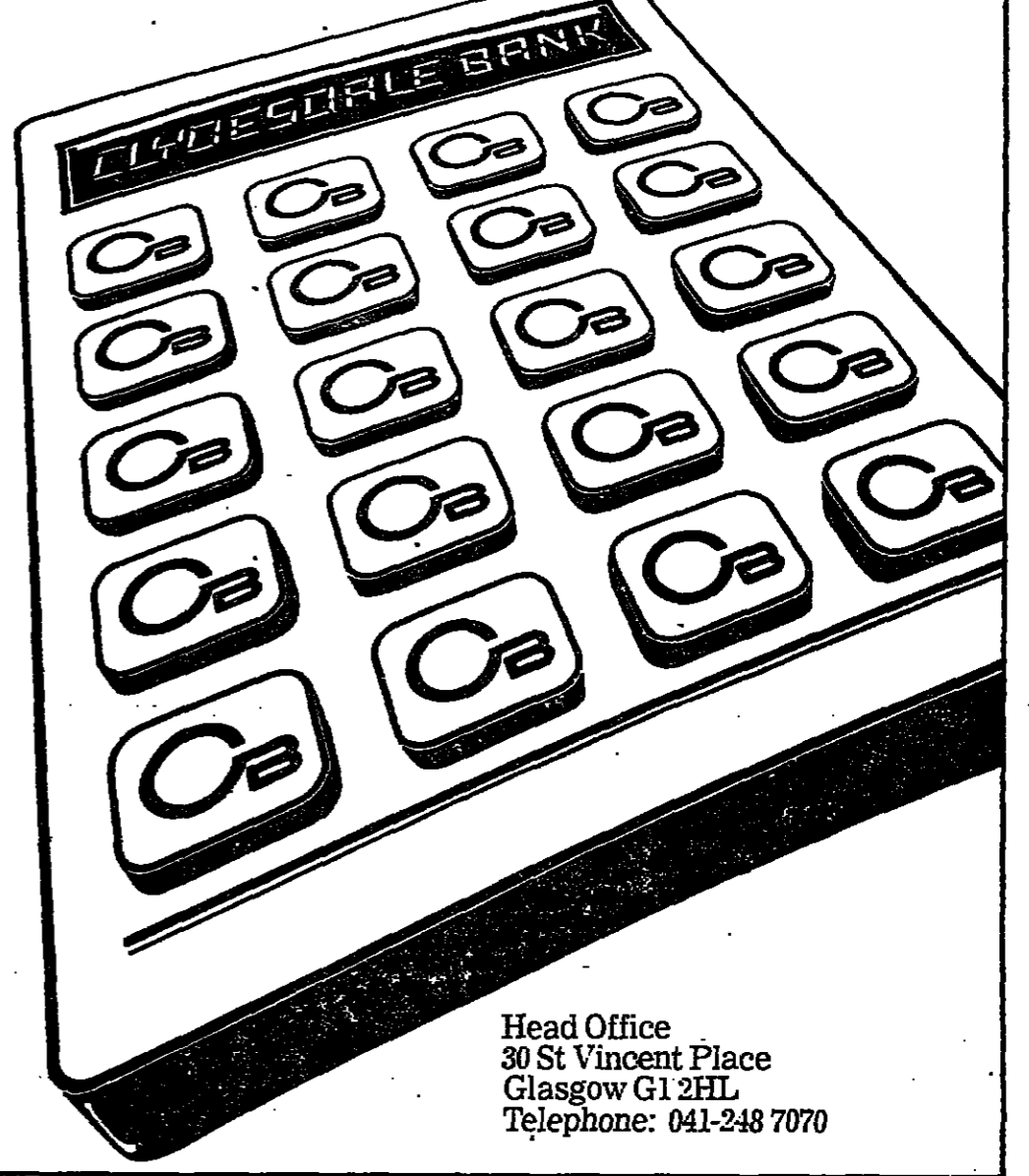
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RICHARD COLE-HAMILTON

Best of both worlds

MR Richard Cole-Hamilton is not worried that his bank, the Glasgow-based Clydesdale, is a subsidiary of the Midland Bank.

At one point, during last summer's public debate on the possible outside takeover of the Royal Bank of Scotland, the non-Scottish ownership of one of Scotland's banks came in for a lot of criticism.

In the course of this debate, the Clydesdale was unkindly dubbed a "neutered cat," unable to pursue a truly independent line of banking. Mr Cole-Hamilton feels that this is unfair. He is deputy chief general manager of the bank and in July takes over from Mr Alexander Macmillan as chief executive.

He feels that over 60 years as a subsidiary of the Midland has allowed the Clydesdale to establish its own identity, and develop a practical working relationship with the parent company. To him, this means that the Scottish bank can offer the best of both worlds.

In its international dealings, for example, Clydesdale can use its own dealing rooms or call on the greater resources of the Midland.

Unnecessary

The Clydesdale does not yearn for foreign acquisitions. Its management feels they are unnecessary, since the Midland has the California-based Crocker National Bank.

Nor do Clydesdale's executives long to take over a merchant bank; they claim to offer most of the services required by the business sector in-house.

The Clydesdale is content to concentrate on what it does best—cultivate its 23 per cent share of the retail banking sector in Scotland.

This figure has grown by about 3 per cent over the past 10 years, according to bank officials. Every percentage point gained has been a hard-won fight, in a part of Britain

RICHARD COLE-HAMILTON



Richard Cole-Hamilton working relationship

that is, by everyone's admission, over-banked.

The Clydesdale is strong on customer relations, paying attention to personal accounts that might blossom into business accounts.

As a short-term money institution, the Clydesdale sees itself as the link between the entrepreneur looking for long-term capital and the other investment trusts and finance houses specialising in risks.

The Scottish banks have developed computerised banking much more extensively than their English counterparts. The Clydesdale stole a march on the opposition recently with the experimental introduction of point-of-sale banking.

Two BP petrol stations in the Aberdeen area now offer drivers the possibility of paying simply with their banking card. The card is passed through a terminal in the petrol station, and when the customer punches his personal number out on the terminal keyboard, the account is automatically debited, and the amount credited to BP.

Some additional programming work has also made the Clydesdale system available to Midland customers. The banks' two computers have been mated so that, within four seconds of a Midland customer punching out his code in Scotland, the amount is debited to his account in the south.

One of the services offered by the Clydesdale to the farming community is a week-long sponsored course in farm financing.

M.M.

CHARLES WINTER

Image in need of repair

CHARLES WINTER, who took over from John Burke last February as managing director of the Royal Bank of Scotland, has the unenviable task of restoring the credibility of Scotland's premier bank and increasing its profitability.

The Royal Bank group came in for a lot of criticism, especially in Scotland, following the news that it wanted to merge with Standard Chartered Bank. One of the first priorities of Mr Winter, a 48-year-old Dundonian, is to repair the damage.

"We had a lot of perfectly reasonable comment," says Mr Winter, but near the end of the crisis he began to "spill over to the branch managers and other professionals." He is anxious to restore the bank's image as a well managed institution which is pursuing a sensible long-term strategy.

Enthusiastic

It is in the area of new technology that he is most enthusiastic about the bank's prospects. At the moment the bank's 600-odd branches are on-line to computers for the provision of branch accounting information, but Mr Winter believes there is considerable scope for expanding the system to provide much better information on customers to managers.

He admires Clydesdale Bank's experiment in electronic point-of-sale transactions at BP petrol stations in Aberdeen, but says that in most areas the Royal Bank is ahead of the competition in introducing technology.

In the field of systems technology Mr Winter admits that the Royal Bank and its English sister, Williams and Glyn's, have moved steadily apart over the years and this needs to be reversed. He says the first signs of this will become evident over the next few months when the two banks' cash dispenser networks become compatible and



Charles Winter moving south

customers of the Royal Bank will be able to use their plastic cards at branches of Williams and Glyn's.

The next sign of change at the Royal Bank is the more aggressive stance it is adopting towards opening branches in England. "We are breaking down Hadrian's Wall and moving south," says Mr Winter. He expects to open several new branches over the next couple of years.

To provide merchant banking capable of matching Bank of Scotland's British Linen Bank is another area where Mr Winter is anxious to see change. The Royal Bank's initial merchant banking venture, National Commercial and Glyn's never worked and the Royal Bank is seriously looking at ways to remedy its weaknesses in this area. Indeed some rival bankers in Edinburgh have suggested that the bank might be interested in buying Noble Grossart, the small but successful Edinburgh merchant bank.

Mr Winter has spent his working life at the Royal Bank and his choice as managing director of the bank is by all accounts a popular one with the staff.

Along with his two deputies, Mr John Kirkland and Mr Jim Shaw, the Royal Bank's new senior management team is likely to provide stiff competition for the rest of the Scottish clearers. The Bank of Scotland, for one, will no longer be allowed to claim the mantle of market leader.

WILLIAM HALL

This important sector is now handling portfolio assets totalling about £3bn

Trusts: emphasis on specialisation

SCOTLAND HAS traditionally provided the counterweight to London in professional portfolio management and a number of its large investment trusts have been in existence for a century or more. These days the really big money is handled by the life assurance companies but the investment trusts remain an important sector, handling portfolio assets which total around £3bn.

Concentrated in Edinburgh and Glasgow—but also to be found in places like Dundee and Aberdeen—they are usually independent or part of groups run by small fund management houses which grew up originally from firms of accountants or lawyers.

Like the English trusts the Scottish have had their share of the recent troubles of the sector. Trusts standing in the stock market at a bid discount on their assets have been vulnerable to takeover by the burgeoning pension funds and a couple of years ago, for instance, the British Investment Trust, managed in Edinburgh, was snapped up by the Coal Board pension schemes.

Scotland's fund managers have not stood idly by, however. Several new trusts have been launched recently, such as Ivory and Stone's Independent Investment Trust and Ballie Gifford's Japan Trust. The Scottish investment houses have themselves been moving, with a certain amount of success, into the business of managing pension funds. Recently an entirely new house, Hodgson

Martin, started up in Edinburgh. For the Scottish investment trusts the past few years have brought substantial changes of approach. The pattern of broad middle-of-the-road funds designed as low-risk vehicles for small private investors has become largely outdated.

Much more emphasis is placed nowadays on specialisation or on more entrepreneurial policies of investment in unquoted ventures. Some would say this is not so much a new development but a return to the investment trust movement's origins in the 19th century when they were active in financing overseas railway and mining projects. The modern equivalent has been the Scottish trusts' participation in offshore North Sea oil and gas developments.

Perspective

As fund management centres the Scottish cities have a number of advantages over London. They are smaller and often more congenial, recruitment is easier and distance from the main industrial and financial centres can give an improved sense of perspective (without, thanks to modern technology, any great disadvantages of communication). On the other hand, cities like Edinburgh can become somewhat inbred.

Historically the chief distinguishing characteristic of Scottish investment trusts was their overseas spread. After the war they often had especially large investments in the U.S., a feature that was locked in by exchange controls.

More recently a heavy emphasis on the generally lacklustre U.S. equity market has not helped overall performance, though the U.S. market has offered more opportunities than might be suspected from the level of the Dow Jones Industrial Average.

Since the ending of exchange controls the Scottish investment trusts have had no special advantages in overseas exposure, although they sometimes claim they are better able to take a long-term view of countries and sectors.

Perhaps the key recent trend affecting the behaviour of the investment trust houses has been the passing of more and more shares from private investors into the hands of institutional investors—notably pension funds—which have quite different requirements.

There is thus a need to redefine objectives. A house like Ballie Gifford holds regular discussions with big shareholders owning stakes of, say, 2 per cent or more of a trust and the message is that such investors require the emphasis to be placed on the kinds of investment they cannot easily tackle themselves.


Hence the orientation of many trusts towards specialised areas, whether geographical like the Far East or qualitative like smaller companies or high technology. Sometimes general trusts have been re-orientated, a decision which can involve a sudden sharp drop in dividends and requires the consent of shareholders.

Barry Riley

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 **BANK OF SCOTLAND**

Novel key with a mind of its own

BY GEOFFREY CHARLISH

AS MORE and more employees and members of the public come face-to-face with increasing numbers of electronic-based systems the question arises: who may have access to what, for which specific purpose, for how long and for how much financial debit/credit?

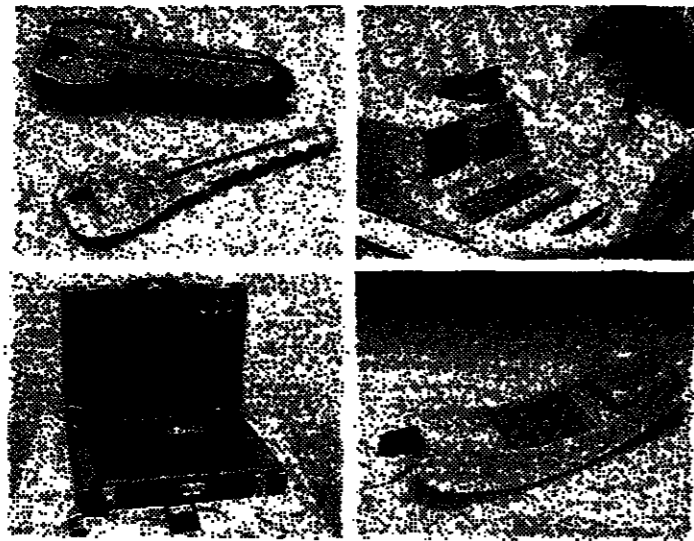
The familiar plastic card is supposed to accommodate most of these situations, ranging from obtaining cash from a bank cash dispenser to assessing confidential computer files and embracing, of course, the credit card.

But according to Mr O. C. Boxall, managing director of Data Card International, cards are not quite what they might be in security terms. It is widely known that the world's credit and payment card companies lose sizeable sums due to fraud. In this country, Access and Barclaycard between them are said to have lost £7m last year from dishonest use.

DCI says it has the answer to fraud in its new Datakey, a system using a plastic key in which is embedded a re-programmable memory that can be modified during use, but only by the equipment into which it is inserted.

The key itself can be cash-debited for example, or decremented in other ways to suit the application. It can also serve more than one purpose because its memory can be sectionalised electronically. For example, one part might be applied to premises access, another to vending machine use.

This appears to be the second major attempt at the "intelligent token"—the first is still being developed in France and employs a semiconductor chip contained in a plastic card. How-



The Keytroller and some of its varied uses.

ever, Boxall claims that the non-rigidity of such cards makes them unsatisfactory carriers for chips.

DCI's key, which is about the same size as a front door key and can be kept on a key ring, contains an EAROM (electrically alterable read-only memory) that can hold up to 300 characters.

DCI will be providing the system in OEM form and expects it to be employed in many kinds of equipment. The key has embedded spring contacts; it is inserted into a "Keyceptacle" and turned through 90 deg to establish a metal-to-metal connection. This component is flat-cable connected to a further freely positionable unit, the "Keytroller."

The Keytroller is an intelligent access device and is able to read and act upon the data stored in the key's memory. It measures only 2 x 2 x 0.5 in and optionally can accept a plug-in read-only memory that makes the system even more versatile. For example, the ROM could act as price look-up memory in a vending system.

Clearly, with such a product the potential applications are numerous—overall cost effectiveness will often be the only limitation. DCI is offering a full systems engineering and interface design back-up service to OEM customers, as well as

offering them an evaluation kit for about £300. The kit contains three Keytrollers, and five of the keys with Keyceptacles. It can be extended by the addition of a briefcase-mounted keyboard/display unit to provide a complete development system for under £2,000.

Likely retailing applications will be in the repeated purchase area—petrol, vending machines, telephone boxes—and in these applications the key would be "charged" with credit and decremented each time a purchase is made. A display would show the purchase amount and the amount left in the key.

DCI has already made sales in Germany (vending) and in the UK trials are in progress with security companies, petrol companies, with a mainframe computer maker, a weaving loom company (for machine access and control) and with British Telecom (which is currently looking at systems that avoid the use of cash in phone boxes).

According to the company, fraud is extremely difficult with Datakey, mainly because of the way in which the data is recorded and dealt with in the key memory—it is in fact distributed so that specific data is not kept in specific physical locations. Data Card International is at Chichester, Sussex, on 0243 779704.

Rapier-like thrust in design aid

RACAL-REDAC of Tewkesbury says that users of its new Rapier computer-aided design system can have the best of both worlds: the high cost-efficiency of a multi-station system and the speed and performance of stand-alone design systems.

To bring this about, Racal has adopted an advanced distributed processing approach using microprocessors. Each work station has enough built-in power to handle the all-important interactive design tasks while the host computer deals with all post-design processing and general chores. Thus the design stations are relieved of all non-design activity, maximising productivity.

Each of the stations is centred around a high resolution colour graphics terminal with keyboard and tablet/stylus input. Initial basic data input to the system is by separate terminals, further freeing the design stations for true design work only.

Powerful automatic routines provide for fully automatic component placement, track routing and checking. Typically each design station can be used to produce over 70 board designs a year, complete with associated schematics and documentation.

Microfiche viewer for servicemen

BELL & HOWELL has introduced a new hand-held, portable microfiche reader with a screen 5½ in square, and costing £98. It is suitable for viewing microfiche at 20, 24, 32, 42, 48 or 72 times magnification and is intended especially for service engineers and the like who might have to refer to equipment specifications in the field.

Other suggested uses are: salesmen checking customer briefs before making calls or businessmen working at home.

The new device, the ABR 55, is 27.3 cm long, 11.4 cm wide and 7.6 cm high. It weighs just over a kilogram and can be powered from a built-in rechargeable battery pack, from the mains or from a car cigarette lighter. More on 07942 51234.

Navy automates its marine war rooms

BY DAVID FISHLOGK, SCIENCE EDITOR

HOW CAN the Navy use sailors more efficiently? This has become a top-priority question at the Admiralty Surface Weapons Establishment on Portsmouth Hill overlooking Portsmouth.

The new Type 23 frigate—the only new surface vessel being developed for the Navy—will have far fewer men per ton of ship to find and fight submarines. As a result, it will be a less expensive "hotel" to build and run, says Mr Ken Slater, ASWE's director. "And any equipment that replaces men is almost worth its weight in gold."

Last summer, ASWE demonstrated to the Navy that one area where the efficiency of seamanship can be improved "significantly" is right at the heart of the warship, in the operations rooms where the battle is waged. ASWE put teams aboard seven ships simultaneously in naval exercises. At first, the Navy saw them as men with stop-watches on time-and-motion study.

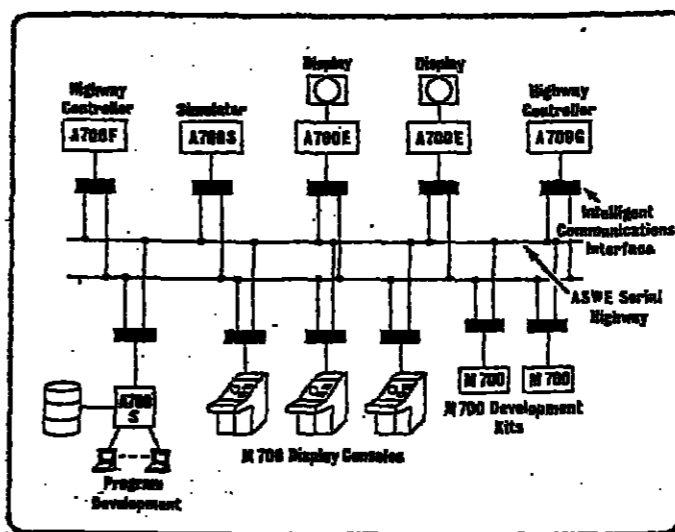
But the ASWE scientists showed the sailors that they were not using their complex assemblies of weapons, trackers, sensors and data links the way the designers had intended. Sometimes good seamanship was improving on design performance. Often, however, it was falling far short.

Weapons

Even the Americans do not do this, one senior scientist says. They only measure what gets into their computers—not what the computers missed. The Navy was impressed enough to invite ASWE's scientists back this summer.

At the same time, two new shore-based facilities for studying man-computer relations are taking shape at Portsmouth. They are the only major facilities for ASWE to survive last year's review of defence expenditure. As Mr Slater sees it, they lie at the heart of the future role for ASWE, which will be to integrate weapons and sensors developed in industry into efficient fighting systems.

ASWE calls the technology command and control. It is the "glue" that sticks all the black boxes together, says Mr Ken Hambleton, a deputy director who heads the command systems division. Past practice has been to put a big effort into the



Computer-assisted command system (CACS) is being demonstrated in a research programme called DIAS (distributed information architecture for ships) at Portsmouth. The sketch shows how the ASWE serial highway unites computers, weapons and sensors, for DIAS.

individual weapons and sensors and a much smaller effort into integrating them through what the Navy calls action information systems. Mr Hambleton has no doubt that, if the Navy wants to improve the performance of its fighting ships, it must "spend on the glue."

The first of ASWE's new research facilities to come into service, this year, is called the integrated stress test rig. It builds upon an existing Action Data Automation (ADA) system already on-site. ADA is the system for integrating weapons used by the Navy for the past two decades. In the words of one ASWE scientist, "it is a classic example of a central computer from which everything hangs like a spider's web."

The problem is that the central computer tends to be overloaded by the demands of war in the 1980s. ASWE believes it knows how to "syphon off" some of the load, such as data links, with the new technology called computer-assisted command systems (CACS).

CACS was originally envisaged by ASWE as a technology for warships of the future, where the designers would start with a "green-field" site. Unfortunately, no brand new British surface ships are planned

beyond the "economy-class" Type 23. Moreover, even ideas of gutting a vessel for a major refit have been abandoned since estimates suggested that such refits could take three years or more and cost nearly as much as the ship cost to build.

CACS uses twin Ferranti PM 1600E computers to handle most of the data processing, and intelligent displays using M700/20 processors to interact with the sailors. Display consoles and computers are joined through the ASWE serial highway (Defence Standard 00-19), a robust communications bus designed to run throughout a vessel up to 300 metres in length, linking all the black boxes.

Working with Software Sciences of Frimley, ASWE has already demonstrated the advantages of CACS to the Navy (see accompanying illustrations). The first operational version, CACS 1, is scheduled to go to sea in 1986, in the latest batch of Type 22 frigates, where it will integrate about a dozen inputs. A more advanced version, CACS 4, is being developed for the Type 23s.

But ASWE believes that CACS can be added to ADA in existing vessels, such as the Type 42s, to enhance greatly fighting performance with necessitating a major refit. A three-month

crash study done with Ferranti leaves ASWE scientists "very encouraged." Much of the technology could be introduced piecemeal, whenever the ship is in dock, they believe.

The purpose of the integrated stress test rig at Portsmouth will be to demonstrate how effectively this can be done. To the existing ADA installation is being added the ASWE serial highway, into which the researchers will be able to plug any combination of weapons, sensors and trackers. Then, with a powerful scenario generator they will be able to explore the command and control system under battle conditions far more stressful than they can normally hope to simulate at Portsmouth.

Command

Next year, ASWE expects to commission its new 26m command systems laboratory. Its purpose is to examine in detail the roles of sailors in the operations room. To quote one scientist, they now spend much of their time rushing around with messages in cliff shacks.

Plessey is the prime contractor for a £5m computer installation for the study of man-machine interactions in situations where split-second decisions are needed. Nothing like this laboratory exists in Britain at present, even for air defence. A team of 10 scientists expects to be able to simulate situations which previously took a decade to set up at sea. "We're certainly not trying to replace men," Ken Hambleton says. "We're trying to help the captain do his job better."

Transport for cards

EMIDATA SYSTEMS can now offer a small, inexpensive motorised card transport system which is able to read the "Watermark" high security encoding devised by the company as well as conventional magnetic encoding.

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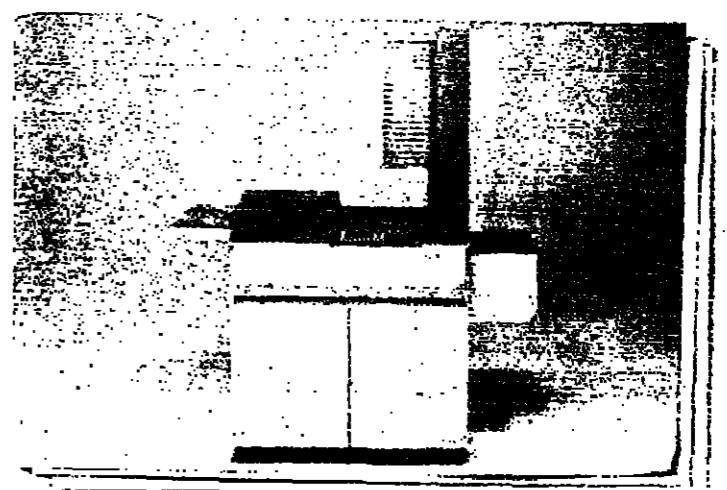
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Accountancy Appointments

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London £18-20,000 p.a. + car, etc.

Our client is a very successful diversified international group of manufacturing and marketing companies (t/o £1 billion) with world-wide interests in packaging supplies and products, building materials, engineered products and consumer goods. This new appointment has arisen through implementation of a planned phase of expansion within their European operations.

Reporting directly to the European M.D., the Financial Controller will be engaged in investigation, analysis and reporting on potential acquisitions, and subsequently be involved in a performance monitoring, review and planning role at group level. As such the Controller will exercise considerable commercial judgement as well as accounting skills. Some European travel is envisaged.

Applications are invited from qualified Chartered Accountants, aged in their early to mid 30's, with a major practice background, followed by demonstrable success at group or operating unit level in industry. In addition to technical ability, business skills and a strong personal presence are key attributes sought by our client. Career development prospects in the medium term are excellent.

Written applications containing relevant career details should be forwarded, in confidence, to Anthony J. Forsyth, B.Sc., at our London address, quoting reference number 3629.

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3 Coates Place, Edinburgh EH3 7AA. Tel: 031-225 7744.

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Head of Finance and Administration

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This challenge will be met by a qualified accountant, ideally FCMA, who can demonstrate success in upgrading financial performance within industrial companies. Experience of foreign-ownership, or competence in a second language will be useful. Personal qualities of a tough, practical and creative approach, coupled with determination, are essential. Candidates must be prepared to relocate, with assistance, if necessary. Preferred age is 33 to 40.

Please reply in confidence giving concise career and personal details and quoting Ref ER331/FT to P. J. Williamson, Executive Selection, Arthur Young McClelland Moores & Co., Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH.



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Telephone: 01-283 9863 (24 hr. service) quoting Ref: 0140/FT. Reed Executive Selection Limited, 192 Bishopsgate, London, EC2M 4NR.

The above vacancy is open to both male and female candidates.
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Financial Accountant c.£10,000+ Pharmaceuticals

Our client is the fast-growing subsidiary of one of Sweden's major companies with a UK turnover of £8m. Their exceptional growth means they now require a Financial Accountant with the necessary qualifications, experience and expertise to control the Company's cash management, company accounts and general financial administration. Reporting directly to the Financial Controller, the successful candidate, male or female, will initially be working from Hounslow prior to the Company relocating its headquarters.

to Milton Keynes in 1983. The Company offers excellent employment conditions, an attractive working environment and membership in a young, dynamic management team with good career development opportunities for the right person. Please write in the first instance, with full personal and career details, to Ross M. Orrwood, Mercuri Urval Limited, 1 College Road, Harrow, Middlesex HA1 1YZ, quoting reference number 923.

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Financial Accountant International Banking

Our International Banking Division has a vacancy for a chartered accountant within its financial accounts section in London. The work will be varied including the critical review of results, developing reporting systems, appraising the impact of accounting standards with particular emphasis on currency accounting.

The candidate should have comprehensive financial accounting experience either in a large organisation or a firm of auditors preferably with some experience of financial institutions.

We offer a good salary and a wide variety of fringe benefits including a non-contributory pension scheme.

Please write giving details of age, qualifications, previous experience and salary to: The Personnel Manager, International Banking Division, National Westminster Bank, 25 Old Broad Street, London EC2.

National Westminster Bank

Property Development CHIEF ACCOUNTANT

City of London to £18,000

We are looking for a Chartered Accountant with a sound knowledge of accounting procedures in property development and investment.

Ideally aged between 35-45 years, capable of organising and controlling an office with a staff of twenty and a working knowledge of computers essential. Ability to communicate at all levels very important.

Attractive terms and conditions and good prospects for advancement.

For further details please contact:
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The successful applicant, male or female, will be a chartered accountant, 30-35 with a good academic background and progressive experience in practice and, possibly, industry who is able to demonstrate detailed knowledge of UK and international tax. A substantial salary will be paid and generous fringe benefits, including car, are available.

Applications should be made to:

The Finance Director,
HANSON TRUST LIMITED,
180 Brompton Road,
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Financial Controller

Tyne & Wear, to £15,500

This senior position is with a highly successful export orientated engineering company, providing an excellent opportunity for a young (around 30), ambitious, Chartered Accountant, to fully realize their potential in a demanding environment. Reporting to the Financial Director and working closely with Management Services, in which they must have a keen interest, the responsibilities will be wide and varied, including Corporate Planning. Candidates must have medium/large firm professional experience, as well as at least 3 years' industrial experience including manufacturing, ideally gained in an engineering environment. They must be good technically, hardworking, and possess a strong, likeable personality. Re-location assistance will be generous.

J.R. Featherstone, F.C.A. Ref: 12236/FT. Male or female candidates should telephone in confidence for a Personal History Form 0532-448661, Minerva House, East Parade, LEEDS, LS1 5RX.

FINANCIAL DIRECTOR (DESIGNATE)

We are seeking a Financial Controller to join the management team of an expanding European group of trading and distribution companies.

The successful candidate will be a qualified Chartered Accountant and, although based in the UK, there must be a willingness to travel.

As part of the management team a flair for the commercial aspects of the group is essential.

A second language would be an advantage but, above all, an outgoing personality based on sound commonsense.

Interested applicants should write with brief background information for an application form to: Ronald M. Collins, Kidsons, Royal Exchange, Manchester M2 7FB.

Financial Director Designate

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A merchant bank in the City with extensive international business wishes to recruit a Group Chief Accountant with directorship potential. Reporting to a member of the board, the successful candidate's performance will be judged primarily on the following criteria:

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Applications are invited from qualified accountants in the 35-45 age range with a background in the finance sector, preferably in banking. They should combine practical experience in the development of computerised systems with proven success in staff management.

All enquiries will be accorded strictest confidence. Please write with full personal and career details, including salary history, quoting reference 1773 and listing separately those companies to whom you do not wish your details to be sent. Applications will be forwarded directly to our client.

Charles Barker

RECRUITMENT ADVERTISING SERVICES
30 Farringdon Street, London EC4A 4EA. 01-236 3011

Financial Director

Based in Lancashire, this position is with a major part of a public company engaged in the manufacture and sale of consumer goods. Reporting to the Managing Director the appointee will have responsibility for all financial aspects of the operations. The support team is appropriate for a medium sized company.

Candidates, must be Chartered Accountants, have experience in directing the function in a similar organisation and be capable of making a positive contribution to profitable growth. Salary c. £18,000 + car. Reference: 8170.

Commercial Manager

Our Client is based in West London with a business engaged in the sale of consumer products and the provision of services to retail outlets. Their markets are in the U.K., Africa and the Middle East and they have identified strong potential business in Europe.

They now seek a Commercial Manager who will report to the Chief Executive, with responsibility for financial strategy, commercial, legal and secretarial aspects of the business.

Candidates, who may be male or female should have an accounting, secretarial or legal qualification backed up by sound commercial experience. The salary is well into five figures and there is a car. Prospects for progression are excellent. Reference: 8170.

Candidates should apply in writing to Peter Barnett, E.L.P.M., M.L.M.C., quoting the appropriate reference, to Barnett Keel Personnel Consultancy Services Limited, Providence House, River Street, Windsor, Berks. SL4 1QZ. Tel: Windsor 56723.

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ACCOUNTANCY APPOINTMENTS
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A sound, qualified Financial Director is required for a South West Surrey Building and Property Development Company. Contracting experience is essential. Age 30-50+. Prospects are good for a person with energy and enthusiasm. Send your C.V. to Box A.7817, Financial Times, 10 Cannon Street, EC4P 4BY.

Accountancy Appointments

Financial Director

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plus car & benefits

The Company engaged in manufacturing and supplying highly regarded engineering products worldwide, is one of Northern Ireland's largest employers and a market leader in its field. As part of its development plans the Company wishes to recruit an experienced qualified Accountant to head the finance function and make a significant contribution to the success and strengthening of the business. The Financial Director will have full responsibility for all financial management, control systems and financial planning. The successful candidate will have had considerable experience, ideally in engineering, of all aspects of financial management and accounting, including the development of computerised systems. He or she will be able to demonstrate a career to date with substantial achievements at a senior level. Personal

qualities must include a determined but agreeable personality together with a high degree of commercial awareness and judgement. The preferred age range is 35-45. Applications, which will be treated in confidence, should contain relevant details of career and salary progression, age, education and qualifications. Please write to Alan Crompton, quoting reference 1060/FT on both envelope and letter.

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Financial Management English & American Insurance Company E.C.3

As a result of continuing expansion our clients, the English & American Insurance Company, are looking for two executives to provide top management with assistance on a range of non-routine financial and management matters. These will include feasibility studies, the monitoring of overseas investments and various special projects. Some overseas travel is likely. Candidates for these positions should possess either a professional qualification (e.g. A.C.A. or A.C.I.S.) and/or have degrees in Economics or Business Studies. Previous experience of the insurance world is less important than a sound understanding of financial principles. Successful performance will lead to line management opportunities. For further information, in the strictest mutual confidence, please contact Mr. D. R. Whately. His private telephone number is 01-623 9227. The reference is 539.

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* Unless you are applying for the above position, please do not write to us.

Radio Finance Officer

The Independent Broadcasting Authority (IBA) is responsible for the selection and appointment of Independent Local Radio (ILR) and Independent Television (ITV) companies. The IBA also supervises the programming, controls the advertising and installs and maintains all the transmitters. The expansion of ILR from the present 34 stations calls for the appointment of a Radio Finance Officer. The post holder will report to the Head of Radio Finance in the Authority's Radio Division, based in Knightsbridge, central London. In assessing the financial performance of radio companies, the duties will include: collection and interpretation of accounts, preparation of summaries and ad hoc financial exercises. Other duties include analysis of the financial aspects of applications for ILR franchises; drafting material for briefing senior staff; correspondence with ILR company staff. The Authority wishes to appoint a young person who can demonstrate an ability to write clearly and concisely. He or she must be able to work accurately and quickly while under pressure. The applicant should be suitably qualified with a professional accounting qualification, or a relevant degree.

IBA INDEPENDENT BROADCASTING AUTHORITY

For details and an application form, please write or telephone The Personnel Officer, IBA, 70 Brompton Road, London SW3 1EY. Telephone No. 01-584 7011 ext. 390. Closing date: 26th April, 1982.

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The benefits package includes a two litre Company car, contributory pension scheme with generous life assurance, BUPA family cover, and relocation assistance if necessary.

To apply please write giving brief details of qualifications and career to date, or telephone for an application form to: David Garrod, Personnel Director, Safety and Protection Division, Wilkinson Sword Group Limited, Poyle Road, COLNBROOK, near Slough, Berks. SL3 0HB. Telephone: (0285) 6436.



FINANCIAL ACCOUNTANT

WIDNES CHESHIRE

The Ward Blenkinsop Group manufactures Fine Chemicals, Agrochemicals and Rodenticides, which are sold in both Home and Export Markets. Turnover amounts to £18m per annum.

We require a qualified accountant, aged 30-40, who will be responsible for financial and cash accounting and the provision of management information. He/she will be involved in the development of computerised management information systems. He/she will report to the Financial Director.

Salary and other conditions of employment will be in keeping with the responsibilities of the job. Interested applicants should apply with curriculum vitae to:—

Employee Services Manager,
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Lower Road,
Widnes, Cheshire.
WA8 8NS



INTERNAL AUDITOR

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The post will be based in London with some UK travel involved and possible audits overseas. The successful candidate will require the ability to deal with top management and a large degree of independence.

We offer very competitive remuneration including an attractive benefit package.



Interested applicants should write with curriculum vitae to:
Mrs. Lynn Pendlebury,
Chevron Oil Europe Inc.,
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London SW1E 6QU

Financial Futures

We wish to make a senior appointment to our newly formed company specialising in broking in the London International Financial Futures Market.

The successful candidate will be dealing with clients and advising them on all aspects of the market. He/she will currently be employed in a broking capacity and be familiar with client liaison. A knowledge of the money and gilt edged markets would be an advantage.

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ACCOUNTANCY RECRUITMENT

Temporary/Permanent Staff Placements.

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Our client, an established manufacturing company located SW of London wishes to appoint a qualified accountant aged 27 to 30, with good post qualification experience preferably gained in manufacturing industry.

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This position offers considerable opportunity and scope to someone of real ability. Ref. AT/301.

For further details write or phone to:

Accountancy Recruitment
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GROUP FINANCIAL CONTROLLER for a growing insurance organisation, duties to include corporate planning and all aspects of accounts. ACA preferred, possibly with an economics degree. Age c.35. £50-75,000 (Ref. 49628).

Phone 01-481 8111 immediately for further details

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Specific experience in investment analysis and/or portfolio management would be a distinct advantage.

It is essential that candidates enjoy working in a stimulating team environment and are able to contribute to investment strategy.

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Please write with details of career to date to:-

J.A. Newman, Regional Manager, Personnel, The Royal Trust Company of Canada, Royal Trust House, 48-50 Cannon Street, London EC4N 6LD.



MANY factories in Scotland... people a hand with the manual jobs. For most of the time, when he wasn't actually working the crane, all he did was sit in his cab with his feet up, reading the Financial Times.

Persuasion

IN THE PAST two years 7,493 people were made redundant in St. Helens where employment has long depended largely on process industries—other chemicals as well as glass—

Walking through the sales office, the deputy managing director heard one of his staff telling someone at the other end of the telephone that the company did have a suitable crane, but there was no one to operate it.

"I'll go along and operate it," which he did.

About a week later the same staff member received another call from the same customer to the effect that the machine the crane had previously lifted out was now ready to be replaced.

"So we'd like the crane again," the caller added. "But we don't want it unless you can send a different operator."

Eagerly the sales clerk asked what had been wrong with the man who went last time.

"He's idle," came the reply. "He obviously never thought of getting down and lending our

supporters. These include banks and other major companies in the area, its local authorities and, more remotely, central Government.

Mr Humphrey is to retire about 12 months hence after completing five years in the director's job.

Other full-time employees consist of only a manager seconded from Pilkington's and two specialists on banking seconded respectively by National Westminster and the Midland.

Apart from a small fund from which to lend sums of seed capital of at most a few thousands apiece, the trust has no money of its own.

So the director has no power or authority, and precious little guaranteed help. Almost everything has to be achieved by persuasion.

Would-be entrepreneurs must be persuaded to disclose enough about their plans to allow these to be understood and assessed so that the help needed by the promising can be determined.

The trust's supporters must be persuaded to supply the help that is needed rather than merely convenient to give. The entrepreneurs then must be persuaded to accept it. The trust's governors must be persuaded to approve policies which further its aim.

"Yes, you need the tact of a diplomat as well as the managerial skills of a chief executive and the breadth of industrial and commercial knowledge of a consultant," says Bill Humphrey.

"But there can be few things more worthwhile doing at present."

What kind of experience does he think would best qualify someone to do the job?

"Making a success as a chief executive working overseas," he replies instantly.

"You have to stand on your own feet more when you're away from company headquarters. And provided they've been involved with a variety of business operations including smallish ones, people who've run overseas organisations well can hardly lack the necessary diplomacy."

"Besides that, you need dedication to this sort of work and a willingness to take your lead from other people's ideas instead of seeking to impose your own."

He added that up to early February, out of 1,112 clients who had come to the trust with ideas for their own businesses, 115 had started a new concern and 100 had expanded their existing operation.

Five more groups in the market as seller and buyer at the same time. But Mr Clarke's single-mindedness has not been sustained. Having built up towards 400 regular clients for his own concern, he has become chief of a

smallish public company. So he now seeks a director of operations for the acquisitions business.

"These days the clients themselves initiate a good deal of work. But since growth's the object, whoever comes will have to research potential deals and approach the prospective customers as well as pilot the transactions through. The deals, by the way, have so far ranged from £50,000 to £2.5m."

Candidates, he says, need not have any paper qualification provided they know and can talk business expertly. Appropriate experience could have been gained in the corporate planning area with a big group or the corporate finance department of a merchant bank.

Specialists in financial public relations could be suitable too, "as long as they don't drink too much."

He has in mind a basic salary of about £12,000 with a bonus on results he would expect to add at least as much again. Other benefits for negotiation. Success could lead to a stake in the company. While it is at present run from Berkshire, he would not mind its being transferred to almost anywhere near London and to the western side.

Inquiries to Mr Clarke at 32 Parsonage Road, Englefield Green, Egham, Surrey; tel Egham 37717.

begin or extended a business since. The salary is still under discussion, but my estimate is that the trust will need to pay at least £15,000 and more probably towards £20,000.

Inquiries to Mr Humphrey at PO Box 36, St Helens, Merseyside, telephone 0744 692370.

Go between

ROBERT CLARKE set up Inter Company Acquisitions and Investments about two years ago.

Before then, acting as a broker between sellers and buyers of business operations had been but one of various things he did. But after forming the company, he concentrated on establishing it.

"In the 1960s," he explains, "the main market for this type of dealing was in selling private businesses to big groups which had a yen to be conglomerated with a whole miscellany of different activities. Now the trend is towards concentrating on just one range of activities that rationally go together. So companies want to sell off the bits which don't fit and to buy extra bits that will fit. It's quite common to find the same group in the market as seller and buyer at the same time."

But Mr Clarke's single-mindedness has not been sustained. Having built up towards 400 regular clients for his own concern, he has become chief of a

Business Investment & Acquisition Merchant Bank

Our Client, a member of the Accepting House Committee, is setting up a specialist fund to invest in small companies. They seek someone with experience of both the City and industry to work with a Director of the Bank on evaluation of projects and in subsequent monitoring of investments. Considerable field work will be involved and the job calls for a person used to working with Principals and achieving results on their own initiative.

The ideal candidate will be 35/55 and have exposure to acquisitions/disposals, gained either with an organisation similar to our client, or with an industrial company. Alternatively, experience could have been derived in a major professionally based consultancy.

We see this as a particularly interesting and topical job prospect for the right person who will probably have a Chartered Accountancy qualification. An attractive and substantial remuneration package is envisaged with house loan facility, non-contributory pension and company car.

Please write in confidence, with full details, to Colin Barry at Overton Shirley and Barry, (Management Consultants), 2nd floor, Morley House, 26 Holborn Viaduct, London EC1A 2BP, Tel: 01-353 1884.

Overton Shirley and Barry OSB

INTERNATIONAL BANK CREDIT ANALYST. Spanish speaking c. £15,000. An Accountant, M.B.A. or professionally qualified person, preferably with a background in financial analysis and/or in banking is required as senior analyst to cover banks in Spain and Latin America.

LOANS/MARKETING OFFICER c. £15,000 FOR TOP INTERNATIONAL BANK. The applicant should be in their 30s with a good general banking background plus credit analysis and very definitely UK marketing experience. An excellent opportunity for the right person.

Managing Director Aston Science Park. An exciting new Science Park is being established, adjacent to Aston University, to benefit from the extensive resources it possesses as one of the country's leading technology centres. The Science Park has been set up in a unique way by the Birmingham City Council, Lloyds Bank and the University, and has been provided with an initial £2 million of venture capital.

Oggers MANAGEMENT CONSULTANTS. Oggers and Co Ltd, One Old Broad St, London W1X 3TD 01-499 8811

CREDIT ANALYST FOR THE MIDDLE EAST. Leading International Bank is seeking senior analysts to join the corporate lending team at their head office in the Gulf. Formal credit training and a minimum of 4 years in an international Bank. Corporate Finance Assistant c. £12,000. An excellent opportunity in an American bank to join a team of highly professional entrepreneurs for a person with a sound background in credit analysis and knowledge of the Eurocurrency credit market.

CREDIT MANAGER c. £16,000.00. Our Client, a subsidiary of a Major International Bank is seeking to appoint a Credit Manager. In depth credit expertise together with a strong and decisive approach to lending propositions is essential, and the ability to structure projects would be a distinct advantage.

Management Consultancy. Arthur Young McClelland Moores & Co. is one of the leading firms of Chartered Accountants in the UK. Our growing management consultancy division provides assistance to a wide range of clients in the private and public sectors. The practice is now entering a new phase of expansion, particularly in the provision of advice on information systems strategy. We need senior consultants to assist clients to define their information needs, identify strategies which take advantage of the appropriate technologies, and develop long-range information systems plans.

WANTED: SLIGHTLY USED EXECUTIVES. If you are an able, experienced executive or professional person, yet somehow are not making the most of your potential, perhaps you need a new approach to your career. To learn how 'slightly used' executives have profitably renewed their careers, telephone for a free, confidential appointment with a consultant, or send us your cv.

Assistant Company Secretary Gloucester c. £12,000. Trident Life Assurance has rapidly established itself as a major force in the world of unit-linked life assurance. This new position has now been created at the Head Office in Gloucester. Reporting to an Executive Director, the main responsibility will be for the overall day to day control of the Secretarial Department. Duties will include the full range of secretarial matters for Trident Life and other group companies - as well as administering a property and mortgage portfolio, contracts and credit control.

International Banking. SENIOR LOANS ADMINISTRATION c.£10,000. Age 23/30 with specialised knowledge of shipping loans. SENIOR BRANCH BANKER c.£10,000. Age to 30, general branch banker with experience in charged securities. CREDIT ANALYST c.£11,000. With full reporting experience for European bank age to 28.

EXCEPTIONAL OPPORTUNITY IN INVESTMENT. A vacancy has occurred for a suitably qualified and experienced Investment Analyst, reporting directly to the Managing Director. In charge of investment at one of the smaller Accepting Houses. The funds under management are substantial and steadily growing, and the successful applicant for this key position will be expected to have the contacts and personal qualities necessary to maintain the Bank's high reputation in this field. He or she will probably be under 40, and will have wide experience of all sectors of the U.K. market, including fixed interest securities.

Trident Life. Please write with details of career to date to Alan Austin, Group Personnel Manager, Trident Life Assurance Co Ltd, London Road, Gloucester GL1 1EL, or telephone Jo Ryan on (0452) 36541 ext 208 for an application form.

Jonathan Wren BANK RECRUITMENT CONSULTANTS. 170 Bishopsgate - London EC2M 4LX - 01 623 1266

THE CHARTERED INSURANCE INSTITUTE SECRETARY-GENERAL

The Secretary-General of the Chartered Insurance Institute will retire on 31 December 1982 and applications are invited for the succession, based in London.

The Chartered Insurance Institute is the central educational and professional body for all engaged or employed in insurance. It comprises eighty-six local institutes in the U.K. with a total membership in excess of 55,000. In addition, there are six institutes in the U.K. associated with the Chartered Insurance Institute and forty-five overseas institutes affiliated to it.

The Secretary-General has overall responsibility for the professional education of those employed in the insurance industry. The Secretary-General is also concerned with the management of the institute's resources, the implementation of policy and the advancement of the institute's public relations both at home and overseas. To maintain the standards of the

profession, the highest qualities of leadership and administration are required. Applicants must have the ability to communicate effectively with senior management in all types of insurance organisation and with leaders of other professions both in the U.K. and overseas. The ability to motivate a staff of about 130 is an essential requirement.

The successful applicant is likely to be a graduate and an FCII, in the age range 45-55. The salary commensurate with the responsibilities, is negotiable, and other benefits include a car and a non-contributory pension scheme.

Those interested in the appointment should write, under private and confidential cover, sending a cv. to Mr T. Roberts, MA, FCII, President of the Chartered Insurance Institute, c/o General Accident Fire & Life Assurance Corporation Ltd, General Buildings, Perth, Scotland PH1 5TP.

EUROCURRENCY DEALER

required by a leading Merchant Bank to develop an established market. Age 25-30. Salary negotiable with usual fringe benefits. Please write with full details to the

Personnel Manager
Box A7821
Financial Times
10 Cannon Street, EC4P 4BY

MEDIUM SIZED INVESTMENT

Management Company is looking for an additional fund manager to take complete responsibility for the management of private clients' stock exchange portfolios. Knowledge of both U.K. and overseas markets is essential.

Write Box A7819
Financial Times
10 Cannon Street, EC4P 4BY

MANAGING DIRECTOR

Due to retirement, national fast food operation seeks a managing director. Based at our superb offices at Christchurch, the entrepreneur would be capable of implementing a very exciting national development programme in liaison with a small Board of Directors.

Please submit curriculum vitae to Mr. W. H. Tanner, Dolphin House, 2 Wick Lane, Christchurch, Dorset

Pension Fund Administration Manager

The Pension Administration Division of Shell International Petroleum Company Limited is responsible for the administration of the pension funds of Royal Dutch/Shell companies in the U.K. The funds in question have assets of about £1,300 million in total, in respect of some 27,000 current employees and 24,000 pensioners.

As part of a reorganisation, we are creating a new position on our management team to take responsibility for a range of duties concerned with the administration of the funds, and to undertake assignments for the Head of the Division, on matters of policy.

The ideal candidate, in the age range 30 to 45, is likely to be a Fellow of the Institute of Actuaries with some management experience at a senior level within a large pension fund. A thorough knowledge and understanding of statutory requirements and the ability to communicate effectively at all levels are essential prerequisites.

The salary will be competitive and in addition there is a wide range of Company benefits. Working conditions in Shell are excellent, as are the sports and social facilities that are available. Please write with a full resume of your career or telephone for an application form to:

Shell International Petroleum Company Limited, Recruitment Division (FT2), PNE/L/27, Shell Centre, London SE1 7NA. Telephone: 01-934 2495.



Pensions Administration

This is a new senior appointment in London, with a leading financial services group which specialises in unit-linked life assurance, pensions and unit trusts. Objectives have been set involving significant expansion in the size of the pensions business which currently has approximately £40m under management.

- RESPONSIBILITY is for the management of a department engaged in the administration of pension contracts for individuals, companies and trustees of pension funds. The job offers scope for initiative and creative thought, particularly in connection with a new computer system which is being developed.
- WIDE KNOWLEDGE of pensions work combined with management skills is the essential requirement, with main experience preferably in an insurance company or broker.
- AGE around 40. Salary negotiable around £16,000 plus a car and other benefits.

Write in complete confidence to G.W. Elms as adviser to the group.

TYZACK & PARTNERS LTD

MANAGEMENT CONSULTANTS
10 HALLAM STREET LONDON W1N 6DJ

Company Secretary £20,000+

The Greater London Enterprise Board, which is funded by the GLC, represents a vital new initiative in meeting the strategic industrial needs of Greater London. In fulfilling its functions as an Industrial Development Agency, GLEB will generate the impetus for physical and economic regeneration through a wide-ranging programme of investment.

The key appointment of Company Secretary is one of considerable influence and importance. In addition to acting as Secretary to the Board, the successful applicant will have specific responsibilities in three major areas: as the Company's Principal Legal Officer

with regard to the acquisition, management and letting of property; and financing of the Board's enterprises; as Chief Administrator; and as Controller of the Personnel function.

The ability to operate within a complex legal and administrative framework, under close public scrutiny, is therefore prerequisite.

Candidates should be able to demonstrate a successful track record at senior level, possess ACIS and preferably hold a legal qualification.

Letters of application, together with curriculum vitae, should be sent in confidence to Gareth Hadley, Room 334a, The County Hall, London, SE1 7PB.

EUROPEAN OPERATIONS REVIEW

Pharmaceuticals Maidenhead

Wyeth Europa Limited is the European co-ordination group of Wyeth International, a major division of American Home Products Corporation. Its operating companies are responsible for the research, development, manufacture and marketing of a wide range of pharmaceutical and nutritional products, with an unbroken record of profitable growth.

An Operations Executive is now sought to join a small team reporting to the Vice-President for Operations and Finance. This executive will review business plans, budgets and performance of operating companies in selected countries as well as analyse expenditure proposals covering all aspects of the business. Close liaison with senior management in operating companies and distributors is necessary.

Applications are invited from commercially orientated managers, business graduates, and accountants who wish to broaden their management contribution in a European market. Candidates, aged 30-40, should show evidence of a sustained achievement, preferably within the pharmaceutical industry. Experience working in Europe and fluency in a major European language, particularly French, would be a distinct advantage. The position will initially be London based, followed by relocation to the Maidenhead area in September 1982.

Please write in confidence with full details of career and salary progression to:

R. A. Johns
Personnel Manager
WYETH EUROPA LIMITED
Remax House
31/32 Alfred Place
London WC1E 7DS



London representative for Australian merchant bank



We are looking for an individual who has recently retired or is about to retire from a senior position in banking, merchant banking or an accepting house and who is well known in the City, where he/she will represent an Australian merchant bank of very strong paratage.

Interviews will be conducted in London in early April.
Résumés including a daytime telephone number to Stephen Blaney, Executive Selection Division, Ref. B036.

Coopers & Lybrand associates

Coopers & Lybrand Associates Limited
management consultants
Shelley House Noble Street
London EC2V 7DQ

Director

Smith & Nephew Textiles Limited

This appointment is responsible to the Managing Director of the Textile Division of Smith & Nephew for production and sales of yarns, cloths and finished textile products for medical/hospital use. Over 1300 are employed at two main sites in Lancashire.

Candidates, male or female, age 35 to 45, will be graduates in a scientific/technical discipline, and preferably have an additional business/marketing

qualification. They must have a proven management record in textile manufacturing, preferably with some commercial experience.

Salary will interest those currently earning around £15,000; car and other benefits.



PERSONNEL ADVISERS

Please write in confidence with relevant career details to D. A. Ravenscroft at Bull, Holmes (Management) Limited, 20 Albert Square, Manchester M2 5PE.

BANKING... BANKING... BANKING...

FRN TRADER
International bank requires an experienced FRN trader for its London operation. Suitable candidates will have already gained sound experience with a recognised market. The position will suit the young trader ready to take the next step in their career. Salary will be negotiable.

INTERNATIONAL LOANS
An excellent opportunity is offered by a leading city bank to an experienced credit analyst. Formerly limited in credit analysis and with a good general standard of education your principal duties will be credit analysis relating to non-UK lending proposals and the collation of solid economic and peripheral data. Candidates should have an excellent all round knowledge of loan documentation including applications.

CORPORATE FINANCE
Having gained 23 years experience with a name known for its expertise in corporate finance you will now be ready to move to a bank that will allow you to stretch your talents. You will have a good level of education and a professional qualification would be an advantage. Salary will be negotiable according to relevant experience.

LEE HOUSE, LONDON WALL, EC2 01-608 6771.

ROBERT HALF

SEARCH & RECRUITMENT FOR THE WORLD'S BANKS



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ARAB BANKING CORPORATION B.S.C.

LONDON BRANCH

We are a recently established operation of a highly motivated and aggressive international bank and are seeking to fill the following positions:

SENIOR ACCOUNT/LENDING OFFICERS

Candidates required should be aggressive lending bankers, aged 29-36, with a proven track record in the development of UK business. The position requires broad experience in credits with a demonstrated ability to handle complex transactions. A degree or professional qualification is desirable. Personal characteristics would include highly developed communicative skills, adaptability and enthusiasm.

SENIOR DEPOSIT & FX DEALERS

Candidates, ideally, should have 6-7 years' experience as money or FX dealers in a major international banking institution and be around 28-32 years old. Complete proficiency in spots and futures dealings and swap transaction is required for FX dealers and Eurocurrency dealings for deposit dealers.

Excellent salaries, commensurate with experience and responsibility held, will be offered, along with a generous benefits package usually associated with a major international organisation.

Applications enclosing a cv. should be sent to:

The Personnel Officer
ARAB BANKING CORPORATION
6/8 Bishopsgate, London EC2N 4AQ
Telephone: 01-263 8511

CHARTERED ACCOUNTANT

Merchant Banking to £11,000
Candidates within the London area of 'independent' status, who possess an excellent educational background (including a university degree), coupled with good communication skills and an aptitude for business development.

CREDIT ANALYST

£12,000+
London-based appointment with a substantial Client base, calling for an Analyst, aged 25-32 with a minimum of 2 years' credit experience in banking. Fluency in both English and German is required, ideally with German mother-tongue. The successful candidate will be involved in the analysis of both country and commercial risk business.

PROPERTY PROFESSIONAL

£15,000+
A leading bank requires a mature, energetic individual to play a major role in the administration of over 100,000 square feet of prime City office accommodation. In this context, he should like to hear from people aged 28-38 with several years' in-depth experience of commercial property ownership/administration. Candidates who are qualified Surveyors would be welcome, although this is not a prerequisite.

Bank Recruitment Specialists

SENIOR CREDIT ANALYST

Middle East to £20,000 + bonus, tax free
Due to sustained growth and internal promotion, a major bank in the Gulf has an opening for an additional Senior Credit Analyst.

This permanent appointment offers the possibility of considerably enhancing one's experience by involvement with a substantial and varied loan portfolio. Candidates will be mature international bankers (aged 25-35), with backgrounds of at least 4 years in credit analysis. Willingness to participate in the training of local staff is important.

Future career prospects exist either within the credit area, or in business development.

FX/DEPOSIT DEALER to £16,000

Excellent opportunity with a prime Commercial name, calling for 2-6 years' international dealing experience (spot, forward, deposits) gained with a major bank. Age preferred 26-30. Outstanding fringe benefits.

AUDITOR c. £15,000

Recently-based, expanding London bank seeks a mature, experienced Bank Auditor for a new and exciting appointment entailing some U.K. and overseas travel. The successful candidate will be a self-starter aged 30-40 with a City banking background including audit, accounting and data processing. Qualified accountant preferred, although not essential.

Please contact Leslie Squires
Telephone: 01-248 7431 or 01-248 8876

Please contact Ken Anderson

Anderson, Squires
Bank Recruitment Specialists
Region House, 1-5 Queen Street
London EC4N 1TF

Anderson, Squires

هكزامن الأحملي

Assistant Lending Officer

French Speaker 22/25

Our Client is one of the largest European banks with a unique reputation in the commodities finance area. They seek to strengthen the London arm of their team by appointing a Credit Analyst with around two years general experience to work with a senior Account Officer.

You should be attracted to commodity financing involving in particular transactional finance and the assessment of country risk. You must be a natural communicator and capable of working in a highly active and imaginative environment.

You will be closely associated with the senior Account Officer and will provide him with the relevant back-up allowing him accurate and rapid appraisal of transactions. You should expect to move into an Account Officer role in due course. The job is located in the City and there are the usual generous mortgage terms and other banking benefits.

Please write with full details to Colin Barry at Overton Shirley and Barry, (Management Consultants), Second Floor, Morley House, 26 Holborn Viaduct, London EC1A 2BP. Tel: 01-353 1884.

Overton Shirley and Barry **OSIB**

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If that sounds like the kind of deal you think you deserve, and if you can convince us you're worth it too, write with full c.v. to Miss Helen Forrest, Personal Assistant to the Joint Managing Director, R. P. Martin plc, 36-40 Coleman Street, London, E.C.2., or call 01-600 8691 for further details.

R.P. Martin p.l.c.

INVESTMENT MANAGER

Up to £28,000 per annum + substantial fringe benefits

Home Counties Location

Our Client is a substantial and highly reputable Life Assurance Group which is developing rapidly in the field of Consumer Financial Services. Both the product range and the marketing and selling organisations have been substantially expanded and further development is in hand. Funds under management are in excess of £100 million and a planned rate of increase in excess of £50 million per annum is being achieved.

The Investment Manager will be responsible to the Director of Investment for all aspects of day-by-day fund management. Responsibilities will include supervision of the investment team, development of investment strategy and overall portfolio management.

Candidates for this important position will have succeeded as portfolio managers in an investment environment where day-by-day performance measurement is a key feature. Previous experience of managing an equity based portfolio is essential.

Please reply to me, Simon Green, Consultant to the Group. Applications will be treated in strictest confidence.

BDC (International) Limited
63 Mansell Street
London E1 8AN
01-488 0155



Mobil Services Company INTERNATIONAL EDP AUDIT MANAGEMENT c. £16,000

This is a newly created position within the Corporate Audit Department of Mobil Services Company Limited, with responsibility for directing operational audits of Mobil's international computer installations, existing financial and commercial management systems and new systems and software development projects.

The man or woman appointed will train and guide a team of operational auditors who travel extensively throughout Europe, Africa, the Middle East, Far East, Australasia and Latin America. Personal travel to ensure effective guidance and assistance at audit closures will be involved.

The ideal candidate will be aged between 30 and 40 and will have in-depth experience of financial auditing techniques, combined with a good knowledge of modern financial and commercial data processing. An accounting qualification or a degree in Computer Science backed by involvement in financial systems is essential.

On a personal level we're looking for good communication skills, a flair for leadership, and an ability to interface effectively at all levels. A knowledge of French or Spanish would be an advantage.

In addition to the competitive salary and membership of our executive scheme we offer you generous allowances and first class benefits. In addition there are excellent prospects for future career development within the worldwide Mobil organisation.

Please write, giving details of qualifications, experience, age and current salary to Mr. E. Stone, Mobil Services Company Limited, Mobil House, 84/86 Victoria Street, London, SW1E 6QR.



London International Financial Futures Exchange

Comfin, an established London commodity broker, offers exciting opportunities on LIFFE which is scheduled to open in September.

The Company is the UK associate of a major international Group with interests, *inter alia*, in commodities, banking, insurance, distribution and food.

Comfin's staff is now being expanded in readiness for the Exchange's opening. The Company would like to hear from experienced people in commodities, banking, money broking and the Stock Exchange who are looking for a stimulating new challenge.



Please write in confidence to Ian McEwan at Comfin (Commodity & Finance) Company Limited,

Adelaide House, King William Street, London EC4R 9DX.

Investment Analyst

Overseas Equities up to £12,000

Our client is a well established and expanding Life and Pensions office with a good investment record. Total funds under management exceed £700m, and new money available for investment was over £100m last year.

An opportunity now exists for a well qualified Investment Analyst, between 25 and 35, to assist with the management of their overseas equities. The appointment offers a high level of involvement, and a positive contribution will be expected at an early stage.

Relevant experience in a similar institution is essential, together with a professional qualification or appropriate degree.

Salary is negotiable between £10,000 - £12,000. Benefits include non-contributory pension and low cost house purchase facilities.

Applicants should forward a full c.v., listing separately those companies to which their details should not be sent and quoting ref. 1774 on their envelope. All letters will be sent directly to our client.

Charles Barker

RECRUITMENT ADVERTISING SERVICES
30 Farringdon Street, London EC4A 4EA. 01-236 3011

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87, Jermyn Street, London SW1Y 6JD
Tel: 01-839 1464
or: 01-839 3885

U.S. Lawyer

A leading international investment group requires a senior attorney with sound grasp of the regulation of U.S. securities and commodities markets and with international experience in corporate law and litigation. Although based in London, travel is extensive. Age 30-45. Attractive salary commensurate with age and experience. Please write, in confidence, with full career details to:

Box A7822, Financial Times
10 Cannon Street, EC4P 4BY

Gilt Marketing

The Gilt-Edged Department of Wood, Mackenzie & Co., provides a comprehensive service in long, medium and short-dated stocks to institutional clients.

The department has expanded its activities considerably over the last three years, and now requires additional personnel to provide marketing services to clients. The vacancies are for executives with two or more years' experience in the long and/or short gilt markets. Relevant experience would be in fund management, stockbroking, or some related field.

The positions are located in London. A fully competitive salary will be offered plus profit-related bonus and additional fringe benefits.

Please apply to: T. Grimes, BSc, FIA,
Wood, Mackenzie & Co., 62/3 Threadneedle Street,
London, EC2R 8HP. Tel: 01-600 3600



WOOD, MACKENZIE & CO.
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Managing Director

for a highly successful business based in the north of England. Turnover is around £7m from manufacture and marketing of chemical based products to aircraft, engineering and construction industry sectors.

- RESPONSIBILITY is to the Chairman, on the board of the parent group, for masterminding further profitable business development in the UK and overseas.

- GENERAL MANAGEMENT EXPERIENCE is essential. The post calls for a strong marketing orientation and marked leadership qualities. An engineering background would be beneficial.

- AGE INDICATOR 35-45. Total remuneration unlikely to be less than £20,000.

Write in complete confidence to N.C. Humphreys as adviser to the company.

TYZACK & PARTNERS LTD

MANAGEMENT CONSULTANTS
10 HALLAM STREET LONDON WIN 6DJ

Executive selection consultancy



We are a large international firm of management and economic consultants. Our Executive Selection Division handles a wide variety of senior appointments at home and abroad. These assignments often include advice on organisation and remuneration policy in addition to selection.

Our special strengths in selection work are that we bring to bear the combined skills of executive selection personnel, appropriate functional specialists from our consultancy practice and a world-wide knowledge of local conditions through our 300 offices.

We now wish to strengthen our selection group by appointing an additional consultant. You should have a degree or professional qualification, be at home in the boardroom and have experience of management selection. Candidates who have a recognised accounting qualification and experience at a senior level in the financial or computer functions would be of special interest.

Please send career details and a daytime telephone number to E.J. Robins, Executive Selection Division, Ref. R60/31.

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Coopers & Lybrand Associates Limited management consultants

Shelley House, Noble Street
London EC2V 7DD

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(This is a 24 hour answering service)

The ideal candidates should be 28-35 and can expect annual earnings in the region of £19,000, with the possibility of earning more

These positions are open to men and women.

BANKING OPPORTUNITIES OVERSEAS

CREDIT ANALYST 20s/30s £20,000
An expanding international bank requires a number of credit analysts, preferably U.S. bank trained, to work in the Middle East. Candidates must have no less than 4 years' formal credit analysis experience in a bank.

U.K.:
CORRESPONDENT BANKER late 20s/early 30s £15,000 neg.
Experienced correspondent banker with emphasis on foreign trade finance and letters of credit and with existing European and U.K. contacts sought by expanding international bank. This position is of major importance to a professional team.

SENIOR PROGRAMMER 30s c. £15,000
An international bank currently requires a senior programmer who is familiar with IBM 34 and 3090. The position will involve the installation and modification of the bank's computer system, leading to systems analysis.

EXPORT FINANCE ASSISTANT 27/30 £9,000 neg.
Assistant required for ECOD manager to administer ECOD buyer and supplier credits but additionally assist with assessment and foreign exchange. Travel overseas also involved at a later date in this expanding European bank.

CREDIT ANALYST 24 max. c. £8,000
Graduate with good education and first-class degree with merchant or international banking background required by prestigious bank to work on credit assessments, pricing and documentation of loans guarantees, etc. Travel to Far East involved.

LJC Banking Appointments Ltd.
170 BISHOPSGATE, LONDON EC2M 4LX
01-283 9953

INTERNATIONAL BANKER

The London-based affiliate of a major Saudi Arabian financial institution seeks an experienced international corporate lending executive. The successful candidate will have had at least 8 years with a major banking institution. The position will involve the negotiation of short and medium term financial arrangements with major corporations and will involve overseas travel. Preferred age mid-30s. Attractive salary commensurate with experience. Benefits will include pension plan, permanent health and life assurance, medical insurance and car.

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For full job description write in confidence to W. T. Agar, John Courtis & Partners, 78 Wigmore Street, London W1H 9DQ, showing clearly how you meet our client's requirements, quoting FT/257.

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International Banking

Kuwait

A leading bank in Kuwait wishes to appoint a Finance and Planning director. This is a new appointment in a respected and rapidly expanding institution, presently restructuring its management to create a more diversified and competitive approach in both domestic and international markets.

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APICORP's multi-disciplinary professional staff make effective use of computing facilities provided by an IBM S/34. Developments are planned in the areas of portfolio management, financial modelling and information retrieval, and the acquisition of additional hardware/software is likely. We are looking for 2 mature graduates or professionals with 5 to 10 years' experience in programming, systems analysis and user liaison to work on their own or with a multi-national team. Strong S/34 RPG II orientation is an advantage. Experience in package implementation, data base techniques and office automation will be an asset.

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Administration and Personnel Manager
Arab Petroleum Investments Corporation
P.O. Box 448, Dhahran Airport, Saudi Arabia

All applications will be acknowledged and interviews will be held either in Saudi Arabia or abroad. Short-listed candidates will have the opportunity to visit the Corporation before accepting an offer.

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The Hong Kong Society of Accountants (HKSA) is the statutory body in Hong Kong which regulates the conduct of professional accountants and is the authority which issues practising certificates in Hong Kong. The Society is expanding its services to its members and registered students.

Applications are invited for the following newly created posts:-

Continuing Education Director

The Continuing Education Director will report to the Continuing Education Committee and have overall responsibility for the development, quality and administration of all continuing education programmes sponsored by the Society. He will also monitor the participation of members in continuing education activities.

The candidate, in the age range 30-40 years, preferably a qualified accountant, should have experience of running continuing education programmes for professional institutions. Experience in tuition is an advantage.

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The Technical Director will have overall responsibility for the development of professional standards and practice guidelines and the provision of technical support to the appropriate committees of the Society. He will assist these committees in reviewing and commenting on legislation affecting the profession.

The candidate should be a qualified accountant, aged between 30 and 40 years, and have experience in the technical department of a professional firm.

The remuneration packages for the above posts are negotiable commensurate with the candidates' experience, but will not be less than HK\$300,000 per annum.

Applications in confidence marked 'Strictly Private and Confidential' and 'Ref: HKSA' should be sent to:

Mr. J. B. de C. Thompson,
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Interviews with a representative of the Society will be conducted in London from 27th-30th April.

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مركز التوظيف

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Applications, stating salary expectations and earliest date of entry, accompanied by a curriculum vitae in tabular form and copies of relevant academic certificates should be sent to:

Deutsche Bank AG, Zentrale/Personal-Abteilung, Junghofstr. 5-11, 6000 Frankfurt am Main 1, Federal Republic of Germany.

Deutsche Bank

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In Jeddah, on Saudi Arabia's west coast, a 500-bed hospital is being commissioned. Built and equipped to the highest international standards it is now under the management of IHG International Hospitals Group, the British-based health care organisation, which has given IAL the task of helping to staff this ambitious medical project to its full complement of over 3,000; medical, nursing, technical, clerical staff - and the administrative specialists who will ensure that the hospital's reputation is founded not only on medical excellence but also on outstanding management expertise utilising sophisticated computer based systems.

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For further details telephone or write to John Innes, IAL, Aemdio House, Hayes Road, Southall, Middlesex, UB2 5NJ, Tel. 01-574 4960. Please quote Ref. M250.

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APICORP

APICORP is set up by the member states of OAPFC to finance oil, gas and their related projects. Capital funds including interest are around US\$120 million. The Corporation's offices in Abu Dhabi, Saudi Arabia, is looking for a

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The Project Finance Division structures financial packages based on project evaluations and projected cash flows, identifies and evaluates project companies for potential equity investments, secures lead mandates and management positions for project loans and bond issues, prepares and negotiates information memoranda and prospectuses, negotiates management groups and forms syndicates for project loans lead-managed by APICORP. Candidates must be well experienced in the banking sector, with at least 5 years' specialisation in Euro-currency lending and loan syndication and responsibility for loan documentation, negotiating loan bond or note prospectuses. Considerable experience of successfully negotiating lead mandates with project companies and their sponsors and management positions with other banks and financial institutions is essential.

Reporting to the Finance Manager, the post involves considerable liaison with other multi-disciplinary staff and external bodies. Candidates should be over 35 years old, with appropriate graduate qualifications plus post-graduate achievement. Knowledge of Arabic and English is a distinct advantage. Middle East experience is an asset.
Salary equivalent to \$60,000 p.a.

In addition to negotiable tax-free salary, the Corporation has an excellent competitive benefits package including free air-conditioned, fully-furnished family accommodation, 32 working days annual leave plus public holidays, transportation allowance, free medical care, holiday airfares for employee and dependents, education allowance, relocation expenses and a comprehensive contributory pension scheme.
Please apply, in confidence, giving relevant details of personal and career history, to:

Administration and Personnel Manager
Arab Petroleum Investments Corporation
P.O. Box 448, Dhahran Airport, Saudi Arabia

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Mr. D. L. Simpson
Manager, Human Resources



c/o Whites Recruitment Limited
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London EC4A 1JS

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TEACHER WANTED

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Ideally aged between 28 and 40, he will hold a recognised accounting, banking or degree level management qualification. His treasury background will include a minimum of 5 years' relevant experience in either

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This is a career opportunity with excellent promotion prospects, an open ended contract, furnished married accommodation, six weeks annual holiday, free air travel, company car, medical cover and a substantial tax free salary.

Interested applicants should send a comprehensive c.v. to Mrs. Gillian Todd at the address below quoting reference GT/1/A/52.



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Telephone Jeff Groat at Robert Half Personnel (Agy)
Lee House, London Wall, London, EC2. 01-606 6771

THE MANAGEMENT PAGE: Marketing

EDITED BY CHRISTOPHER LORENZ

ADVERTISING

Is the layer of fat for the chop?

MADISON AVENUE, home of the American advertising industry, has been hit by the news that a business school professor has developed and tested a computerised programme which takes much of the wastage out of advertising campaigns.

Ray Bagel: claims his secret formula will cut wastage inherent in client campaigns

Professor Ray Bagel of the Kansas Centre for Business Studies has spent the last ten years developing a formula which will give advertisers a much more accurate measure of campaign effectiveness than has ever been available before.

The research is being made public earlier than Professor Bagel intended because the local television station in Wichita—W.XTC—refused to accept the new, much reduced, advertising format.

His formula is still secret, although he is delivering a paper at the International Communications Seminar in Hawaii in June. He is particularly reluctant to discuss whether it makes use of simulation models to correct vector response. But two of its components are understood to be the placing of very specific coefficients of value on product facings in supermarkets, plus in-depth qualitative research into the presenters and sets of television commercials.

The Madison Avenue agencies are moving quickly to meet the threat from the mid-West. A spokesman for one major agency said "formulas can be an aid but they cannot replace the great creative idea. What works in Kansas will not work in Krakatoa".

For example, by switching from a strong featured actress with a red dress in one commercial for pork scratchings to a rather mousy blonde in beige, sales increased considerably; the target audience of housewives did not feel threatened by the more homely looking presenter. There are obviously other factors in the formula—Professor Bagel is known to pay special attention to stock levels; the age of salesmen, and the length of commercials, experimenting with one second spots, the shortest allowed in the U.S.

Another agency chief commented "I'm not worried by all this. It is in the interests of marketing directors as much as agency executives to maintain a layer of fat in this business." Even so, Professor Bagel's formula is on the agenda for this morning's monthly meeting of the Club of Sixty Nine, the select group of top American advertising agency directors.

Although the test has been concentrated on a small range of products in only one area of the U.S.—Wichita—the results are

Leaving aside the inevitably defensive reaction of Madison Avenue, one technical factor which may limit the relevance of the Bagel research is the bias towards homes with cable tele-



Glyn Gwynne

vision which is believed to be built into the system. A test market undertaken in the Sunny Fields area of Wichita, which has cable television links, produced much better "intentions to buy" results than the audit in central Wichita, not yet with cable TV. Some housewives in Sunny Fields were apparently pressing their purchasing buttons, which send an order direct to their local store, before the commercial was completed.

Some critics speculate that, with the technical advances made available by computer networks, Bagel's impact could soon be enhanced still further, with advertising being quickly terminated, even in mid-commercial, when sufficient orders have come through. Before switching his attention to advertising Professor Bagel had produced a doctoral thesis on the marketing of pork bellies. This suggested that the Kansas Hog Growers Association should use television advertising to promote new uses for pork bellies. The scare Bagel has caused on Madison Avenue brings unexpected controversy to the British advertising industry's current advertising effectiveness competition. If Bagel is successful, he will effectively eliminate the 50 per cent of wastage that the late Lord Leverhulme believed was in every advertising budget. Since it is this wastage that has maintained advertising agency living standards at such a ripe and healthy level over the decades, any development which introduces science into what has always been a creative art form is certain to create a tidal wave of change.

Antony Thornicroft

Woolworth spends its way to the top

Don Beckett reports on the biggest advertising budgets

F. W. WOOLWORTH, the troubled retailing giant of the High Street, has emerged as Britain's biggest advertiser for 1981, according to the latest figures published by Media Expenditure Analysis Limited (MEAL).

Woolworth replaces the Co-op movement at the top of the league table which is dominated—as in previous years—by retailers. A combination of the increased competition for trade and the growth in scale of multiple chains—has forced the big retailers to spend heavily to maintain their sales volume.

Some eight out of the top ten advertising names in 1981 were retail accounts—as has been the case for several years.

Boots, the retail chemist chain, was the highest spending advertiser between 1976 and 1979 but its position at the top has been overtaken, first by the Co-op in 1980 and now by Woolworth. Yet Boots has actually increased its expenditure on advertising in the past two years.

MEAL figures only measure rate card expenditure (not taking any discount into account) and relates to press and television advertising only. Radio, cinema, and poster advertising is excluded.

The figures also only refer to advertising by individual

Table with columns: GENERAL LIST, Press TV, and columns for advertising spend (£m) and %.

Table with columns: EXCLUDING RETAILERS, Press TV, and columns for advertising spend (£m) and %.

advertising expenditure also means that the "millionaire brands"—those brands which spend more than £1m on press and television advertising—are now very common. In 1975, there were only 30 brands which spent more than £1m. By 1978, the total had reached 100, and last year there were more than 250 brands which spent this amount.

Brands which spent more than £3m in 1981 totalled 47 in 1981, compared with 30 in 1980. The £2m plus brands totalled 120 last year and 73 in 1980.

In spite of this increased expenditure by brands, neither the press nor television has benefited at the expense of the other.

There seems little reason to suggest that the top brands will not continue to spend heavily in 1982, with at least four of the top retailers spending more than £10m this year on advertising.

Don Beckett is a director of the Media Business.

Photography—no flash in the pan

BY DAVID CHURCHILL

EASTER is the traditional start of the photography season as snap-happy holiday-makers emerge blinking into the Spring sunshine and begin to spend what last year amounted to £540m on cameras, films, and associated products.

The UK photography market, once just a small

and relatively unimportant part of the leisure industry, has mushroomed in recent years and has even continued to grow during the recession while many other leisure markets have succumbed under pressure.

The world of photography over the past three years has seen the industry display characteristics more usually found in fast-moving consumer goods sectors, as manufacturers, dealers, and film processors have reflected and stimulated consumer tastes with product innovation, modifications, and built-in obsolescences. Both retailers and processors have joined in fierce price competition.

A new report on the market, published this week by Euromonitor Publications, believes that the future growth prospects for the industry are "very encouraging." It sees steady growth in both value and volume terms, stimulated by a number of new products and major technological developments in the pipeline (such as the 3-D camera) and a "huge consumer interest in photography as a leisure pursuit which continues unabated."

The £540m spent on photographic products last year was an increase of 12.5 per cent on 1980. Euromonitor says that while this is marginally ahead of inflation for the sector, the heavy discounting in the trade had produced a steady rather than dramatic growth rate. By value, some 44 per cent of the market is accounted for by film processing, with 35 per cent going on equip-

ment, and 21 per cent on film. Market growth has been maintained by the fierce price-cutting of the past couple of years. Over-production by manufacturers overseas—particularly in Japan—combined with the strength of sterling has sharply reduced the price of many specialist cameras.

This, and the introduction of new products at the cheaper end of the market, has helped keep the real cost of photography very low.

Domestic camera manufacturers have reacted to the supply of cheap imports by cutting their prices—and retailers have also responded by fiercely discounting equipment. Euromonitor says that profit margins have consequently been cut to "quite low levels"—4.5 per cent for retailers and 9 per cent for manufacturers.



The widespread price-cutting in the industry has created a vicious circle in the market. Consumers have more to spend on photographic products, because the price has come down, which has persuaded manufacturers to launch new products and to market their existing lines vigorously. "This circle will only be broken when exchange rates fall and when Japanese over-production stops," says Euromonitor. A new survey of camera

owners, carried out specially for the Euromonitor survey, found that the most popular type of camera was the 126 or 110 format camera—owned by 37 per cent of households surveyed—and that nearly one in ten had bought this camera within the previous 12 months. The next most popular camera type was the "instant" camera, such as Polaroid.

The survey also found that some three-quarters of all households owned a camera which still leaves room for new market growth—and that purchases of single lens reflex cameras were nearly as great as for mass market "instantmatic" cameras.

Overall, Euromonitor sees the market generally trading up, with future sales of the instant type of cameras at best static, and more likely in decline. The lower cost of more sophisticated cameras and the increased consumer awareness of their use will encourage their growth. The instant camera market is also expected to show steady growth.

Euromonitor says that "as discretionary spending increases over the next five years, photography will benefit from its ability to keep prices down at the retail level, and there will be a consistent year-on-year increase in the volume of business, far above the level forecast for consumer spending generally."

"The Photography Report" published by Euromonitor, 18 Doughty Street, London, WC1, price £135.

£14 million Plessey computer-controlled traffic system commissioned in São Paulo, Brazil.

One of the world's largest traffic control systems has now been switched on in São Paulo, Brazil's largest city. With a population of more than eight million, São Paulo is almost entirely dependent on its road network. Traffic densities are high and congestion has been a major problem.

The new £14 million Plessey system already controls 457 junctions and will be expanded to control 1000. At the heart of the system are three computers. Two computers each handle up to 500 junctions, and the

third supervises and acts as standby for the others. On the streets 457 micro-processor controllers, also from Plessey, process traffic information from 5000 measuring points before sending data via 140 kilometres of cabling back to the centre.

Plessey Controls Limited, Sopers Lane, Poole, Dorset United Kingdom BH17 7ER. Telephone: Poole (0202) 675161. Telex: 41272



In brief . . .

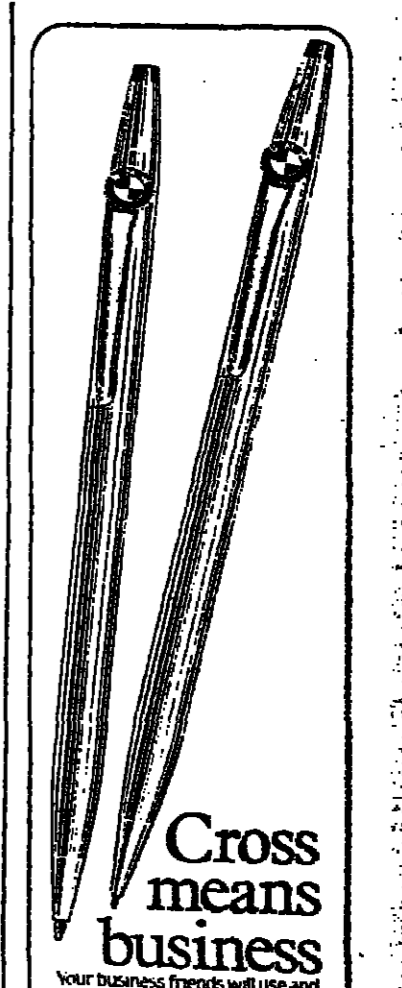
CAMPAIGNS: Two cross-channel ferry companies have appointed new agencies in preparation for the summer holiday season. The Finnish ferry company, Viking Line, has asked Colman & Partners to launch a £500,000 press and television campaign which starts this weekend. Sealink UK has appointed Parloir Wood to handle its regional advertising and "below the line" business for 1982 in an account worth over £1m.

Following recent advertising campaigns by Xerox and Olivetti, Wang is launching a £1.25m advertising campaign in seven European markets including the UK. The campaign will be handled by HCC International. Playtex is giving full support to the launch of Whispers, a range of coordinated underwear aimed at the teenage and early 20s market, with an advertising spend of £300,000 in the first six months.

PEOPLE: Bill Welthas is to become chairman of SSC & B: Liutas Worldwide in June, following the retirement of the current chairman Tim Green.



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Thursday April 1 1982

Britain and France

IT IS a terrible irony that at the very time when the case for West European unity has never been stronger Britain and her partners—and in particular Britain and France—should again be quarrelling about the Common Agricultural Policy and the size of the British net contribution to the Community budget.

To reduce the matter to its literal absurdity, the Community is behaving as if the issue of subsidies, or the lack of them, to a collection of dairy farmers is more important than everything else that ought to bind Europe together.

Co-operation

Of the need for unity there can be no doubt. The direction of policy in the U.S. is uncertain. No one can possibly know what will happen in the post-Brezhnev period in the Soviet Union. The old familiar landmarks have gone: there is no longer any discernible East-West or North-South dialogue. Western Europe is, or could be, an area of democratic stability in a fickle world—of no great military power, but of considerable economic weight.

There is a particular reason why this should be understood in Britain. The old options—whether the Commonwealth or the special relationship with the U.S.—are out. If Britain is to exercise much influence beyond her shores, she will have to go through the European Community.

Progress

It is ironic again that the quarrels over the CAP and the budgetary contributions should have broken out when so much other progress is being made. Europe is now in the language of the early 1970s, beginning to speak with one voice. Political co-operation within the Community has become a fact. Whenever there is international turbulence—over interest rates or Central America—the European capitals turn to each other for consultation. It is that invaluable process which is being jeopardised by the disputes over farm prices and budgetary contributions.

President Mitterand and Mrs Thatcher are thus playing a dangerous game for relatively low financial stakes—say about £500m a year. At the heart of it seems to be some almost incurable Anglo-French rivalry which precludes the two countries from working harmoniously together within a larger community. In the end, petty nationalism breaks out, whether of the French or the British variety.

Problem

This is a problem which can be resolved only from the top. It requires both heads of government to apply their minds to improving Anglo-French relations for the sake of the wider world. The point that they have to remember is that the issues which divide Britain and France are much smaller than those which unite them and which could unite the rest of the Community.

The fact is that the CAP, as it now works, does not suit Britain because of the country's relatively small agricultural work force and traditional dependence on food imports. The original principles—of greater agricultural self-sufficiency, aid to get inefficient farmers off the land, indeed a genuine common market—are irreproachable. But that is not how it has come out. The CAP now subsidises surpluses and takes a disproportionate amount of Community spending. It is doubtful in the longer run whether that is in the interests even of France.

Bilateral

If the French now want further to subsidise their farmers by national measures, the British should agree. It is a "hotter than thou" approach to argue that it is against the rule of the Treaty of Rome. Equally, the British might threaten to withdraw from the CAP altogether since participation breeds such disputes. The best solution of all, however, would be for the British and the French to resolve that between them they are endangering far more important goals and to settle their differences in a series of high-level bilateral meetings.

An altogether unusual chairman

By Sue Cameron, Chemicals Correspondent



Ashley Ashwood

Mr John Harvey-Jones: can be indiscreet.

JOHN Harvey-Jones, who today takes over from Sir Maurice Hodgson as chairman of Imperial Chemical Industries, reflects wryly that he is portrayed as "a mixture between the mad axeman and the mad mullah."

He says it with a chuckle, implying that such ideas are quite nonsensical. Yet there is at least a grain of truth in the description.

He has certainly made no secret of the fact that he wants to take an axe to some of ICI's businesses and to its cumbersome management structure which has been suffering from "creeping centralisation." He is also determined that the group should be faster on its feet in reducing its dependence on UK sales and expanding overseas.

He has ambitious plans for "buying market position." Acquisition is made "more likely" by low-growth-rate projections. Only in areas like pharmaceuticals and agro-chemical plant protection is there "plenty in the pipeline" to maintain high growth rates from our own, internal innovation.

He is too open and too lacking in bigotry to deserve comparison with the average mullah. But he has something of the fervour, and the introspection that is more commonly associated with a religious leader than with a captain of industry. And he is frightened of the impact his new-found power may have on him.

"I try to be self-analytical and self-critical," he says. "I am frightened of certain characteristics developing. I'm not enamoured of the effects power can have on people. I don't want to be changed by power. I am frightened of believing my own publicity, though I don't think I seek it." Then his mood lightens and he adds with a grin: "I just seem to bloody get it."

He says that if he has a vanity it is "to be honest." He suggests that perhaps openness is "an unusual ICI trait." But then John Harvey-Jones is an altogether unusual chairman for ICI.

The group, which had sales of £6,581bn last year and pre-tax profits of £335m, is one of the world's largest chemical groups. It is Britain's biggest manufacturing company and traditionally it has been one of the soundest. It is certainly one of the most staid.

John Harvey-Jones did not join ICI until he was in his thirties. Educated at Dartmouth, he served in submarines during the Second World War and then learned Russian and German before joining Naval Intelligence. (References to Russian spies are guaranteed to produce brittle laughter from ICI's senior public relations officers.) He left the Navy—with the rank of Lieutenant Commander—because he wanted to spend more time with his daughter, handicapped by polio.

He is a superb manager of his time and he always makes time for his family, commented one ICI manager. "Even if we have a business

ICI currently has eight UK-based divisions: Agriculture which employs 7,000 people; Fibres—6,000; Mond—13,000; Organics—7,000; Paints—4,500; Petrochemicals and Plastics—16,000; Pharmaceuticals—3,500; Plant Protection—1,500; Nobel's Explosives (not strictly a division)—3,000.

The group's main foreign subsidiaries are: ICI Australia, the biggest chemical company in Australia, employs some 12,000 people and had 1981 sales of A\$1,265bn; ICI companies in India, which make up the biggest chemical company in India, employ 12,000 people and had sales of \$175m last year; ICI Japan, the biggest non-UK oil com-

pany in Japan had 1981 sales of \$200m and has 500 direct employees; ICI Americas, 27th largest chemical company in the U.S., employs 5,800 people with sales last year of \$800m; ICI has a 73 per cent holding in C-I-L or Canadian Industries, which is one of Canada's top three chemical companies and employs 3,000 people. It had sales last year of C\$1,152m. ICI employs 1,400 people at its Millbank head office. The total number of UK employees—including those in ICI subsidiary companies—is around 74,000. The above figures are all approximate.

ICI also has seven general managers responsible for such things as personnel and investments.

dinner that goes on into the small hours, he goes home to East Anglia afterwards. He doesn't stay in London. He doesn't like cities.

His devotion to his family is echoed in the deep concern he clearly feels for his employees. But it contrasts strongly with some other aspects of his public persona. He can be outrageous, indiscreet.

At a Press conference in Brussels a few months ago he was asked why the recession had bitten so much harder in the UK than elsewhere. "Well," he replied cheerfully, "We've got Thatcher." The aside made headlines in some British newspapers. A miffed Downing Street complained to ICI's Millbank headquarters and the company's horrified head of public relations rang Brussels to inquire how Harvey-Jones had been "allowed" to say such a thing.

He never expected to become head of ICI and he is said to have been "shattered" by his appointment to the chairmanship. Bill Duncan and Bob Haslam—the two other candidates for the job—were both much more in the ICI establishment mould. Yet Harvey-Jones was a popular choice within the company. There was a widespread feeling that ICI needed more drive and initiative at the top.

In the third quarter of 1980 the company was forced to declare its first ever loss. Since then its manpower and its product areas have been stringently pruned. But it has been hard hit by the depth and length of the recession in the UK, where it still has 60 per cent of its assets and 42 per cent of its sales.

And it is still heavily committed to petrochemicals and plastics, where West European overcapacity has been running

at well over 30 per cent and where prices are appallingly weak.

"We must huck," cries John Harvey-Jones, shaking his head sadly in recognition of the human cost; that will be involved. But the words are nonetheless delivered with some relish. Although he talks of the "strong likelihood that we will pull out of certain businesses," he refuses to say which.

"I'm not going to hold out a ruddy 'great flag,' he says. "I did that my former boss would become demoralised and his competitors would get my customers for nothing."

A withdrawal from large parts of his polyethylene plastics business, has long been rumoured as a likely move for ICI. But it seems that Mr Harvey-Jones is determined to stay in one of the other major plastic raw materials—PVC.

"There must be a shake out in PVC," he admits. "We're being damaged in that sector. But there is no reason to think

	Sales	Change	Net Profit	Change
	\$m	%	\$m	%
Hecht	14,109 [†]	+2.6	282	+2.5
BASF	14,071	+7.1	182	+42.0
Bayer	13,891 [†]	+20.7	370	+67.8
ICI	13,687	+5.9	316	+71.6
Du Pont	13,652	+8.6	71 [†]	+23.7
Dow Chemical	10,426	+14.8	805	+1.7
Union Carbide	9,994	+8.9	890 [†]	+60.1
Montedison	8,272	+13.9	(462)	-23.1
Exxon	7,228	+2.1	111	+11.8
Shell	7,633	-2.5	(57) [†]	-

† Sales include only 50% of 50%-owned associates; other data based on balance sheet totals. * Before extraordinary items. † Reflects change in accounting procedures. ‡ Chemicals only, excluding intersegment transfers. § After-tax operating results. Source: Chemical Insight

we are suffering disproportionate losses. We saw chlorine derivatives, as something we wanted to be in" (chlorine is one of the raw materials for making PVC).

"Today we have unique technology in chlorine. We have good technology in VCM" — another of the raw materials used in making PVC — "and we are working like hell on PVC technology."

He says that in the general field of European petrochemicals and plastics "only time will tell. With a militant gleam in his eye, he adds, that the "forces of attrition will bring more shutdowns in European chemicals over the next year or so."

A heated internal debate is currently going on within CEFIC—the European Council of Chemical Manufacturers' Federation—as to whether the industry should allow the forces of attrition to sort out its overcapacity problems or whether it should ask the EEC to work out a solution. Mr Harvey-

Jones is generally on the side of market forces, red in tooth and claw. But he admits there are drawbacks to this approach.

"There are at least two European countries—Italy and France—where the forces of attrition won't work," he says. "The French and Italian Governments have very substantial interest in their chemical industries. And rationalisation will only happen there as part of a general political deal—as it did in fibres."

(It was he who masterminded ICI's dramatic cutback of its fibres business.)

In sudden defence of his own industry he points out aggressively that half the oil refineries in Europe need to be shut down. But adds morosely: "To say nothing of huns who build extra ethylene plants and of governments who support them."

The "huns" he has in mind are Shell and Esso who are currently building a 500,000 tonnes-per year ethylene plant—ethylene is the so-called building block of the petrochemical industry—at Mossmoran in Fife. And the government he finds so unimpressive is the present UK Conservative Administration which is believed to have given Esso Chemical a special 14 year tax deal on the North Sea ethane gas raw material that it needs for the 1500m Mossmoran project.

Mr Harvey-Jones has no intention of limiting his axe to ICI's great, heavy chemical strappings. He intends also to strike at the group's "overmanaged and overmanned" centre.

"One thing I'm ready to divest myself of is Thames House South," he says, gestur-

ing to the huge office block next to ICI's headquarters at Millbank.

"Actually," he confides, "I'd love to get rid of Millbank. If I end up with the smaller Board and the smaller range of central support staff that I'd like, then I think it would be difficult to see the need for ICI to stay in a building of this size."

He would like ICI's management structure to be altogether present. The group has a sizeable main board and each of its powerful UK divisions has a board of its own. Major foreign subsidiaries, such as ICI Americas and ICI Australia, are headed by influential chief executives.

The machinery is held together by a series of top level—and sometimes inter-divisionary—committees. The chairman is officially *primus inter pares* but much of his power derives from the fact that he alone has the right to sit on all the committees.

John Harvey-Jones maintains that change "has to start from the top." Furthermore, he believes that "people have a right—indeed a need—to know what the Board is doing and how and what the time scale is going to be." He sees no reason whatever why the Board "should be a total mystery."

He envisages a three tier structure that will be tighter and more flexible. Down at the sharp end will be the 500 or so separate businesses that ICI runs.

Above them will come what are now the divisional Boards. But their responsibilities will be less narrowly channelled than at present and their task will be to act as "way stations" between a comparatively diverse range of individual businesses and the main Board. The main Board itself will deal with overall strategy.

"Most of the things I want to do will not be radical changes," he says. "There will just be differences in speed and style." But then, belying his words, he adds: "ICI has been too concerned with risk minimisation. I'd like to see more opportunity optimisation. I'd like to see us taking more risks."

"The objective has to be for ICI to be the best chemical company in the world. It may sound arrogant, but I think we can be. We must certainly get as close to that as possible. 'But we can't do it on 5 per cent of the world market. The UK is our technical base. Our problem is to harness that UK technical base to world market opportunity."

He stands up and gazes out for a moment over the Thames. "I've got five years," he says. "Then he turns back and adds with some passion: "I've not got some chart on my office wall showing rows of heads that have to be axed, you know. What is needed is leadership. You have to lead people—you can't drive them. We can see that if we look at British Rail. We have to keep people's confidence in the fact that we can—and must—win."

Strange fall of the Japanese yen

BEHIND THE earnest discussion of Japanese non-tariff barriers, European import quotas and American moves towards "reciprocity," the problem of the undervalued Japanese yen looms ever larger as a major cause of trade tensions between Japan and the West.

Yesterday the yen weakened further in London to ¥248 to the U.S. dollar. Japanese officials say that the rate should stand at ¥200. Exchange rate analysts say that the yen could strengthen considerably more than that without making the Japanese export machine uncompetitive.

Anxious

At the current rate of exchange, a 1.6 litre saloon car costs roughly £2,500 in Japan, £3,500 in the U.S. and £4,500 in the U.K. While many different strands are woven together here—transport costs, dealer mark-ups, taxes—this bald comparison shows how the international price mechanism fails to restrain Japanese exports and throws the onus on to protectionism and self-restraint.

How has the price mechanism failed? The Bank of Japan is anxious to dispel notions that the Japanese Government is somehow engineering a weakened exchange rate. Yesterday the bank sold an estimated \$200m to support the yen, rapidly boosting support buying which has been running at a rate of about \$750m a month in the first quarter. The Ministry of Finance has also raised Japanese interest rates a little.

Opposites

The heart of the problem is the heavy outflow of capital from Japan which offsets the country's inflows on trade account. Part of this outflow reflects the lifting of exchange controls at the end of 1980 (it is an irony that this "liberalisation" was urged by the U.S.). Part of it derives from the way the sparkling export performance expected of Japan by domestic and foreign investors is endangered by global recession. Investors "fear that Japan has stood so tall that it must fall that much harder. But the key element is U.S. short term interest rates which

stand at 16 per cent where Japan's are 7 per cent. Such a disparity, with the weaker currency bearing the lower interest rate, is a measure of the divide which separates the two economic cultures.

Action

On the U.S. side stiff monetary controls rely entirely on the price mechanism, the cost of borrowing. The propensity to save is low. Since all American borrowers get tax breaks, but savers do not, the real level of interest needed to hold the money supply in check is artificially raised.

On the Japanese side, all the opposites hold true. Monetary restraint depends significantly on credit rationing rather than on interest rate levels. The propensity to save is high. Savers get a substantial amount of tax freedom, but borrowers cannot set-off their interest against tax. The Japanese interest rate level thus remains inordinately low when compared with that of the U.S.

The Japanese authorities are now taking action to curb the inevitable tendency of Japanese investors to move towards the U.S., and for foreign borrowers to move towards Japan. Issues of yen bonds by foreigners are being restrained. The sale of "zero coupon" foreign currency bonds to Japanese savers has been stopped. These bonds have been popular because the Tokyo Government is now moving to limit tax breaks to Japanese savers, something which will itself tend to push the Japanese interest level upwards. Exchange controls are being discussed as well.

Improve

Perhaps the U.S. should take matching steps. By reducing the right of American borrowers to deduct interest payments from taxable income, Washington could improve its budgetary position and lower interest rates. Currency market intervention could help as well. Certainly a greater joint emphasis by the two governments on causes of, and cures for, the "yen problem" could do more for trade relations between Japan and the West than wrangling over the fairness of their trade.

Men & Matters

By Appointment

The Youth Opportunities Programme is to be given the Royal accolade.

Four unemployed teenagers are to begin a work experience scheme at the most exclusive address in the land this month. The lucky lads will be grooming the Royal horses and performing other stable duties in the Royal Mews at Buckingham Palace.

Asked why the scheme was being introduced into the Royal Household, a Palace spokesman told me: "It's a good idea." Redundancies have been made, and are continuing, at the palace in an effort to cut costs. However, no staff cuts have been made in the Royal Mews where some 340 people work.

The Manpower Services Commission hurried to add last night that the scheme has been given the seal of approval by the civil service unions. "The young people will not be used as substitute labour. There will be an element of comprehensive training in the Mews" was a reassuring comment of an official. Pass the bucket and shovel, Phil.

Touch-down . . .

Jack Gill, who was flying back to Britain from the U.S. yesterday, seems to be landing on his feet.

True, the erstwhile managing director and deputy chairman of Associated Communications Corporation has not yet secured his record £560,000 compensation or the option to buy his company-owned home at £108,000 below market value. But he has got another job—as deputy chairman and financial director of Home Video, a young but apparently lusty company in the rapidly growing video field.

The entertainment offered viewers by Home Video includes Adam and the Ants in concert, an Engelbert Humperdinck



"It's from the Admiralty, we're sworn to the Falkland Islands immediately!"

show, and, for more sophisticated tastes, "Helen, Queen of the Nautch Girls" and "Mahatma and the Mad Boy." After lengthy negotiations, Gill's service agreement is now being drafted. But the company is reticent about the overall package. Salary? No comment until a later date. Chauffeur-driven car? No comment even at a later date.

... and take-off

Quite by chance, ACC's new boss, Robert Holmes a Court was talking in Perth yesterday about the changes in the company's lifestyle, and listing for reporters the assets he has sold — a Lotus car, a Cadillac, a Rolls-Royce, a luxury yacht, and an executive jet.

"We at Bell Group don't go in for Bamboozant trappings," said Holmes a Court, demonstrating the fact by arriving without even a suitcase. "ACC in the past has been very flamboyant and my group is austere

by comparison."

But economies would not cramp ACC's ambition, he stressed. The challenge he faced was to build an international media company. "As part of this, ACC will expand its film production and distribution activities in the U.S. We shall also be looking at possible moves into Australia."

Arch finance

Glasses were lifted and toasts intoned by fair representation of London drinkers squeezed together under the railway arches on the South Bank of the Thames last night.

The Archduke Wine Bar, the very first client of the London Enterprise Agency (LEA) back in 1979, was celebrating a successful run which has culminated in the occupation of a second arch.

Liz Phillips, who owns and runs the bar—a favourite with visitors to the nearby arts complex—went to LEA, with her idea on the day the agency opened. Within a week she had been fixed up with £40,000 in loan and overdraft form after an introduction and recommendation to the Midland Bank's Business Banking Unit. In her first year she beat her turnover target by 250 per cent and went on to win a Civic Trust award for her skilful conversion of the arch to the appreciation of wine.

Now far from needing financial help from LEA, she is an investor in their schemes assisting people to put capital into new business projects.

Fond parent

Technically speaking Britain's 730 serving industrial robots (at the last count) cannot be said to have a father, I suppose. But one man can fairly be called the father of the British robot business.

He is Douglas Hall, aged 66, who is widely regarded as

having started the business back in 1966 by making and selling a simple but effective machine named after his brother, Hawker Siddeley Dynamics.

At an age when many men have put their feet up, Hall has just relinquished management of the robot manufacturing company he founded, Hall Automation, and is starting upon a more free-wheeling career developing the steel babes.

GEC bought Hall Automation 28 months ago and Hall's management contract was due to run until the end of this year. But GEC has rationalised production by moving the company from Watford to Rugby where it will come under a GEC umbrella known as FAST—Factory Automation Systems Technology.

Hall was reluctant to move and chose to leave early by agreement with GEC. He will now divide his time between developing the British Robot Association, a body for robot makers and users which he helped found, and acting as a consultant on robot affairs.

Easy game

The Chinese have produced a simple-to-catch super carp pond of worm and hook. The North-West Water Authority is now conducting what it claims are "experiments" on behalf of British anglers.

My chap close to rod and gun hopes to turn up evidence of similar advances in the breeding of a three-legged rabbit, and a fox that simply adores men in pink coats.

Observer

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ECONOMIC VIEWPOINT

Why M Thorn may have a point

By Anthony Harris

LAUNCHING the anniversary... M Gaston Thorn... private savers, and transfer this to public sector "saving."

It is interesting that indexation... M Gaston Thorn... public expenditure on debt service will be reduced.



M Gaston Thorn (left) after taking over the presidency of the European Commission from Mr Roy Jenkins.

A national debt which is growing in real terms... is backed by a shabby and shrinking portfolio of assets

net capital stock was falling... Ing portfolio of real assets. Equity holders in Great Britain Ltd. that entity so loved by those who preach sound finance...

world of debt and balance sheets to the world of M Thorn... how to ensure that we do not court new problems as bad as the old. The Government has in fact already armed itself with the most important potential weapon against mismanagement...

Lombard EMS heads for devaluations

By David Marsh

THERE SEEMS to be something about the autumn which encourages the French to drop tantalising hints about international monetary initiatives. By the following spring, the plans nearly always seem to fade away in an April mist.

Letters to the Editor

Concern over farm prices proposed by the EEC

From the Chairman, Cane and... narrow the gap appears to rest on a specious comparison between the EEC intervention price and the target price.

Letters to the Editor

Smaller firms and large tenders

From the Director for Smaller Firms, Confederation of British Industry. Sir—Robin Pauley comments in his article on inner cities (March 26) that the Property Services Agency has not looked at the possibility of breaking large contracts down into manageable parts to give smaller firms a realistic chance of tendering successfully.

Letters to the Editor

Eccentric system for apprentices

From the Director, Croydon Chamber of Commerce and Industry. Sir—I refer to your report (March 29) on the lecture by Sir James Hamilton, Permanent Secretary at the Department of Education, to the Council of Engineering Institutions.

Letters to the Editor

More confused than before

From Mr R. Bullen. Sir—As Mr Coppell (March 29) seems to agree with Mr Griffin's interpretation of what "K" stands for, I am quite happy to concede the point and conclude that it carries a metric rather than a computing connotation.

Letters to the Editor

Aid is now a shop window

From the Information Officer, Christian Aid. Sir—Mr Evan Laard (March 17) gives a concise summary of the failures of the British aid programme but he does not push home his main point, which is that most of our government development aid is now a shop window for British exports and foreign policy objectives, and not aid at all.

Letters to the Editor

Availability of legal aid

From the Chairman, British Legal Association. Sir—Mr Whiteley (March 27) appears (March 27) to misunderstand Mr Keane's Livingstone's claim the right to ignore the judgment of the Law Lords regarding the subsidising of London Transport. What the solicitor members of this association would like to know is what all our politicians propose to do in support of justice?

Letters to the Editor

Capital gains

From Mr P. Gormley. Sir—I refer to the correspondence in your columns on the Chancellor's proposal to "index link" capital gains from April 6 1982. Could I draw the Chancellor's attention to one particular...

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Companies and Markets

UK COMPANY NEWS

Babcock down £1.2m on year but dividend held

TAXABLE PROFITS of engineering and contracting group, Babcock International, picked up to £10.63m in the second half of 1981...

Croda on course for profit recovery

RESULTS FOR 1981 of Croda International, the specialty chemicals group which recently fought off a £88m takeover bid...

GRE up to £89m despite heavier underwriting losses

DESPITE underwriting losses jumping from £10.6m to £47.7m, Guardian Reinsurance Exchange Assurance managed to improve slightly its pre-tax profits...

Bowthorpe advances to £5.79m:

SECOND HALF taxable profits for 1981 of Bowthorpe Holdings rose from £4.06m to £5.79m bringing the total for the year to £11.4m compared with £8.6m...

HIGHLIGHTS

Out of yesterday's company results Lex looks at figures from Guardian Royal Exchange, Babcock International, Croda International and Weir Group.

Losses in marine and overseas risks written in London. Underwriting losses in Germany were reduced slightly from £2.2m to £4.8m...

Australian and Canadian results were very poor, with losses in both countries rising threefold to £3.7m and £8.1m respectively.

The U.S. in contrast to market trends, showed a slightly higher underwriting profit, up from £2.3m to £2.8m, justifying the group's policy of selective expansion in the Mid-West.

South Africa, after some years of good results, showed a substantially higher loss of £2.7m. The country had a high number of natural disasters...

Decrease at M & S Canada

Pre-tax earnings of Marks and Spencer Canada have dropped to £35.9m (£2.99m at current rates) for the 52 weeks to January 31, 1982...

At the operating level, profits fell by £1.2m to £9.2m. M and S losses were higher at £14.5m (£0.9m) and although profits from royalties improved from £6.7m to £8.9m...

Net earnings showed a decrease from £6.57m to £4.72m, after store closure costs of £130,000 (£807,000) and extraordinary credits of £1.25m (£152,000)...

Edinburgh Secs. losses at £56,565. As forecast in the prospectus last October, the final dividend for the USM stock...

Amal. Estates' midway losses

Taxable losses of Amalgamated Estates, £150,000, were accelerated sharply from £177,545 to £410,700 in the half year to September 30, 1981.

The directors say the loss was in part due to prevailing high interest rates, continuing purchases of properties and development of existing assets...

Newmarket Co. turns in \$108,915

Revenue before tax of Newmarket Company, \$108,915, for the period March 13, 1981 to December 31, 1981, last totalled U.S.\$108,915—\$81,085 at current rates of exchange...

Bath and Portland sees improvement

The results of the first half to the end of April 1982 of the quarrying, concrete products, building and civil engineering company Bath and Portland Group are expected to improve compared with the same period last year...

Turnround for Tyzack Sons and Turner

A turnround from taxable losses last time of £96,000 to profits of £55,000 is reported by W. Tyzack Sons and Turner for the first five weeks to January 30, 1982...

DIVIDENDS ANNOUNCED

Table listing dividends for various companies including A.E. Electronic, Babcock Intl., Brit. Mohair Spinners, Bowthorpe, Buzel, Cay 11, Cruda International, Diakle Heel, Dorada, GRE, Jameson's, Legal & General, Magnolia, Molins, Park Place, Silkolite, Tyzack Sons & T., Weir Group, and Wilkinson Warburton.

H. J. EMERY

Mr Jack Cheetham and Mr David Hilburn, partners in Pent. Marwick, Mitchell have been appointed joint receivers and managers of H. J. Emery.

Strong recovery made by Weir

THE benefits of remedial measures taken by Weir Group, the engineer, and last April's capital reconstruction show through strongly in the 1981 results, with a turnaround from a loss of £3.25m to a pre-tax profit of £3.2m...

In addition a final dividend of 1.75p net brings the year's net total to 1.85p, no payments having been made for 1980, and the directors say the company is well placed to take advantage of any improvement in trade.

At this level, results dropped from £5.77m to £5.01m, after charging tax of £6.8m (£9.38m), minorities of £497,000 (£827,000 credit) and extraordinary items of £1.77m (£745,000).

Europe have order books significantly stronger than a year ago. The FATA European group recently booked its first major Russian order for more than three years...

Prospects in some of the product businesses appear marginally better. Recent orders for construction equipment indicate a slight recovery in demand.

In the process control and electrical distribution businesses there is already a substantial workload for the second half, extending through 1982.

All the group's better related business have a good forward work load to carry them through the year and each has existing potential to increase profits.

In the UK power group, work on the new orders for the AGR Components and Castle Peak B, together with the prospective contract for Wankie, Zimbabwe, will extend the base load for the Renfrew factory through to 1984.

Tendering activity in the mechanical and process plant contracting group has risen to a high level in recent months, but only the bulk materials handling equipment businesses are currently well placed with new orders.

The water engineering and process plant contracting divisions have low, but adequate work leads at the present time and prospects for filling the gaps in 1982 look reasonably good.

At this level, the group's contracting companies based in mainland Europe have order books significantly stronger than a year ago.

The value of uncompleted orders on hand at the start of 1982 totalled £1.32bn, compared with £1.04bn.

Contracts for power station work, chiefly overseas, continue to be the dominant feature of the order book, but the directors say there have been encouraging signs in recent months of improving demand in other areas.

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ARTHUR BELL SCOTCH WHISKY DISTILLERS

Interim Financial Statement (Unaudited) for the half-year ended 31st December, 1981. Table with columns for Half-year ended 31st December 1981 and Half-year ended 31st December 1980. Rows include Group Turnover, Less: Intra Group Trading, Group Trading Profit, Less: Depreciation, Add: Investment Income, Less: Interest on loans, Group Profit before Taxation, Taxation, Group Profit after Taxation, Basic earnings per Ordinary Share, Fully diluted earnings per Ordinary Share, and Dividends.



Edinburgh Secs. losses at £56,565

As forecast in the prospectus last October, the final dividend for the USM stock, The Edinburgh Securities Company, remains unchanged at 0.15p for the 11 months to December 31, 1981.

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Revenue before tax of Newmarket Company, \$108,915, for the period March 13, 1981 to December 31, 1981, last totalled U.S.\$108,915—\$81,085 at current rates of exchange...

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UK COMPANY NEWS

Wilkinson Warburton expands

COAT CUTTING in the face of reduced consumer demand for textile goods and carpets helped Wilkinson Warburton increase taxable profits from £19,500 to £315,624 in 1981. Turnover fell by £502,930 to £24,011.

Molins £1m lower despite some second half progress

DESPITE an improvement from £4.2m to £4.6m in the second half, pre-tax profits at Molins were down from £7.5m to £7.2m for 1981 as a whole. Sales of this manufacturer of machinery for the tobacco industry, and of paper and board converting machinery, improved from £124.6m to £132.5m.

Lower interest aids Mohair Spinners

REDUCED interest payable of £113,000 against £117,000 helped Mohair Spinners to increase pre-tax profits from £223,000 to £252,000 in 1981. This compares with a record £2.2m in 1978. Turnover for the year slipped by £2m to £22.2m.

AB Electronic back to profit at midway

THE improvement seen in the second half last year, when there were pre-tax profits of £202,000, has continued into the first half of the current year at A.B. Electronic Products Group. In the six months to December 31, 1981, there were profits of £303,000 against losses of £565,000 in the corresponding period of the previous year. The year-end losses were then reduced to £364,000.

Halfway loss at Anvil Petroleum

FOR THE six months ended December 31, 1981 Anvil Petroleum incurred a tax loss of £25,960, compared with a surplus of £175,000 which included a profit of £24,000 on the realisation of investments.

Bunzl steady and pays more

GROUP taxable profits at Bunzl paper and packaging maker were little changed at £11.59m for 1981 compared with £11.15m. The total dividend has been raised from 7.25p to 8p by a final of 3.5p, which is intended to reduce disparity with the interim, and does not indicate the rate of increase for 1982.

Nolton loss heavier midway - no interim

INVESTMENT holding company Nolton incurred losses for the first half (taxable) of £75,000 in the six months to October 1981, compared with £11,000, after having made a second half recovery last year with a pre-tax surplus of £86,027.

Hoare Govett introducing computer forecast system

A MAJOR stockbroking firm, Hoare, Govett, is using its comprehensive research coverage of the London market to construct a computer-based, formalised forecasting system for 150 major UK companies.

Despite the uncertain outlook for the oil industry, he remains encouraged by the steady development of the group's North American operations which, with gas production forming an increasingly important component of turnover, should remain relatively unaffected by the current weakness in oil prices.

The success of the plastics and packaging activities of the Filtrona division is shown by increased profits and the industrial division is now a reliable contributor to the group's performance.

The profit of Jersey Paper Company is included for the first time and, together with future acquisitions in paper distribution, is expected to provide an important source of future revenue, say the directors.

With the losses per 25p share stated at 1.3p (1980: 0.5p net), last year no final dividend was paid when taxable profits amounted to £75,467 (£375,081).

Table for M. J. H. Nightingale & Co. Limited showing stock prices and yields for various companies like Anglo-Ind, Baring, etc.

Scot. Mortgage dollar bonds Scottish Mortgage and Trust has borrowed U.S. \$20m for five years from Morgan Guaranty Trust Company.

Yearlings total £15.5m Yearling bonds totalling £15.5m at 13 1/2 per cent redeemed on April 6 1982 have been issued this week by the following local authorities.

Table for EDINBURGH EXEMPT FUNDS showing American Fund, Japan Fund, Pacific Fund, etc.

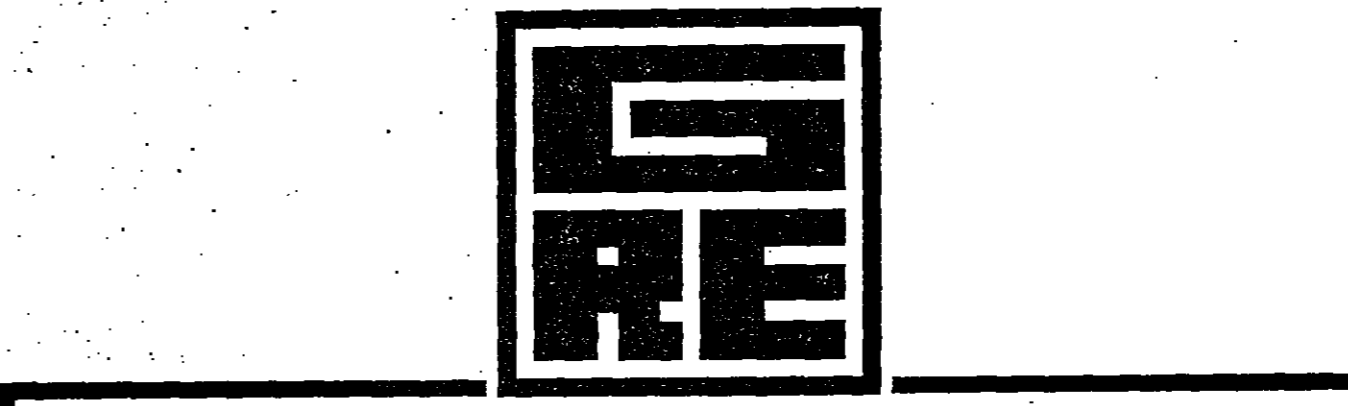
First Castle Electronics First Castle Electronic's recent £2.6m rights issue has been accepted in respect of 8,105,995 shares, or 94.3 per cent.

During 1981 sterling has weakened against the currencies of most major territories and exchange rate movements have had the effect of increasing premium income by £59m.

THE TRING HALL USM INDEX 211.5 (+0.6) close of business 31/3/82

Guardian Royal Exchange Assurance An insurance service worldwide

Guardian Royal Exchange Assurance An insurance service worldwide



Results for 1981

Subject to audit the results of Guardian Royal Exchange Assurance plc for the year ended 31st December, 1981 are as follows:

Table showing financial results for 1981 and 1980, including Investment Income, Underwriting Results, Profit before taxation, etc.

Results by Territories (before taxation)

Table showing results by territories for 1981 and 1980, including Australia, Canada, France, Germany, South Africa, U.K., U.S.A., and Miscellaneous.

Exchange Rates

Table showing exchange rates for Australia, Canada, France, Germany, South Africa, and U.S.A. for 1981 and 1980.

The results reflect the extreme competition experienced by the insurance industry in most of the territories in which the Group operates. The short-term business in some territories has also been affected by exceptional circumstances which have contributed to the heavy underwriting losses being suffered beyond those anticipated.

Guardian Royal Exchange Assurance logo and text: An insurance service worldwide

Gencor well placed to ride out the storm

BY KENNETH MARSTON, MINING EDITOR

SOUTH AFRICA'S General Mining Union Corporation (Gencor) group stands out as one of the few international mining and industrial giants able to maintain an air of confidence in the near term despite the weakness of metal markets, industrial recession and strained finances among other groups.

In the annual report the chairman, Dr W. J. de Villiers, points to the strength of the Afrikaner group's balance sheet. Group long-term borrowings amount to R269.7m (£144m) compared with group equity of R2.5bn, taking investments at market value.

Last year net attributable profits rose 18 per cent to R319.5m, the coal and industrial interests helping to offset the effects of the depressed markets for precious and base metals. Metal markets continue to be

weak and Gencor now faces "a difficult year".

However, Dr de Villiers still expects that in the absence of unforeseen circumstances "the level of earnings for 1981 will possibly again be achieved in the current year". He adds that the group's planned capital spending on current projects exceeds R1.5bn, although not all of this will be spent in the current year.

Last year industrial interests provided 33.3 per cent of income, gold and uranium 31.4 per cent, finance 10.5 per cent, platinum 9 per cent, coal 6.9 per cent and mineral mining and beneficiation 3.9 per cent.

Now that the previous excess productive capacity in South African industry is largely filled, Dr de Villiers says that the sector must now expand in order to meet the next expansionary phase of the economy and to assist in creating much

needed employment.

Of the South African economy, he feels that a further weakening in the rand could result in the country's inflation rate moving to levels even higher than the 14 to 16 per cent expected this year.

On the mining side, he points out that the group's uranium producers have the bulk of their production committed under long term contracts at reasonable prices. No improvement is expected in demand for platinum this year, while coal prospects remain "promising".

Assets of Gencor at December 31 equalled 3,138 cents (£16.76) per share compared with the current London price of 740p. Giving a dividend yield of 12.6 per cent, the shares cannot be regarded as over-priced for a company of this calibre which hopes to maintain profits in a difficult period.

Gold mine chairmen gloomy

THE FUTURE of South Africa's West Rand Consolidated gold mine should be viewed with the utmost caution, according to Mr J. C. Fritz, chairman, in his annual statement.

This is because of the combination of the present low gold price, unavoidably poor recovery grades and the mine's financial sensitivity, in particular with reference to its current dependence on state assistance.

Nevertheless, Mr Fritz repeats the company's confidence in the long-term future of gold.

West Rand received R13.08m (£7m) under the state aid scheme last year, allowing it to report net profits of R4.52m against R10.75m the previous year.

The mine, part of the Gencor group, ceased uranium production in August last year as a consequence of depressed world prices, and Mr Fritz said the changeover to the production of gold alone went more smoothly than originally expected.

In its efforts to survive, the mine has stepped up its exploration activities and started investigations with a view to extracting gold from waste dumps on a more permanent basis.

Mr Fritz is also chairman of the Gencor group's Stilfontein gold mine, and he said that that mine can expect a difficult year.

Stilfontein is expecting a significant fall in recovery grade

as the remaining reserves are of lower quality. Recoveries will be further depressed by the need to balance production from the high-grade Kromdral area with bigger tonnages of lower-grade material from the rest of the mine.

Uranium recovery grades from the 85 per cent-owned Chemwes plant are also expected to be lower this year, as waste material from Buffelsfontein will run out in April and the plant will only be drawing on Stilfontein's tailings.

Fortunately, the pattern of dividends from Chemwes will not be affected as this was taken into account in the original planning. Chemwes paid dividends totalling R10m last year.

Mr W. R. Weeks, chairman of Gencor's Marievalle, said that

Hartogen AS38m rights

Australia's Hartogen Energy earned net profits of AS5.55 (£3.24m) in 1981, compared with the previous year's AS1.76.

Accompanying the troubled profits, the Australian oil and gas producer announces a one-for-one rights issue at AS2 (118p) to raise approximately AS38.26m. The funds will be used to increase Hartogen's oil and gas exploration acreage.

The sharp increase in net profits reflects higher sales and prices of gas from the company's

Aitken Hume bid for £69m managed funds

THE FAST GROWING banking and financial services group, Aitken Hume, is bidding for £69m managed funds under management of £89.5m. Conditional agreements have been signed for the acquisition of Investment Intelligence (Intell) and Key Fund Managers while a conditional offer has been made for Mutual Unit Trust Managers.

The latest deal had been lined up in May last year and is now confirmed with an offer worth £131m to be satisfied by the issue of 600,000 new Aitken Hume shares, valued at a middle market quotation of 50p.

Three directors of Aitken Hume — Messrs Jonathan and Timothy Aitken and Mr Michael Scorey — are potentially interested in Intel as the deal has been conducted at arm's length by two other Aitken Hume directors, Mr W. C. W. Smith and Mr Turnbull.

The potential interest arises from the conditional agreement to sell Aitken (English), where the three directors are represented, to Aitken Investments SA. The former, as the name implies, is the investment vehicle set up by newspaper magnate Lord Beaverbrook, to enable his English descendants to invest in shares in his Fleet Street newspapers while Aitken Investments SA is a similar vehicle for his North American descendants. Aitken Investments SA, which is run through a Swiss trust company, controls Intel.

The vendors of Intel and parties acting in concert with them represent 23.8 per cent of Aitken Hume's equity.

The latest deals are described by Mr Jonathan Aitken, the Aitken Hume chairman, and the

Conservative MP for Thanet, as a "logical further step" in the policy of "expanding into financial services in order to create an investment and banking group whose business is mainly with individuals and smaller companies."

The first major initiative was the acquisition in June last year of Hume Corporation, a licensed deposit-taker, from Rothschild Investment Trust.

Intel had funds under management for individuals and companies of £33.5m at December 31 last and unit funds of £12m. It often acts on a discretionary basis for private clients and was responsible very recently for the sale of a large stake in Howard Tenens Services to G. M. Firth (Holdings). Ker and Mutual respectively had £12.7m and £11m of unit funds under management at that point.

The total consideration for these transactions will amount to £23.5m, after taking account of the payment of £12m in the payment of £27.5m for the combined net tangible assets being purchased, this payment represents 3.25 per cent of the funds to be acquired.

On a pro forma basis, the enlarged Aitken Hume group would be backed by net tangible assets of £3.06m as at December 31 last against net worth of £4.55m before the acquisitions. The offer of £69m of shares excludes the 5.7 per cent stake in London and Provincial Trust acquired on March 12 or the sale one week later, of a 4.2 per cent holding.

The board forecasts that profits before tax in the year to March 31 1982 will be of the order of £550,000.

Owners of Cavendish Life to 'sell their interests'

THE Gibraltar-based life company, Cavendish Life Assurance yesterday announced that its owners, Oxford Marketing and Trading Company of Nassau, were selling their interest in an unnamed corporate form.

Negotiations were in an advanced state and were expected to be completed by the end of next week, Mr Patrick Di Carlo, the owner of Oxford and Cavendish said.

So other details of the sale are available. But it is revealed that the capital of Cavendish Life, at present £250,000, would be further increased by the new owners.

Cavendish Life market income bonds provide a high level of income by partly investing in gilts and putting the remainder,

IMPROVED OFFER FOR MARSHALL FIELD

Batus victory but Icahn takes battle honours

BY PAUL BETTS IN NEW YORK

THE need to neutralise the highly tenacious, imaginative and talkative New York financier, Robert Batus, who has prompted Batus's American subsidiary, to sweeten its offer for Marshall Field, the Chicago-based retail chain.

By increasing its bid from \$346m to \$362m on Tuesday night and striking a deal with the investors group led by Mr Icahn, Batus now appears to have locked up its takeover of the Chicago retailer.

Although the general impression yesterday was that Mr Icahn had successfully forced Batus to cave in and increase its offer for the second time in the takeover attempt, sources close to the situation claimed Batus agreed to the new terms to give the proposed takeover a sense of finality.

The group of investors, headed by Mr Icahn, controls more than 30 per cent of Marshall Field's 12.1m common shares. It had vigorously opposed Batus's original offer on the grounds that it was inadequate.

Sources claimed yesterday that Mr Icahn was still looking before Tuesday's settlement for a competing bid to rival Batus's offer of \$30 a common share and \$54 a preferred share for 66 per cent of Marshall Field to be followed, by April 1982, with a merger involving \$28.50 a common share, and \$45.50 a preferred share for 65 per cent of the company, to be followed by a merger on the same financial terms.

Mr Icahn's 92 per cent of Marshall Field stock had been tendered to Batus before last Saturday's prorotation deadline, there was concern that many of these shares could be pulled out should a competing bid emerge since the withdrawal date for the offer did not expire until April 6.

The prorotation date encourages shareholders to tender their shares in a given offer by a certain deadline to guarantee themselves a good place in the queue for the higher part of two-step merger offer. It has become a common device in U.S. takeovers in recent years.

The concern was that the Icahn group could not only have moved out its shares from the Batus prorotation pool, but could have raised enough money with other investors to buy controlling interest in the company. The Icahn group had tendered its shares in the Batus prorotation pool as a safety

precaution, but had suggested it would pull them out if necessary before the withdrawal deadline.

Indeed, apart from the group's 31 per cent block of Marshall Field shares, a small number of risk arbitrageurs — speculators who traditionally play in big takeover situations — Batus stood to hold sizable blocks of Marshall Field stock. Combined, the Icahn group and the risk arbitrageurs are understood to hold 50 per cent or slightly more of Marshall Field shares.

At the same time, a number of other parties have expressed interest in acquiring Marshall Field and were not out of a possible takeover bidding war. These included the Carter, Hawley, Hall Stores, which once before attempted to take over Marshall Field, and the South African investor team of Julius and Edmond Trumper, who had been contacted with New York real-estate developer, Donald Trump.

Batus thus needed to sweeten its offer to control the situation and neutralise Mr Icahn, who has shown great sense of ingenuity throughout the takeover bid. It thus revised the terms of its bid by offering to pay \$30 a common share and \$54 a preferred share for the entire company.

This will be done in two stages. First, Icahn's offer for 66 per cent of the company, and subsequently a similar cash offer for the rest of the company to complete the merger. But the completion date for the second stage of the offer has been pushed forward from April 1982 to September this year.

In turn, Mr Icahn has agreed to drop all the litigation he has mounted against Batus. He has also agreed not to buy or sell Marshall Field shares in any way that would encourage a competing bid.

Mr Icahn's change of heart appears to have been prompted by a court set-back at the end of last week for the investor. He had challenged two so-called "lock-up" options in the Batus-Marshall Field friendly takeover.

These included an agreement by Marshall Field to sell directly to Batus the 2m shares it held, or the equivalent of 18 per cent

of the company, and grant Batus first refusal rights should the retailer decide to sell its Chicago division, its most highly-priced asset.

Similar options have been granted in the past to put off unfriendly rival bidders. But a judge in the now celebrated U.S. Steel-Marathon Oil takeover battle ruled such "sweetheart arrangements" were illegal.

But the judge in the Marshall Field case reversed this ruling and endorsed the lock-up options in the Batus-Marshall Field deal. After this setback and a week-end of negotiations, Mr Icahn appears to have settled for the revised Batus offer.

Sources close to the situation also claimed the revised deal involving the same terms for both parts of the Batus offer was fairer to shareholders.

The two-step multi-billion offer by U.S. Steel for Marathon Oil had recently been at the centre of a fierce controversy in that shareholders claimed the second part of the U.S. Steel offer was inadequate in view of the attractive cash price for the first stage of the takeover.

This row, which at one stage looked like breaching the completion of the U.S. Steel-Marathon merger, may have also prompted the revision in the Batus offer. It is no small coincidence that First Boston Corporation, the investment company which advised Marathon Oil, is also advising Batus.

In the past 12 months, First Boston has built itself a glowing reputation as a leading adviser in mega takeovers. It also played a key part in the successful multi-billion Penn-Coca-Cola takeover last year.

Although the impression is that Mr Icahn successfully manoeuvred Batus this time in forcing it to sweeten its offer, Batus was reluctant to see his takeover bid develop into a long and uneasy battle whose final outcome would in no way have been certain.

It would also probably have been more expensive in the long run to continue upping the price of its offer than settling for an overall price of \$30 for Marshall Field to sell directly to Batus the 2m shares it held, or the equivalent of 18 per cent

Euroflame resignations

Mr and Mrs I. W. Jones announce that with the knowledge and concurrence of the other members of the board they have resigned from the board of Euroflame Holdings in order to cooperate fully in the reconstruction of the group, but wish it to be fully noted that they have ceased to carry out executive duties since June of 1981.

The statement says that Mr and Mrs Jones were not the co-founders of Euroflame Holdings but prior to the formation of the company had formed Le Feu Bois which was incorporated on March 26 1976 (subsequently renamed Euroflame (UK) Ltd on January 22 1981) and have only been connected with Euroflame Holdings since February 1981.

LONDON TRADED OPTIONS

Option	April		July		Oct.		Equity close
	Ex./Close	Offer	Ex./Close	Offer	Ex./Close	Offer	
BP (c)	260	18	28	18	36	290p	
BP (c)	300	7	16	24	6	"	
BP (c)	330	1	35	14	12	"	
BP (c)	360	11	14	23	11	"	
BP (c)	400	14	100	27	11	"	
BP (c)	360	72	2	72	2	"	
BP (c)	400	11	2	4	5	"	
BP (c)	500	11	2	4	5	"	
BP (c)	600	11	2	4	5	"	
BP (c)	700	11	2	4	5	"	
BP (c)	800	11	2	4	5	"	
BP (c)	900	11	2	4	5	"	
BP (c)	1000	11	2	4	5	"	
BP (c)	1100	11	2	4	5	"	
BP (c)	1200	11	2	4	5	"	
BP (c)	1300	11	2	4	5	"	
BP (c)	1400	11	2	4	5	"	
BP (c)	1500	11	2	4	5	"	
BP (c)	1600	11	2	4	5	"	
BP (c)	1700	11	2	4	5	"	
BP (c)	1800	11	2	4	5	"	
BP (c)	1900	11	2	4	5	"	
BP (c)	2000	11	2	4	5	"	

EUROPEAN OPTIONS EXCHANGE

Series	Vol.	Last	Apr.		July		Nov.	
			Vol.	Last	Vol.	Last	Vol.	Last
GOLD C	4300	3	40				6320.50	
GOLD C	8350	1	4				1	
ANKZ C	4375	1	1	27.50				
GOLD C	8400	30	0.10		4.80	26	10	
GOLD C	8425	10	8.30					
GOLD C	8300	2			1	10	3	
GOLD P	8325	3	15.90					
GOLD P	8350				10	33	34	
GOLD P	8375				10	34	35	
GOLD P	8400				2	78	1	
124 NL 81 87-91								
C	F.110				1	2.80		F.112
C	F.115				100	5	1	
C	F.122				5	1		
114 NL 83 88-92								
C	F.102.50			46	2			F.103.30
ABN C								
ANKZ C	F.280	10	5					F.283
ANKZ C	F.22.50	13	7.40					F.29.50
ANKZ C	F.25	35	4.90					
ANKZ C	F.27.50	20	5.60					
ANKZ C	F.30	20	0.80					
ANKZ C	F.32.50							
ANKZ C	F.35							
ANKZ C	F.37.50							
ANKZ C	F.40							
ANKZ C	F.42.50							
ANKZ C	F.45							
ANKZ C	F.47.50							
ANKZ C	F.50							
ANKZ C	F.52.50							
ANKZ C	F.55							
ANKZ C	F.57.50							
ANKZ C	F.60							
ANKZ C	F.62.50							
ANKZ C	F.65							
ANKZ C	F.67.50							
ANKZ C	F.70							
ANKZ C	F.72.50							
ANKZ C	F.75							
ANKZ C	F.77.50							
ANKZ C	F.80							
ANKZ C	F.82.50							
ANKZ C	F.85							
ANKZ C	F.87.50							
ANKZ C	F.90							
ANKZ C	F.92.50							
ANKZ C	F.95							
ANKZ C	F.97.50							
ANKZ C	F.100							
ANKZ C	F.102.50							
ANKZ C	F.105							
ANKZ C	F.107.50							
ANKZ C	F.110							
ANKZ C	F.112.50							
ANKZ C	F.115							
ANKZ C	F.117.50							
ANKZ C	F.120							
ANKZ C	F.122.50							
ANKZ C	F.125							
ANKZ C	F.127.50							
ANKZ C	F.130							
ANKZ C	F.132.50							
ANKZ C	F.135							
ANKZ C	F.137.50							
ANKZ C	F.140							
ANKZ C	F.142.50							
ANKZ C	F.145							
ANKZ C	F.147.50							
ANKZ C	F.150							
ANKZ C	F.152.50							
ANKZ C	F.155							
ANKZ C	F.157.50							
ANKZ C	F.160							
ANKZ C	F.162.50							
ANKZ C	F.165							
ANKZ C	F.167.50							
ANKZ C	F.170							
ANKZ C	F.172.50							
ANKZ C	F.175							
ANKZ C	F.177.50							
ANKZ C	F.180							
ANKZ C	F.182.50							
ANKZ C	F.185							
ANKZ C	F.187.50							
ANKZ C	F.190							
ANKZ C	F.192.50							
ANKZ C	F.195							
ANKZ C	F.197.50							
ANKZ C	F.200							
ANKZ C	F.202.50							
ANKZ C	F.205							

FT UNIT TRUST INFORMATION SERVICE

Table of authorized unit trusts, including columns for trust name, manager, and performance data.

CURRENCIES; MONEY and GOLD

Yen at 2 year low

The Japanese yen fell to a two-year low against the dollar yesterday despite heavy intervention by the Bank of Japan in Tokyo trading an ever widening gap between U.S. and Japanese interest rates...

Table: THE POUND SPOT AND FORWARD. Columns: March 31, Day's spread, Close, One month, Three months.

Table: THE DOLLAR SPOT AND FORWARD. Columns: March 31, Day's spread, Close, One month, Three months.

The dollar was fairly steady ahead of the market and weakened after the Bundesbank and other European banks sold considerable sums of dollars...

Table: CURRENCY MOVEMENTS. Columns: Mar. 31, Bank of, Morgan, Index, Changes.

Table: OTHER CURRENCIES. Columns: Mar. 31, Argentina, Australia, Brazil, etc.

EMS EUROPEAN CURRENCY UNIT RATES

Table: EMS EUROPEAN CURRENCY UNIT RATES. Columns: Currency, ECU, % change, Divergence.

EXCHANGE CROSS RATES

Table: EXCHANGE CROSS RATES. Columns: Mar. 31, Pound Sterling, U.S. Dollar, Deutschmark, etc.

FT LONDON INTERBANK FIXING (11.00 a.m. MARCH 31)

Table: FT LONDON INTERBANK FIXING. Columns: 3 months U.S. Dollars, 6 months U.S. dollars.

EURO-CURRENCY INTEREST RATES (Market closing Rates)

Table: EURO-CURRENCY INTEREST RATES. Columns: Mar. 31, Sterling, U.S. Dollar, Canadian Dollar, etc.

MONEY MARKETS

London clearing bank base lending rate 13 per cent (since March 13). Difficulty in estimating the level of Exchequer transactions...

GOLD

In Frankfurt the 12 1/2 kilo bar was fixed at DM 25,010 per kilo (\$321.55 per ounce) against DM 26,475 (\$337.97) previously...

Table: Gold Bullion (fine ounce). Columns: Mar. 31, Close, Opening, Afternoon fixing.

LONDON MONEY RATES

Table: LONDON MONEY RATES. Columns: Mar. 31 1982, Overnight, 7 days or less, etc.

MONEY RATES

Table: MONEY RATES. Columns: Mar. 31 1982, New York, GERMANY, FRANCE, JAPAN.

The

30

The flamboyant oil trader and the Swiss bankers

By John Griffiths

LATER THIS month the New York State Supreme Court will give its final ruling on whether what is believed to be the largest civil claim ever brought against a foreign bank in the U.S. should proceed.

David Thieme and his Essex Overseas Petroleum Corporation are seeking \$125m damages against Switzerland's third largest bank, Credit Suisse, on grounds of false arrest and malicious prosecution.

The allegations are made by way of a counter-claim in a suit brought by Credit Suisse seeking payment of alleged debts. Last month, however, Credit Suisse sought to have the Thieme suit dismissed. The court refused, but the decision is currently subject to review.

The final outcome of this unusual case will be watched with great interest by a number of parties, and for a variety of reasons.

David Thieme's name might not ring a bell in every house, but he is a spot-market trader and anyone remotely connected with grand prix motor racing know it well. Colin Chapman, head of Britain's Lotus racing organisation, in particular, will be following New York developments with more than casual interest.

For the tall, lean and somewhat sinister-looking figure of Mr Thieme burst in on the grand prix world in 1979: much like Clint Eastwood through a set of bat-wing saloon doors. He even looked the part: High Plains Drifter hat, eyes shrouded behind dark glasses, jet black beard and long whiskers.

One moment, hardly anyone was aware of the existence of Mr Thieme and his Minnesota-based Essex Overseas Petroleum Corporation. The next, grand prix teams, the sponsors who pour millions into them and



Mr David Thieme: formula for making a splash.

the Swiss prosecutors' office dropped the charges against him. Six days after that, the Zurich Appellate court upheld a lower court decision that Credit Suisse had contradicted "the principle of good faith in business relationships" in obtaining his arrest at the Paradeplatz.

Credit Suisse did not appeal, and has declined all comment.

Mr Thieme tried to strike back in the Swiss courts, filing criminal charges alleging deprivation of liberty, menaces and coercion by four of the bank's senior executives, and seeking damages of SwFr 400m. But his charges, too, were dismissed.

The litigation has spread out, with Mr Thieme filing criminal charges in Monaco against officers at the bank for an alleged break-in at his Monte Carlo offices, and Credit Suisse seeking the winding-up of Essex in the Cayman Islands, where it is registered. The main focus now, however, is on New York.

With the exception of the break-in allegations, however, what is left is primarily a commercial dispute, involving Credit Suisse an attempt to reclaim its alleged \$40m; for Mr Thieme and Essex a fight to resume a business badly hit by the proceedings of the past 10 months, and to restore its presence in motor racing. Tobacco company John Player this year stepped into Essex's shoes by reviving its old sponsorship ties with Lotus in Essex's stead.

Mr Thieme freely admits that the bank is owed money, although he disputes the amount. The debts grew out of the spot market collapse as the world oil scene changed from one of shortage to glut. Mr Thieme's company makes its money from transporting, refining and marketing petroleum products using leased shipping and refining capacity. He ranks it about tenth in the 50-strong list of independents.

Credit Suisse was Mr Thieme's largest source of finance by far, with a revolving credit line that had reached \$100m at the time of his arrest. That had grown from \$5m at the time Mr Thieme's first links with the bank were forged when he expanded operations from Texas into Europe in 1977.

It was perhaps inevitable that the figure cut by Mr Thieme contrasted rather starkly with conservative Swiss bank boardrooms. But Mr Thieme, softly-spoken and almost obsessively polite, insists that he is not mysterious, sinister or a playboy.

Forty-one years old, born in Minneapolis, he began working as an industrial designer. His design business was making a lot of money already when he was offered an investment in a Texas wildcat drilling venture. It paid off, and Mr Thieme became hooked on the oil business.

from gumburn and eyestrain standing around in the heat of a South American grand prix. They became part of his "uniform" — "I thought, well I've got to have them, why not have some fun with them . . . ?"

Little of the glamour attaches to his workaday lifestyle. He holds no title — "home" is a suite in Monte Carlo's Hotel de Paris, his car a Mercedes. When he occupies his table in the hotel bar, it is almost invariably with business colleagues, with not a female in sight.

Why Credit Suisse chose to pursue criminal charges against Mr Thieme may emerge in court in New York; Mr Thieme claims his own guess is that the bank had become ultra-sensitive in the wake of past controversies such as the Chiasso affair — when three of the bank's own staff were involved in the mischance of \$543m in 1977 — and that the public image built around Essex may not have helped.

The certainty is that the case will be watched with close interest from two touchlines: on one, the motor racing and oil fraternity; on the other, the Swiss banking community, wondering to what extent yet another confrontation may crop up in the court over the confidentiality of Swiss banking regulations.

Switzerland's banking system is already under mounting pressure for greater transparency of its operations. And this will increase sharply if a current EEC Commission draft directive is adopted requiring the consolidation on an EEC-wide basis of bank reporting. This would give the "home" state of a bank the possibility to supervise activities throughout the EEC — and it expects member States to enter similar agreements with non-EEC states on a bilateral basis. Switzerland, clearly, heads the non-EEC list.

6 If someone had thrown a bomb in there it would have wiped out the oil industry, period.

size out of all proportion to their cost — and bring the customers — Europe-based one week, South American a bit later — to a well-watered event.

The same went for the Albert Hall parties, of which last year's was the third and much the most spectacular. "We made it coincide with the annual Institute of Petroleum Congress," says Mr Thieme. "It's one time of the year when all the commercial industry is gathered together in a bunch."

"Of the 1,000 people in that hall, 500 were the bona fide oil men who really matter to us — if someone had thrown a bomb in there it would have wiped out the oil industry, period."

"Call it, if you like, a surgical strike — a once a year chance to get at guys who you can't get to in the ordinary course of events — we all belong behind our desks in this business."

In that context, claims Mr Thieme, the amounts spent were far less than the film widely speculated as the cost of last year's junket: "It cost a lot — but nothing like that." The same, insists Mr Thieme, applied to the Lotus sponsorship. "We were quoted as putting \$5m a year into Lotus — it was always much, much less than that; certainly under \$1m and commensurate with other sponsors' injections."

There is an explanation, too, for his appearance. Beneath

New Issues March 31, 1982

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The Twelve Federal Intermediate Credit Banks
The Twelve Federal Land Banks

Consolidated Systemwide Bonds

14.50% \$1,812,000,000
CUSIP NO. 313311 HB 1
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CUSIP NO. 313311 GF 3
Dated April 1, 1982 Due January 3, 1983

Interest on the above issues payable at maturity

14.80% \$936,000,000
SERIES-J 1985 CUSIP NO. 313311 HM 7
Dated April 1, 1982 Due April 22, 1985

Interest payable October 22, 1982 and semi-annually thereafter

Price 100%

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A trap had snapped shut on him in the pannelled boardroom of the bank's headquarters.

anyone else connected with the business were taken aback at the transformation wrought by Mr Thieme and Essex on his chosen Lotus team.

Suddenly the bright blue, silver and red motif of Essex was everywhere: on Lotus cars, including a roadgoing production model, on billboards and on huge balloons floating above the world's circuits. Mr Thieme and his oil spot-trading and refining operation seemed to be throwing at Lotus not fistfuls of dollars but barrow-loads.

A year ago, Mr Thieme, threw a party for "a few friends" — about 1,000, at the Albert Hall. In what had become true Essex style, the place was transformed into a giant Essex ad.

The minor diversion of a door prize was the keys — to the Lotus Esprit Turbo — in the foyer. Guests as diverse as the governor of the Tower of London and Ford UK chairman Sam Toy — the latter between bouts of watering millions of Essex-coloured carnations with the vintage champagne from the meal overseen by Moulin de Mougins chef Roger Verge — mused both on Mr Thieme's origins and his apparent role as truly the last of the great spenders.

Six weeks later, Swiss newspapers trumpeted that Mr Thieme, now facing fraud and embezzlement charges lodged by Credit Suisse, had been arrested at Zurich airport while en route to Argentina.

Mr Thieme was not arrested at the airport. A trap had snapped shut on him in the pannelled board room of the bank's Paradeplatz headquarters, to which he had gone for what he had believed to be talks on the financial problems crowding in on Essex as a result of the plummeting oil spot market.

Instead, he spent 13 days in jail while Credit Suisse complained against him were investigated. He was set free, but with Credit Suisse charges that he had committed fraud and embezzlement of \$4.2m of Credit Suisse funds, and claimed debts of \$40m, still hanging over him.

Eight months after his arrest,

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INTERNATIONAL COMPANIES and FINANCE

Amstar edges out of sugar cycle

AMSTAR is a name, more than any other in the U.S. associated with the sugar business.

Owner of the dominant trade mark, Domino, and formerly known as American Sugar, Amstar is the country's largest sugar processor, accounting for almost 15 per cent of all nutritive sweeteners.

industrial equipment, started a real acquisition trend since developed with the takeover of Milwaukee Electric Tool in 1976 and, at the end of last year, the biggest deal yet—the purchase of \$66m of troubled Norlin.

Ian Hargreaves examines the diversification strategy of the largest U.S. sugar processor

could be about the need to continue transferring Amstar's resources out of sugar, which he considers a mature business certain to be plagued by overcapacity for the foreseeable future.

of the market, a strategy which in the current climate of falling sugar prices he is finding no reason to regret.

Two HFCC operations, owned by Holly Sugar and Nabisco Brands, have been forced to close recently. So too, since 1975, have 14 beet sugar plants and acquire 'management.'

Mr Quittmeyer is not a fan of hostile takeover bids. The need to keep existing management happy is made doubly important by Amstar, flying in the face of the latest fashions in conglomeration, dismaying the notion that its acquisitions must involve some kind of product fit.

The product lines include hydraulic rams for the construction industry, couplings, rotary unions for process equipment, liquid-solid separation equipment, military surveillance receivers, microwave components, circuit-breakers and among other things, prevent him from having to pay out a third of the company's net income in dividends, as he has over the past seven years.

\$950m refinancing loan for CSR

By Alan Friedman

CSR, the Australian sugar and natural resources group, has completed a long-awaited \$950m package for the refinancing of its purchase of Delhi Petroleum.

A group of 19 banks, led by the Bank of New South Wales, have agreed to provide an \$800m loan which includes multi-currency options.

U.S. Hoover looks for acquisition to widen domestic base

By RICHARD LAMBERT IN NEW YORK

HOOVER Co. the U.S. parent of the troubled U.K. domestic appliance manufacturer, is planning to broaden its domestic base by means of an acquisition.

In its annual report, the company says that studies of possible acquisition routes are being given high priority, and are nearing completion.

Alstom motors disposal planned

By David White in Paris

THE BOARD of Alstom-Atlantique, part of the recently nationalised CGE group, is due to decide today on a state-backed plan to transfer control of its loss-making electric motor division to a private-sector group, Leroy-Somer.

The plan, leaked in a press report yesterday, is seen as part of a similar plan in that it shows that the Government is ready to shed certain state-sector activities in its effort to restructure problem industries.

Bid compensation plan for Phillips executives

By PAUL BETTS IN NEW YORK

PHILLIPS PETROLEUM, the 10th largest U.S. oil company, has agreed to pay its top six executives millions of dollars in special compensation in the event their jobs are threatened by a takeover.

In a proxy statement for its 1982 annual meeting, Phillips said its directors had voted last December to pay the company's top six officers all their salaries and benefits for two years after 'any change in control of the company.'

Harvester considers cuts

BY OUR NEW YORK STAFF

THE FUTURE of International Harvester's two main truck manufacturing facilities in the U.S. depends on the scope for substantial cuts in the level of operating costs at both plants.

political leaders in the two states. This followed speculation that one of the plants might be closed in view of Harvester's acute financial problems and its plans to consolidate its manufacturing operations.

More time for Alsands

BY ROBERT GIBBENS IN MONTREAL

THE C\$13bn (US\$10.6bn) Alsands project in Alberta has been given a one-month reprieve by the Federal and Alberta Governments.

traction project. The Federal Government now says that it and Alberta would agree to a maximum participation of 50 per cent.

Australian Resources Development Bank Limited

Advertisement for Australian Resources Development Bank Limited, featuring U.S. \$100,000,000 13 1/2 per cent. Deposit Notes due 1987 and a list of international partner banks.

Georgia-Pacific raises \$50m in Euromarkets

BY OUR EUROMARKETS STAFF

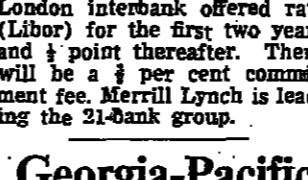
GEORGIA-PACIFIC, the U.S. forest products group, is raising \$50m through the issue of five-year Eurobond bonds with warrants.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list published next on Thursday April 15.

Table listing international bond issues with columns for U.S. DOLLAR, OTHER STRAIGHTS, and FLOATING RATE.

Table listing convertible bonds and interest rate movements across various countries.



NEW ISSUE All these securities have been sold, this announcement appears as a matter of record only APRIL 1982

INTL: COMPANIES & FINANCE

Superfos in red and passing dividend

By Hilary Barnes in Copenhagen
SUPERFOS, the Danish fertilizer and insulation materials group, will pass its dividend for 1981 having incurred a group loss of Dkr 76m (\$9.2m), compared with a net profit of Dkr 82m in 1980.

Mr Joergen Trygved, joint managing director, predicted another "tough year" for the group in 1982. Superfos, which as recently as December was expecting to break even for 1981, paid a dividend of 12 per cent for 1980.

Nobel Bozel hit by provisions for subsidiary

By Terry Dodsworth in Paris
INOBEL BOZEL, the French chemicals and plastics group, suffered a net consolidated loss of FF 58.1m (\$6.1m) last year, despite an increase in sales of 13.2 per cent to FF 1.7bn.

Financial charges increased last year to FF 115m against FF 90m in 1980, but the company is looking at measures in the next few months which are expected to reduce debts.

Kraftwerk Union reports strong growth in orders

BY KEVIN DONE IN FRANKFURT

KRAFTWERK UNION, the power station building subsidiary of Siemens, the West German electrical engineering group, saw new orders rise to DM 5.7bn (\$2.36bn) last year, an increase of 21 per cent.

Mr. Joergen Trygved, joint managing director, predicted another "tough year" for the group in 1982. Superfos, which as recently as December was expecting to break even for 1981, paid a dividend of 12 per cent for 1980.

ending September, the group expects total new orders of around DM 5.5bn in 1981-82. Thus engineering capacity is being fully utilised, but the group still faces serious capacity problems in its manufacturing operations.

For nearly three years, its manufacturing plants in West Berlin and in Mülheim in the Ruhr region have been working at little more than 50 per cent of capacity and about 1,100 manufacturing jobs have been cut since 1978.

the business year to swell the sales figures. The group expects sales this year, however, to rise to around DM 4.3bn, and it is planning for a turnover of DM 3.5bn in 1982-83.

Work worth DM 4.9bn at 1975 prices — four nuclear power station contracts in West Germany — was still blocked by legal or administrative nuclear regulatory procedures.

Merger to create large Danish insurance group

BY OUR COPENHAGEN CORRESPONDENT

DENMARK'S biggest insurance company, Baltica, is to merge with Nye Danske Lloyd, creating a group with premium income of about Dkr 4.3bn (\$625m) and a 25 per cent share of the domestic market.

Modest rise in profit from Dutch insurer

By Charles Batchelor in Amsterdam

A SHARP decline in profits on non-life insurance business and larger losses from non-insurance activities have left Amfas, the Dutch insurance group, with only a marginal increase in profits in 1981.

Net profits rose by 2 per cent to Fl 43m (\$16m) an turnover which was 12 per cent higher at about Fl 1.88bn according to provisional figures released yesterday.

Demand for Estel action

BY JAMES BUCHAN IN BONN

THE DELICATE process of dismantling Estel, the West German-Dutch steel concern, has inched forward with a call from the Economics Ministers of both countries for the partners to produce concrete proposals.

Gross profit was an unchanged Fl 144m. Favourable life insurance results were almost matched by the decline in non-life business and among other divisions.

Tiger Oats and Smith plan link

BY THOMAS SPARKS IN JOHANNESBURG

TIGER OATS, South Africa's second largest food group, is negotiating a merger between itself and the sugar interests of the industrial holding company, C. G. Smith.

take-over bid by unquoted Kirsh Industries. It fought this off with the help of Old Mutual, South Africa's largest insurance company, which ended up with a 25.9 per cent stake in Tiger.

Commerzbank Luxembourg

OPERATING earnings of Commerzbank International, the Luxembourg subsidiary of the major German bank were in the black in 1981, although an overall loss was again incurred because of securities write-downs and provisions.

United States Steel Corporation has acquired through merger Marathon Oil Company

We acted as financial advisor to United States Steel Corporation in this transaction and as Dealer Manager of its tender offer.

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NBD BANCORP advertisement including logo, address, and financial statements (Consolidated Balance Sheet, Assets, Liabilities and Shareholders' Equity).

AMAX INC. advertisement for \$200,000,000 Zero Coupon Notes due March 15, 1992, listing various financial institutions.

Tokyo Pacific Holdings (Seaboard) N.V. advertisement for March 29th 1982, U.S.\$55.81 ex Div.

Table of YONTOBEL EUROBOND INDICES with columns for Price Index, DM Bonds, NFL Bonds & Notes, U.S. & Sert. Bonds, Can. Dollar Bonds, Average Yield, and various bond types.

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JANUARY 1982



EUROPEAN ARAB BANK GROUP

Consolidated Audited Results
for the year ended 31 December 1981

	1981	1980	Increase
	(US\$ '000)		
Gross Operating Profit	23,908	17,426	37%
Net Profit after General Loan loss provision & Taxation	11,575	7,307	58%
Total Assets	2,118,299	1,953,213	8%

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حکومت البحرين

Companies
and Markets

INTL: COMPANIES & FINANCE

**Earnings nearly doubled
at Hutchison Whampoa**

BY ROBERT COTTRELL IN HONG KONG

HUTCHISON WHAMPOA, the property and industrial concern which is about 40 per cent owned by Mr Li Ka Shing's Cheung Kong group, reports 1981 net profits of HK\$790m (U.S.\$136m), almost double 1980's HK\$411m. Extraordinary items, notably the realised revaluation surplus on the group's Aberdeen Centre property development in Hong Kong, added HK\$157m, making an attributable profit of HK\$947m, against 1980's HK\$770m which included extraordinary gains of HK\$358m. A final dividend of 27 cents per ordinary share gives a total of 40 cents for the year against 32 cents in 1980. Earnings per share were stated at HK\$1.70

against 85 cents in 1980. Property has increased its domination of Hutchison's earnings, accounting for about 45 per cent of profits before extraordinary items, compared with 35 per cent in 1980. Financial and investment earnings contributed a quarter of 1981 profits, followed by 30 per cent from ship-related activities. Mr Li, Hutchison's chairman, said the company was in a "sound financial position" with gearing down from 37 per cent to 22 per cent. In 1981 Hutchison's activities included the buying out of a number of minority interests within the group, completion and sale of 936 Aberdeen Centre flats, sale of the Diamond

Exchange Centre, and "satisfactory construction progress" on the first phase of the group's Provident Centre. Hutchison remains relatively liquid, having started this year with net cash balances totalling HK\$400m. But resources will be increasingly employed over the next few years in the redevelopment of the Hungshing dockyard site in Kowloon which was vacated when Hongkong United Dockyards moved to Tsing Yi. The site has the potential for 2.2m sq ft of residential and commercial development. Another major project is the development of Hongkong International terminals, the group's container terminal at Kwai Chung.

Peru seeks a further \$750m from banks

By Peter Montgomerie in Cartagena, Colombia

PERU needs to raise a further \$750m from commercial banks this year to meet its 1982 foreign borrowing needs, and accepts that some tightening of loan conditions will be inevitable if this target is to be reached. Sr Manuel Ulloa Elias, Peru's Prime Minister, said here that his country's total foreign borrowing needs were expected to be around \$2.5bn. The figure does not include the current \$300m standby credit being arranged for the central bank, Byariabank, or drawings under the planned International Monetary Fund facility which are expected to reach between \$400m and \$500m this year.

Of the \$2.5bn borrowing total, about \$1.4bn will come in the form of export credits, government - 10 - government loans and loans from the World Bank and the Inter-American Development Bank.

Peru is trying to reduce its relative dependence, on commercial bank borrowings, as these are more costly to service than other loans, said Sr Ulloa, who is also the country's Finance Minister. About \$350m out of a total requirement of \$1.1bn has already been raised from commercial banks this year.

The prospects for raising the balance have improved since agreement in principle was reached earlier this month for a \$900m to \$950m three-year facility from the IMF. Commercial bankers attending the Inter-American Development Bank annual meeting here said that the agreement had reduced their concern over Peru, which at one stage was billed in the marketplace as a possible candidate for rescheduling in 1982.

Sr Ulloa said that Peru was already considering several offers for commercial bank credits this year. He hoped to prevent margins rising above 1 per cent. Earlier this year Peru paid a margin of 0.75 points over Eurodollar rates for a \$300m credit arranged by Morgan Guaranty Trust which was not well received in the market.

Peru's total foreign debt at the end of this year should stand at between \$8.5bn and \$9bn, Sr Ulloa said. The current account balance of payment would be little changed on last year's \$1.5bn deficit. Debt repayments should fall to \$1.5bn from \$1.8bn and foreign investment should be higher than last year's \$500m.

Greek vehicle plant

MAHINDRA AND Mahindra, the only manufacturer of Jeeps in India, has entered into a collaboration agreement with Balkania of Greece to set up a plant in Greece to manufacture Jeeps and tractors. K. K. Sharma writes from New Delhi.

Spanish bank shares suspended

BY TOM BURNS IN MADRID

BANKUNION'S stock market listing has been suspended ahead of a decision by the Bank of Spain to allocate nearly 30 per cent of Bankunion's shares to either Banco Hispano-Americano or Banco de Bilbao. Bids by Hispano-Americano and Bilbao, respectively Spain's third and fourth largest commercial banks, were tendered to the State Guarantee Deposit Fund at the end of last week after a decision by Bank union and the Fundación General Mediterranea, which has an 11 per cent stake in Bankunion, to

put 49 per cent of the bank's Pta 7.72bn (\$74m) capital in what is known as the "bank hospital". The Bank of Spain, currently reviewing the bids, is expected to reach a decision on April 6. Bankunion, the country's 13th largest bank, has been hit by investment losses, notably in motorways, and has suffered from the absence of links with a major commercial bank. It made a Pta 908m net profit in 1981, against Pta 379m previously, after provisions had risen to Pta 20m, against Pta 764m in 1980.

It is understood that the Hispano-Americano and Bilbao bids were aimed principally at the 118 branches that Bankunion operates in its commercial division and at customer deposits of Pta 133.19bn. Neither Hispano-Americano nor Bilbao is anxious to accept responsibility for the Bankunion's industrial ventures.

The Madrid bourse applied an internal regulation that empowers it to suspend quotations when it has reliable information that forthcoming events will affect the value of a share.

Nutricia lifts income and dividend

By Charles Betschler in Amsterdam

NUTRICIA, the Dutch dairy and foodstuffs concern which last year acquired Cow and Gate of the UK, more than doubled its net profit in 1981 to Fl 16.8m (\$8.8m) from Fl 7.9m. It proposes paying a final dividend of Fl 2, taking the total 1981 payment to Fl 3.25 per share compared with Fl 1.6 in 1980. This is on share capital increased by 30 per cent to finance the purchase of Cow and Gate.

Sales were 19 per cent higher at Fl 586m (\$219m) but the purchase of Cow and Gate last April and the sale of the Dutch mustard and pickles company Luyckx Produkten in mid-1980 mean the results are not strictly comparable.

The improved result is due to the company's concentration on high value products by increasing sales to the consumer and clinics at the expense of industrial customers.

Operating profit rose 60 per cent to Fl 33.2m. Nutricia halved its net interest charge to Fl 2.8m but faced extraordinary charges of Fl 2.1m (Fl 1.3m) and tax of Fl 10.9m (Fl 8m).

Strong profits advance at Singapore property group

BY GEORGIE LEE IN SINGAPORE

OVERSEAS UNION Enterprise, the major Singapore property and hotel owner, has reported a 58 per cent rise in group pre-tax profits for the year ended December to \$827.2m (U.S.\$12.4) against \$817.2m a year earlier. Group turnover grew by 23.3 per cent to \$910.7m.

OUE is an associate company of the Overseas Union Bank group and owns the prestigious Mandarin Hotel in Singapore. It has proposed a final gross dividend of 15 per cent, making a total of 20 per cent for the year against 20 per cent previously.

Tat Lee Bank, one of the smaller Singapore banks, has proposed rights and scrip issues following a 49 per cent rise in group net profits for 1981 to \$519.2m. Parent bank net earnings rose by 60 per cent to \$517m.

Tat Lee has raised its dividend for the year by 1 percentage point to 9 per cent. The proposed one-for-five rights issue at \$82.50 a share will raise the group's capital to \$894m from \$500m. The scrip issue is in the same ratio.

A subsidiary, Pan Malayan Holdings which is 55.6 per cent

owned by the bank, has also reported a sharp rise in earnings. Group net profit rose by 47 per cent to \$85.3m. Pan Malayan Holdings has proposed a final gross dividend of 7.5 per cent, bringing the total for the year to 15 per cent, higher than the previous year's rate.

Tat Lee Finance, a Pan Malayan subsidiary, is inviting public subscription for 6m new shares of \$1 each at \$82.50 per share and is seeking a listing on the Singapore Stock Exchange.

The new share issue will raise the finance company's issued capital from \$512m to \$518m. The new issue will reduce Pan Malayan's interest in the finance company to 66.6 per cent from 100 per cent.

For the year ended December Tat Lee Finance reported pre-tax profit of \$83.62m and net profit of \$82.12m. A gross dividend of 15 per cent was paid on its old issued capital of \$85m.

For the current year ending December, the finance company has forecast a pre-tax profit of \$84.3m and expects to pay a gross dividend of not less than 10 per cent on the enlarged capital.



Korea Exchange Bank

U.S. \$30,000,000
Floating Rate Notes Due 1988

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period 1st April, 1982 to 1st October, 1982 has been fixed at 16 per cent per annum and that the coupon amount payable on Coupon No. 2 will be U.S. \$ 81.33.

Agent Bank

البنك السعودي العالمي المحدود
Saudi International Bank
AL-BANK AL-SAUDI AL-ALAMI LIMITED

U.S. \$250,000,000



Crédit Lyonnais

Floating Rate Notes Due 1997

In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from 1st April, 1982 to 1st October, 1982 the Notes will carry an Interest Rate of 16 1/2 per cent per annum. The relevant Interest Payment Date will be 1st October, 1982 and the Coupon Amount per U.S. \$10,000 will be U.S. \$81.33.

Credit Suisse First Boston Limited
Reference Agent



International Bonds

As from 1st April 1982 the International Bonds Department of Barclays Bank International Limited will be transferred to Barclays Merchant Bank Limited.

The telephone number (01-283 8989) and the telex number (892665) of the International Bonds Department remain unchanged, but correspondence should in future be addressed to:

BARCLAYS MERCHANT BANK LIMITED,
International Bonds Department,
15/16 Gracechurch Street,
London EC3V 0BA.

U.S. \$120,000,000 Guaranteed Floating Rate Notes due 1984
Citicorp Overseas Finance Corporation N.V.

(Incorporated with limited liability in the Netherlands Antilles)

Unconditionally Guaranteed by
CITICORP

In accordance with the terms and conditions of the above-mentioned Notes and the Agent Bank Agreement dated as of November 28, 1979, between Citicorp Overseas Finance Corporation N.V. and Citibank, N.A., notice is hereby given that the Rate of Interest for the second one-month sub-period has been fixed at 15 1/2 per cent per annum and that the interest payable for the second one-month sub-period in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$129.69.

This amount will accrue towards the interest payment due May 28, 1982.

April 1, 1982
By: Citibank, N.A., London, Agent Bank

CITIBANK

Companies and Markets INTL. COMPANIES & FINANCE

Few companies have broken more fiercely on to the Hong Kong business scene than Carrion Investments...

Under the name Carrion Investments it had a market capitalisation of HK\$4.2bn by the following August...

took a part in the much-traded history of Gammon House, the Hong Kong Central District office block...

Carrion emerges through the mist

BY ROBERT COTTRELL IN HONG KONG

MR GEORGE TAN, chairman of Carrion Investments, is an energetic man. He paces the room while he talks...

into the 1981 accounts, with the balance to be taken in over this year and next year.

would surprise an investor attracted into CIL by its present spread of interests. Mr Tan, meanwhile, is a fierce speaker when roused on the subject of outside shareholders' interests.

Mr Tan, and Carrion has never bought P & O shares. "We were thinking about any joint venture we could do together in a small way," explains Mr Marshall...

At first glance, the 1981 profits suggest only a marginally better performance than the HK\$461.8m of the prior 9-months accounting period...

On the question of ownership: CIL is a subsidiary of the unquoted Carrion Holdings, which is in turn held by Carrion Nominee.

Mr Tan's aim is to reverse the present CIL balance of 70 per cent Hong Kong earnings, 30 per cent abroad.

The Carrion name derives from two Chinese words, meaning "the best" and "the peaceful". Peaceful? there lies the heart of the matter.

This advertisement complies with the requirements of the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland.



U.S. \$350,000,000 New Zealand

Floating Rate Notes Due 1987 Issue Price 100 per cent.

The following have agreed to purchase or procure purchasers for the Notes:

- Kidder, Peabody International Limited, Amro International Limited, Arab Banking Corporation (ABC), Banque Nationale de Paris, Banque de Paris et des Pays-Bas, Citicorp International Group, Commerzbank Aktiengesellschaft, County Bank Limited, Credit Suisse First Boston Limited, Deutsche Bank Aktiengesellschaft, Fuji International Finance Limited, IBJ International Limited, Orion Royal Bank Limited, Swiss Bank Corporation International Limited, Union Bank of Switzerland (Securities) Limited, S.G. Warburg & Co. Ltd.

The 35,000 Notes of U.S. \$10,000 each constituting the above issue have been admitted to the Official List of The Stock Exchange...

Scrimgeour, Kemp-Gee & Co. 20 Copthall Avenue London EC2R 7JS

21st April, 1982

Kingdom of Sweden



U.S. \$150,000,000 Floating Rate Notes Due 1988

For the six months March 31st 1982 to September 30th 1982 the Notes will carry an interest rate of 15 7/8% per annum with a Coupon Amount of U.S.\$8,069.79.

Bankers Trust Company, London Fiscal Agent

U.S.\$25,000,000 BEARER DEPOSITARY RECEIPTS Representing interests in a FLOATING RATE CERTIFICATE OF DEPOSIT DUE 1983 BANCO UNION, C.A. (A Venezuelan Corporation) In accordance with the provisions of the Indenture of Trust and Deposit Agreement between Banco Union, C.A. and Citibank, N.A....



Collins Place Wentworth Hotel, Melbourne, the largest building project in Australia, completed by group subsidiary, Fletcher Watts in 1981. (Top) Millions of sheep and cattle are bought and sold each year on behalf of clients by group subsidiary Wrightson NMA Limited, the largest agricultural servicing company in New Zealand. (Bottom) The Group is investigating the development of New Zealand's extensive energy and mineral resources. Group subsidiary, Tasman Pulp and Paper Company Limited produces newsprint for world markets.

US\$100 million credit signals international debut of New Zealand's largest group

A widely diversified Group of international rank, Fletcher Challenge was formed in 1981 by the merger of three of New Zealand's major companies. It is New Zealand's largest publicly listed company, employing 20,000 people and with a turnover of some US\$2 billion.

on The Stock Exchange, London for over 100 years. Fletcher Challenge is a significant operator in the fields of forest industries, agricultural trading, property construction and development, building materials, finance and computers, and energy and mineral development.



Fletcher Challenge Limited Building from strength

Challenge House, 105-109 The Terrace, P.O. Box 1696, Wellington, New Zealand. Telex: NZ 3418.

This announcement appears as a matter of record only



Fletcher Challenge Limited

has negotiated

US\$100,000,000

5-7 Year Revolving Credit Facilities

provided by

Bank of America NT & SA

Chemical Bank

Commerzbank Aktiengesellschaft

Continental Illinois National Bank & Trust Company

Kredietbank N.V.

Mellon Bank, N.A.

Union Bank of Switzerland

March 1982

Companies and Markets

WORLD STOCK MARKETS

Wall St slightly ahead at noon

AFTER FLUCTUATING within a narrow range again yesterday morning in moderate activity, Wall Street managed to show a small improvement at midday awaiting President Reagan's Press conference due that evening.

The Dow Jones Industrial Average was 2.08 higher at \$26.83 at noon, while the NYSE All Common Index firmed 13 cents to \$64.78 and rises led by 30 stocks.

Analysts said investors are particularly concerned with the looming Budget deficit, and will be listening tonight for any signal from the President that he is willing to compromise on his spending plans in order to hold down deficits.

Issues in special situations again attracted the most attention. Kaiser Steel advanced \$2 to \$29.15 and was the second most active issue.

Light Electricals, Steels, Shipbuilders, Motors and other Shares were holding out well while low-priced Domestic issues such as Foods, Oils and Textiles were also favoured.

The Nickel-Dow Jones Average recouped 66.65 to 7,260.48 and the Tokyo SE index amounted to 460m shares, but failed to match Tuesday's 540m.

Markets continued to display a downward bias in moderate early dealings yesterday. The closing prices for North America were not available for this edition.

Canada: Markets continued to display a downward bias in moderate early dealings yesterday. The closing prices for North America were not available for this edition.

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NEW YORK

Table of stock prices for various companies in New York, including columns for Stock, Mar. 30, Mar. 29, Mar. 28, Mar. 27, Mar. 26.

Stock

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Table of stock prices for various companies, including columns for Stock, Mar. 30, Mar. 29, Mar. 28, Mar. 27, Mar. 26.

Indices

Table of market indices including Dow Jones, NYSE, and other indices with columns for date and values.

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Table of market indices including Dow Jones, NYSE, and other indices with columns for date and values.

Financial Rand US\$791 (Discount of 19%)

Gilts end with widespread gains following good demand Equities up on institutional support—Blue Circle weak

Account Dealing Dates
Option Dealings Last Account Dealings
First Declared Last Account Dealings

Stock markets made a good showing yesterday on the back of a sharp improvement in British Funds which ended with widespread gains to a full point and occasionally more.

Legal & General jump
Reflecting the much better-than-expected preliminary profits for 44 per cent final dividend increase.

Habitat good again
Leading Stores continued to make useful progress reflecting renewed institutional demand.

Gold steady
Another strong performance by the Financial Rand established South African Gold to hold up well in the face of the fall in the bullion price.

New capital issues
Statistics compiled by Midland Bank show that the amount of new money raised in the UK by the issue of marketable securities in March was £239.5m.

RECENT ISSUES
Table with columns: Issue price, Amount raised, Latest date, 1982 High, 1982 Low, Stock, etc.

FIXED INTEREST STOCKS
Table with columns: Issue price, Amount raised, Latest date, 1982 High, 1982 Low, Stock, etc.

"RIGHTS" OFFERS
Table with columns: Issue price, Amount raised, Latest date, 1982 High, 1982 Low, Stock, etc.

ACTIVE STOCKS
Table with columns: Stock, Closing price, Day's change, etc.

TUESDAY'S ACTIVE STOCKS
Table with columns: Stock, Closing price, Day's change, etc.

MONTHLY AVERAGES OF STOCK INDICES
Table with columns: Financial Times, Government Securities, Fixed Interest, etc.

OPTIONS
Table with columns: Stock, Closing price, Day's change, etc.

FINANCIAL TIMES STOCK INDICES
Table with columns: Govt. Secs., Fixed Interest, Industrial, etc.

HIGHS AND LOWS
Table with columns: 1982 High, 1982 Low, Since Compilat'n High, etc.

NEW HIGHS AND LOWS FOR 1982
Table with columns: NEW HIGHS (114), NEW LOWS (437), etc.

FT-ACTUARIES SHARE INDICES
Table with columns: Equity Groups & Sub-sections, Wed March 31 1982, etc.

Co-operative Bank reorganisation
A reorganisation of top management at the Manchester-based CO-OPERATIVE BANK has been brought forward following the recent death of the joint general manager in charge of domestic banking, Mr Alfred Bassford.

appointed managing director of MURJANI UK and Europe. He was formerly general manager, leisure division of Vidal Sassoon.

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BARCLAYS HOME MORTGAGE RATE
Barclays Bank PLC announces to existing borrowers under its Home Mortgage Scheme, that with effect from the close of business on 1st April 1982 the Barclays Home Mortgage Rate will be decreased from 15% to 13 3/4% per annum

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RISES AND FALLS
Table with columns: British Funds, Foreign Bonds, etc.

INSURANCE BONDS

Table listing various insurance and bond products, including Crown Life, Abbey Life, and others, with columns for company name, address, and contact information.

Table listing insurance products from companies like Norwich Union, Legal & General, and others, detailing policy types and terms.

Table listing insurance products from companies like Standard Life, Sun Life, and others, providing details on various insurance plans.

Table listing insurance products from companies like Swiss Life, Allianz, and others, detailing investment and insurance options.

Table listing insurance products from companies like Zurich, Prudential, and others, providing comprehensive details on various insurance services.

Table listing insurance products from companies like Sun Life, Allianz, and others, detailing various insurance and investment products.

FT UNIT TRUST INFORMATION SERVICE

OFFSHORE & OVERSEAS FUNDS

Table listing offshore and overseas funds, including details on fund names, managers, and investment focus.

Table listing various international and offshore investment funds, providing details on fund performance and investment strategies.

NOTES: A section providing additional information and disclaimers regarding the fund data and investment services.



MINES-Continued

Table of mining stocks including Central African, Australian, and Tins. Columns include Stock, Price, Change, and Volume.

Copper

Table of copper stocks including Anglo-American, BHP, and others. Columns include Stock, Price, Change, and Volume.

NOTES

Unless otherwise indicated, prices and net dividends are in pence and dividends are in pence per share. Dividends are shown in pence per share.

REGIONAL MARKETS

Table of regional market data including London, New York, and other international markets. Columns include Market, Price, Change, and Volume.

OIL AND GAS-Continued

Table of oil and gas stocks including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

RUBBERS AND SISALS

Table of rubber and sisal stocks including Guthrie & Co., and others. Columns include Stock, Price, Change, and Volume.

TEAS

Table of tea stocks including India and Bangladesh, Sri Lanka, and others. Columns include Stock, Price, Change, and Volume.

MINES

Table of mining stocks including Central African, Eastern Rand, and others. Columns include Stock, Price, Change, and Volume.

Far West Rand

Table of Far West Rand mining stocks including Anglo-American, BHP, and others. Columns include Stock, Price, Change, and Volume.

O.F.S.

Table of O.F.S. stocks including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

INVESTMENT TRUSTS-Cont.

Table of investment trusts including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

SHIPPING

Table of shipping stocks including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

SHOES AND LEATHERS

Table of shoes and leather stocks including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

SOUTH AFRICANS

Table of South African stocks including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

TEXTILES

Table of textile stocks including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

TOBACCO

Table of tobacco stocks including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

PROPERTY-Continued

Table of property stocks including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

Investment Trusts

Table of investment trusts including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

Finance, Land, etc.

Table of finance, land, and other stocks including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

LEISURE-Continued

Table of leisure stocks including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

Garages and Distributors

Table of garage and distributor stocks including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

COMPONENTS

Table of component stocks including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

INDUSTRIALS-Continued

Table of industrial stocks including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

PAPER, PRINTING ADVERTISING

Table of paper, printing, and advertising stocks including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

PROPERTY

Table of property stocks including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

INSURANCE

Table of insurance stocks including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

LEISURE

Table of leisure stocks including Anglo-Asian, B.P., and others. Columns include Stock, Price, Change, and Volume.

Handwritten text in Arabic script at the bottom of the page.



U.S. may mediate in Falklands row

BY JIMMY BURNS IN BUENOS AIRES

THE U.S. has offered to mediate between Britain and Argentina amid signs that the deadlock over the Falkland Islands dependency of South Georgia may develop into a military confrontation.

Officially, the U.S. continues to recognise British sovereignty over the islands and dependencies but it now fears the prospect of a military confrontation between two of its closest allies in the South Atlantic.

Nigeria to reschedule five-year plan

BY QUENTIN PEEL, AFRICA EDITOR

PRESIDENT Shehu Shagari of Nigeria yesterday announced that the country's ambitious \$12.5bn (£70bn) five-year development plan would have to be rescheduled, and priorities rearranged, in response to the drop in the country's oil revenues.

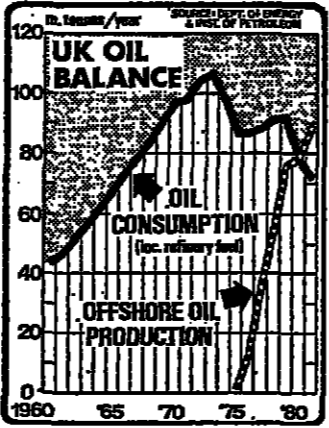
The government had decided "to slow down considerably on the disbursement of foreign exchange resources. The liberalisation of the government's import policy had been much abused."

UK oil products demand fell 7.6% last year

BY RAY DAFTER, ENERGY EDITOR

DEMAND for oil products in the UK fell last year to the lowest level since 1965, according to the Institute of Petroleum.

As a result oil companies have been shutting refineries and oil processing plants in an effort to absorb losses and to prepare for a market with much lower demand growth projections.



World oil consumption fell to 2.95bn tonnes last year, about 3 per cent less than in 1980 and 3.16bn tonnes consumed in 1979.

Occupation at Massey tractor plant

By Arthur Smith, Midlands

MASSEY-FERGUSON'S 3,300 manual workers occupied the Coventry tractor factory yesterday after voting to strike in protest at the company's decision to press ahead with 170 compulsory redundancies.

Weather

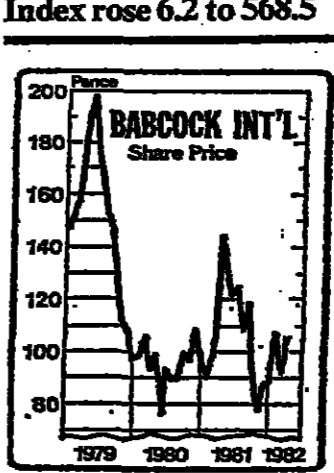
UK TODAY MOSTLY dry with sunny intervals, becoming cloudy with showers in S.

Table with weather forecasts for various cities including London, S.E., S.W., England, Wales, etc.

THE LEX COLUMN

Treading water at GRE

Index rose 6.2 to 568.5



Guardian Royal Exchange has pushed its 1981 profits ahead only by the most slender of margins. But behind the £2m advance to £9.1m pre-tax lie some violent movements in underwriting and investment income.

equipment and the Keeler auto business in the U.S., while redundancy costs will be lower.

BAT/Marshall Field

Barring last-minute mishaps, BAT's U.S. subsidiary now seems to have got its hands on the Marshall Field department store for around £200m.

Weir Group

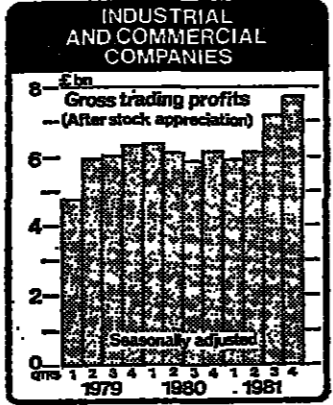
If the Stone-Pill reconstruction has left a liberal splintering of egg round the City, that of the Weir Group has been so successful that some shareholders may be wondering why such extensive dilution was exacted last spring.

Schmidt

Community countries are agreed in their desire to avoid a trade war with the East.

Income shifts to company profits

BY MAX WILKINSON, ECONOMICS CORRESPONDENT



THERE WAS a substantial shift in national income from workers to company profits in the second half of last year, according to official figures published yesterday.

Real profits had sunk to a historically low level by late 1980, after a steady decline since 1979.

Heathrow

undermined its action by achieving a full service by the use of staff "volunteers".

Yen against dollar

Continued from Page 1

French currency's position compared with early last week, when it touched its EMS floor level against the D-Mark of FF2.6208.

Advertisement for Federated Land p.l.c. including text: 'TO THE SHAREHOLDERS OF FEDERATED LAND p.l.c.', 'The proposed acquisition of E & G is not in the interests of Federated shareholders', and 'LEAVE YOUR OPTIONS OPEN VOTE AGAINST THE E & G ACQUISITION'.

